

**CITY OF BARRIE
2017 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Water Operations

		2015 Actuals	2016 Budget	2016 - In Year Forecast	2017 - Budget	2018 - Forecast	2019 - Forecast	2020 - Forecast
Expenses	Salaries & Benefits	6,565,807	7,131,453	7,205,058	7,251,777	7,412,995	7,558,067	7,690,820
	Materials & Supplies	3,022,515	3,136,881	3,081,642	3,204,236	3,326,464	3,472,796	3,615,370
	Equipment & Capital Purchases	407,810	417,300	251,800	692,375	535,660	528,364	528,314
	Contracted & Professional Services	2,340,619	2,041,575	1,631,995	2,203,966	2,062,853	2,103,624	2,132,074
	Rents & Other Expenses	421,647	400,671	380,424	440,674	478,765	495,309	509,932
	Grant Expenses & Transfers	5,607,941	5,792,367	6,871,997	5,922,399	6,315,667	6,465,509	6,731,613
	Sub-Total	18,366,338	18,920,247	19,422,916	19,715,427	20,132,404	20,623,669	21,208,122
Revenues	User Fees, Service Charges, & Rentals	(24,295,394)	(25,356,329)	(25,611,453)	(26,195,666)	(26,655,567)	(27,223,422)	(27,824,510)
	Fines & Penalties	(80,499)	(75,000)	(75,000)	(75,000)	(80,000)	(80,000)	(80,000)
	Grant Revenues & Contributions	(7,924,142)	(7,902,218)	(7,902,218)	(7,917,481)	(7,917,481)	(7,917,481)	(7,917,481)
	Interdepartmental Transfers	13,933,698	14,413,300	14,165,755	14,472,720	14,520,644	14,597,234	14,613,869
Sub-Total	(18,366,338)	(18,920,247)	(19,422,916)	(19,715,427)	(20,132,404)	(20,623,669)	(21,208,122)	
Net Operating (Expense)/Revenue	(0)	-	(0)	0	(0)	(0)	0	

2017 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Water Operations

		2015 Actuals	2016 Budget	In Year Forecast	2017 Base Budget	New Investments	2017 Requested Budget	Change in 2017 Base Budget to 2016 Approved Budget		Change in 2017 Requested Budget to 2016 Approved Budget	
Expenses	Salaries & Benefits	\$6,565,807	\$7,131,453	\$7,205,058	\$7,251,777	\$0	\$7,251,777	\$120,324	1.69%	\$120,324	1.69%
	Materials & Supplies	\$3,022,515	\$3,136,881	\$3,081,642	\$3,204,236	\$0	\$3,204,236	\$67,355	2.15%	\$67,355	2.15%
	Equipment & Capital Purchases	\$407,810	\$417,300	\$251,800	\$692,375	\$0	\$692,375	\$275,075	65.92%	\$275,075	65.92%
	Contracted & Professional Services	\$2,340,619	\$2,041,575	\$1,631,995	\$2,203,966	\$0	\$2,203,966	\$162,391	7.95%	\$162,391	7.95%
	Rents & Other Expenses	\$421,647	\$400,671	\$380,424	\$440,674	\$0	\$440,674	\$40,003	9.98%	\$40,003	9.98%
	Grant Expenses & Transfers	\$5,607,941	\$5,792,367	\$6,871,997	\$5,922,399	(\$70,252)	\$5,852,147	\$130,032	2.24%	\$59,780	1.03%
	Total	\$18,366,338	\$18,920,247	\$19,422,916	\$19,715,427	(\$70,252)	\$19,645,176	\$795,180	4.20%	\$724,928	3.83%
Revenues	User Fees, Service Charges, & Rentals	(\$24,295,394)	(\$25,356,329)	(\$25,611,453)	(\$26,195,666)	(\$15,000)	(\$26,210,666)	(\$839,337)	3.31%	(\$854,337)	3.37%
	Fines & Penalties	(\$80,499)	(\$75,000)	(\$75,000)	(\$75,000)	\$0	(\$75,000)	\$0	0.00%	\$0	0.00%
	Grant Revenues & Contributions	(\$7,924,142)	(\$7,902,218)	(\$7,902,218)	(\$7,917,481)	\$0	(\$7,917,481)	(\$15,263)	0.19%	(\$15,263)	0.19%
	Interdepartmental Transfers	\$13,933,698	\$14,413,300	\$14,165,755	\$14,472,720	\$85,252	\$14,557,971	\$59,420	0.41%	\$144,672	1.00%
	Total	(\$18,366,338)	(\$18,920,247)	(\$19,422,916)	(\$19,715,427)	\$70,252	(\$19,645,176)	(\$795,180)	4.20%	(\$724,928)	3.83%
Net Operating Expense/(Revenue)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-

Comments:

Materials and Supplies:

- Addition of funds within the WCS budget for the purchase of SmartPoints, water meters and the parts/materials used when completing service calls (\$52,000). Increase in funds is based on expected growth in annexed lands and replacement requirements as AMI SmartPoints have moved into the pro-rated portion of any warranty replacements.
- Within the GWS cost centers additional funds were added to the 2017 budget for the replacement of pumps at Leacock and Big Bay Point booster stations (\$50,000).

Equipment and Capital Purchases:

- Membrane and control systems replacement (\$250,000) as well piping changes proposed at the Low Lift Pumping Station (LLPS) to ensure redundancy in the transmission mains from the LLPS to the Surface Water Treatment Plant (\$30,000).
- Fuel system upgrades at GWS wells, booster stations and towers as required by recent changes to TSSA regulations (\$20,000).
- Well pump/parts replacements associated with annual well maintenance not completed in 2016 (\$35,000).

Services:

- \$102,000 dedicated to SCADA and Radio communications maintenance and afterhours services for GWS and SWS Sections.
- \$50,000 associated with GWS well maintenance services.
- AMI annual maintenance fee increase (\$60,000) associated with the renewal of the system's Regional Network Interface (RNI) in 2016.

Rents & Other Expenses:

- Attributed to rising costs for energy among the GWS and SWS Sections, in particular hydro rates.

**CITY OF BARRIE
2017 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Wastewater Operations

		2015 Actuals	2016 Budget	2016 - In Year Forecast	2017 - Budget	2018 - Forecast	2019 - Forecast	2020 - Forecast
Expenses	Salaries & Benefits	\$3,608,652	\$3,900,673	\$3,767,200	\$3,983,490	\$4,056,135	\$4,122,560	\$4,185,752
	Materials & Supplies	\$4,302,827	\$4,424,132	\$4,373,091	\$4,541,732	\$4,667,158	\$4,803,246	\$4,956,217
	Equipment & Capital Purchases	\$88,362	\$85,000	\$48,090	\$85,000	\$86,275	\$87,570	\$88,880
	Contracted & Professional Services	\$3,294,348	\$3,974,603	\$3,837,837	\$3,908,853	\$3,814,349	\$3,878,936	\$3,902,882
	Rents & Other Expenses	\$438,186	\$535,399	\$534,829	\$535,712	\$538,226	\$541,131	\$544,059
	Grant Expenses & Transfers	\$12,128,742	\$13,421,932	\$13,389,068	\$14,779,271	\$15,492,415	\$16,035,908	\$16,865,894
	Sub-Total	\$23,861,117	\$26,341,739	\$25,950,114	\$27,834,059	\$28,654,558	\$29,469,351	\$30,543,685
Revenues	User Fees, Service Charges, & Rentals	(\$29,925,905)	(\$32,822,316)	(\$31,928,990)	(\$34,048,782)	(\$35,245,229)	(\$36,477,342)	(\$37,758,579)
	Fines & Penalties	(\$80,501)	(\$75,000)	(\$75,000)	(\$75,000)	(\$80,000)	(\$80,000)	(\$80,000)
	Grant Revenues & Contributions	(\$7,548,799)	(\$8,081,763)	(\$7,982,239)	(\$8,219,552)	(\$8,458,594)	(\$8,690,241)	(\$9,071,947)
	Interdepartmental Transfers	\$12,507,942	\$14,637,340	\$14,036,115	\$14,509,275	\$15,129,265	\$15,778,233	\$16,366,842
Sub-Total	(\$25,047,263)	(\$26,341,739)	(\$25,950,114)	(\$27,834,059)	(\$28,654,558)	(\$29,469,351)	(\$30,543,685)	
Net Operating (Expense)/Revenue	(\$1,186,146)	\$0	\$0	\$0	\$0	(\$0)	(\$0)	

2017 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Wastewater Operations

		2015 Actuals	2016 Budget	In Year Forecast	2017 Base Budget	New Investments	2017 Requested Budget	Change in 2017 Base Budget to 2016 Approved Budget		Change in 2017 Requested Budget to 2016 Approved Budget	
Expenses	Salaries & Benefits	\$3,608,652	\$3,900,673	\$3,767,200	\$3,983,490	\$91,149	\$4,074,639	\$82,817	2.12%	\$173,966	4.46%
	Materials & Supplies	\$4,302,827	\$4,424,132	\$4,373,091	\$4,541,732	\$3,500	\$4,545,232	\$117,600	2.66%	\$121,100	2.74%
	Equipment & Capital Purchases	\$88,362	\$85,000	\$48,090	\$85,000	\$0	\$85,000	\$0	0.00%	\$0	0.00%
	Contracted & Professional Services	\$3,294,348	\$3,974,603	\$3,837,837	\$3,908,853	(\$94,649)	\$3,814,204	(\$65,750)	-1.65%	(\$160,399)	-4.04%
	Rents & Other Expenses	\$438,186	\$535,399	\$534,829	\$535,712	\$0	\$535,712	\$313	0.06%	\$313	0.06%
	Grant Expenses & Transfers	\$12,128,742	\$13,421,932	\$13,389,068	\$14,779,271	(\$65,880)	\$14,713,391	\$1,357,339	10.11%	\$1,291,459	9.62%
	Total	\$23,861,117	\$26,341,739	\$25,950,114	\$27,834,059	(\$65,880)	\$27,768,179	\$1,492,319	5.67%	\$1,426,440	5.42%
Revenues	User Fees, Service Charges, & Rentals	(\$29,925,905)	(\$32,822,316)	(\$31,928,990)	(\$34,048,782)	\$0	(\$34,048,782)	(\$1,226,466)	3.74%	(\$1,226,466)	3.74%
	Fines & Penalties	(\$80,501)	(\$75,000)	(\$75,000)	(\$75,000)	\$0	(\$75,000)	\$0	0.00%	\$0	0.00%
	Grant Revenues & Contributions	(\$7,548,799)	(\$8,081,763)	(\$7,982,239)	(\$8,219,552)	\$0	(\$8,219,552)	(\$137,789)	1.70%	(\$137,789)	1.70%
	Interdepartmental Transfers	\$12,507,942	\$14,637,340	\$14,036,115	\$14,509,275	\$65,880	\$14,575,155	(\$128,064)	-0.87%	(\$62,185)	-0.42%
	Total	(\$25,047,263)	(\$26,341,739)	(\$25,950,114)	(\$27,834,059)	\$65,880	(\$27,768,179)	(\$1,492,319)	5.67%	(\$1,426,440)	5.42%
Net Operating Expense/(Revenue)		(\$1,186,146)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-

Comments

This report includes information from all cost centers assigned to the Wastewater Operations Branch. Variance for Total Expenses is 5.42% however forecasted hydro costs are impacting Material and Supplies costs as well as incremental increases on supply and service contracts for treatment chemicals. The wastewater rate is expected to increase 5% in 2017 and a 2.5% increase in water rate is also forecasted.

**CITY OF BARRIE
2017 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Parking Operations

		2015 Actuals	2016 Budget	2016 - In Year Forecast	2017 - Budget	2018 - Forecast	2019 - Forecast	2020 - Forecast
Expenses	Salaries & Benefits	422,100	428,036	365,090	368,522	373,677	378,910	384,220
	Materials & Supplies	114,222	127,878	69,364	72,987	75,639	78,003	80,485
	Equipment & Capital Purchases	20,412	14,000	60,000	60,000	60,000	60,000	60,000
	Contracted & Professional Services	433,380	632,278	336,700	669,777	690,059	700,572	711,322
	Rents & Other Expenses	30,749	14,582	12,021	20,644	12,079	12,209	12,339
	Grant Expenses & Transfers	252,881	-	-	-	-	-	-
	Sub-Total	1,273,744	1,216,773	843,176	1,191,930	1,211,454	1,229,693	1,248,366
Revenues	User Fees, Service Charges, & Rentals	(12,799)	(23,400)	(8,400)	(8,400)	(8,484)	(8,569)	(8,655)
	Licenses & Permits	(1,768,962)	(1,632,250)	(2,099,877)	(1,795,000)	(1,865,400)	(1,943,545)	(2,019,205)
	Other Revenues	(740,635)	-	-	-	-	-	-
	Grant Revenues & Contributions	(1,178)	(711,575)	95,551	(597,543)	(591,459)	(545,634)	(502,714)
	Interdepartmental Transfers	1,281,604	1,150,452	1,169,550	1,209,013	1,253,889	1,268,055	1,282,208
	Sub-Total	(1,241,970)	(1,216,773)	(843,176)	(1,191,930)	(1,211,454)	(1,229,693)	(1,248,366)
Net Operating (Expense)/Revenue	31,774	-	-	0	0	0	(0)	

2017 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Parking Operations

		2015 Actuals	2016 Budget	In Year Forecast	2017 Base Budget	New Investments	2017 Requested Budget	Change in 2017 Base Budget to 2016 Approved Budget		Change in 2017 Requested Budget to 2016 Approved Budget	
Expenses	Salaries & Benefits	\$422,100	\$428,036	\$365,090	\$368,522	\$0	\$368,522	(\$59,513)	-13.90%	(\$59,513)	-13.90%
	Materials & Supplies	\$114,222	\$127,878	\$69,364	\$72,987	\$0	\$72,987	(\$54,891)	-42.92%	(\$54,891)	-42.92%
	Equipment & Capital Purchases	\$20,412	\$14,000	\$60,000	\$60,000	\$0	\$60,000	\$46,000	328.57%	\$46,000	328.57%
	Contracted & Professional Services	\$433,380	\$632,278	\$336,700	\$669,777	(\$21,200)	\$648,577	\$37,499	5.93%	\$16,299	2.58%
	Rents & Other Expenses	\$30,749	\$14,582	\$12,021	\$20,644	\$0	\$20,644	\$6,062	41.57%	\$6,062	41.57%
	Grant Expenses & Transfers	\$252,881	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Total	\$1,273,744	\$1,216,773	\$843,176	\$1,191,930	(\$21,200)	\$1,170,730	(\$24,843)	-2.04%	(\$46,043)	-3.78%
Revenues	User Fees, Service Charges, & Rentals	(\$12,799)	(\$23,400)	(\$8,400)	(\$8,400)	(\$10,673)	(\$19,073)	\$15,000	-64.10%	\$4,327	-18.49%
	Licenses & Permits	(\$1,768,962)	(\$1,632,250)	(\$2,099,877)	(\$1,795,000)	\$0	(\$1,795,000)	(\$162,750)	9.97%	(\$162,750)	9.97%
	Other Revenues	(\$740,635)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Grant Revenues & Contributions	(\$1,178)	(\$711,575)	\$95,551	(\$597,543)	\$0	(\$597,543)	\$114,032	-16.03%	\$114,032	-16.03%
	Interdepartmental Transfers	\$1,281,604	\$1,150,452	\$1,169,550	\$1,209,013	\$31,873	\$1,240,886	\$58,561	5.09%	\$90,434	7.86%
	Total	(\$1,241,970)	(\$1,216,773)	(\$843,176)	(\$1,191,930)	\$21,200	(\$1,170,730)	\$24,843	-2.04%	\$46,043	-3.78%
Net Operating Expense/(Revenue)		\$31,774	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-

Comments:

The increase in Equipment & Capital Purchases is due to provide funds for the implementation of Waterfront Resident Parking Passes and potential delivery costs associated with the program that were previously not included in past budgets.

Licenses and Permits is anticipated to exceed \$2 million dollars for 2016 but several factors influenced this amount. Reconstruction of the Revenue Canada Parking and Mady Centre construction staff had provided an increase to our revenues and not likely sustainable for the full amount for 2017.

New Investment pertains to recovery of costs for SAP Support Staff (Form #46) and savings from elimination of 3rd party coin sorting/rolling associated with the Transit Revenue Clerk Conversion (Form #36).