

2023-2027 Capital Plan & 2028-2032 Capital Outlook

Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
Buildings	\$17,007,780	\$91,428,704	\$80,259,372	\$123,990,405	\$85,395,712	\$42,522,260	\$95,786,966	\$80,914,610	\$107,379,321	\$20,443,501	\$745,128,631
Corporate Studies and Projects	(\$143,356)	\$4,027,000	\$3,136,000	\$2,311,000	\$1,024,000	\$2,780,956	\$2,336,000	\$1,940,000	\$2,010,000	\$524,000	\$19,945,600
Fleet	\$2,649,962	\$6,865,210	\$8,893,784	\$8,220,466	\$12,006,072	\$13,743,558	\$14,860,476	\$16,745,689	\$14,873,406	\$15,596,608	\$114,455,231
Infrastructure	\$62,243,398	\$98,069,098	\$111,063,334	\$94,799,508	\$106,161,232	\$134,118,095	\$136,826,941	\$82,311,086	\$67,922,588	\$64,609,326	\$958,124,604
Machinery and Equipment	(\$7,618,919)	\$21,118,811	\$25,645,633	\$32,228,937	\$34,367,325	\$41,251,229	\$30,462,797	\$36,080,880	\$22,148,869	\$14,014,530	\$249,700,091
Parks	\$7,143,988	\$5,931,800	\$4,863,500	\$13,788,335	\$6,469,100	\$2,023,990	\$3,482,300	\$19,017,040	\$4,818,220	\$731,000	\$68,269,273
Partnerships	\$8,883,000	\$11,062,240	\$12,062,166	\$13,011,476	\$12,351,912	\$11,264,809	\$9,723,672	\$9,854,654	\$10,284,168	\$7,776,010	\$106,274,107
Technology	\$5,159,493	\$5,502,458	\$8,058,875	\$4,955,369	\$4,210,537	\$6,259,514	\$6,822,625	\$6,976,462	\$7,271,735	\$7,434,622	\$62,651,688
Grand Total	\$95,325,345	\$244,005,321	\$253,982,663	\$293,305,495	\$261,985,890	\$253,964,411	\$300,301,776	\$253,840,421	\$236,708,306	\$131,129,596	\$2,324,549,225

Note: negative balances in this table and proceeding tables reflect requested return of prior year approved budgets.

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Buildings											
EN1491	Biosolids Facility Roof Coating Rehabilitation	\$275,000	\$542,150	\$1,102,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,919,650
FC1064	Allandale Historic Train Station Development	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
FC1084	BFES Station 6 New Building Development	\$1,048,000	\$4,548,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,596,000
FC1085	Hewitt's Community Centre New Building Development	\$0	\$23,100,000	\$35,000,000	\$70,000,000	\$35,000,000	\$0	\$0	\$0	\$0	\$0	\$163,100,000
FC1086	Hewitt's Library Branch New Building Development	\$0	\$0	\$5,600,000	\$4,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,500,000
FC1124	Operations Centre Master Plan Implementation	\$4,000,000	\$15,000,000	\$3,000,000	\$10,000,000	\$16,500,000	\$15,500,000	\$20,000,000	\$20,000,000	\$10,300,000	\$15,000,000	\$129,300,000
FC1126	Secondary Plan Area Municipal Campus New Site Development	\$0	\$0	\$0	\$0	\$9,800,000	\$0	\$0	\$0	\$0	\$0	\$9,800,000
FC1129	Year Round Downtown Market New Development	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
FC1139	City Hall Redevelopment	\$880,000	\$2,340,000	\$1,170,000	\$1,196,000	\$1,222,000	\$0	\$0	\$0	\$0	\$0	\$6,808,000
FC1167	WWTF Building Envelope & Brick Repair Program	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
FC1206	Allandale and Downtown Transit Mobility Hubs	\$0	\$10,469,550	\$8,907,785	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,377,335
FC1215	WWTF Innovation Center	\$0	\$10,750,000	\$10,575,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$21,325,000
FC1230	Peggy Hill Team Community Centre Roof Replacement	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
FC1233	Marina Administration Building Refurbishment & Expansion	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
FC1238	Allandale Recreation Centre Large Pool Heating System Replacement	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
FC1247	Sadlon Arena Sound System Replacement	\$186,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$186,000
FC1248	Barrie Fire Station 1 Apparatus Bay Floor Resurfacing	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
FC1251	Sadlon Arena - Fire System Replacement	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000
FC1257	Transit Terminal Exterior Door Replacement	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
FC1260	Collier Street Parkade Sprinkler Replacement Program	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000
FC1261	5th Floor Data Air Cooling Replacement	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
FC1268	79 Bell Farm Facility Refurbishment	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
FC1269	Environmental Center Automatic Weigh Scale and Traffic Lane	\$0	\$150,000	\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,050,000
FC1272	MacLaren Arts Centre RTU Replacement and Roofing	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
FC1275	MacLaren Art Center Window Replacement Program	\$50,000	\$250,000	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
FC1276	Facility Condition Assessment Program	\$150,000	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Buildings											
FC1278	Sadlon Arena Fire Sprinkler System Replacement	\$220,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$220,000
FC1288	Marina 'I' and 'J' Dock Wood Decking Replacement	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
TR1018	Bus Stop Infrastructure Replacement/Improvements	\$589,780	\$610,424	\$140,087	\$125,905	\$130,312	\$125,660	\$130,058	\$134,610	\$139,321	\$143,501	\$2,269,658
Z236	Shear Park Washroom Building Rehabilitation	\$0	\$360,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360,000
Z268	BFES Permanent Training Facility Development	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000613	Salem Community Centre New Building Development	\$0	\$0	\$0	\$13,000,000	\$0	\$0	\$28,000,000	\$24,430,000	\$55,370,000	\$0	\$120,800,000
001186	EMS Campus - Solar PV Installation	\$225,000	\$1,275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
001036	City Hall and Fire HQ Generator Replacement	\$700,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700,000
001189	Allandale Recreation Centre Mech. Renewal	\$950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000
001161	City Hall Rotunda Window Replacement	\$255,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$255,000
001163	City Hall Parking Garage Ramp Waterproofing Below Exterior Stairs	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001169	City Hall Retaining Wall Replacement	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001173	City Hall Parking Garage Sprinkler	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
001175	5 Points Theatre Security System Expansion	\$58,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58,500
001176	Barrie Sports Dome Facility Improvements	\$172,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$172,500
001177	Sadlon Arena Parking Lot Refurbishment	\$0	\$2,819,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,819,700
001178	Eastview Arena Sloped Roof Replacement	\$845,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$845,000
001179	Parkview Community Centre Roof Replacement	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000
001182	ARC Red Ice Plant Heat Exchanger Gasket Replacement	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
001183	Circle at the Center Ice Plant Chiller Replacement	\$97,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$97,500
001184	PHTCC Chiller Plates and Gasket Replacement	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
001167	Old City Hall Shadow Structure	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
001107	Permanent Market (Market Precinct) Implementation	\$175,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000
000474	Facilities Forecasted Needs	\$0	\$15,763,880	\$5,914,000	\$4,218,500	\$3,258,400	\$1,906,600	\$3,200,000	\$3,400,000	\$3,600,000	\$3,800,000	\$45,061,380
001084	Solar PV Installation Program	\$0	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$12,000,000
000860	Barrie Fire Station 3 Partial Driveway Replacement	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000861	Barrie Fire Station 4 Partial Driveway Replacement	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Buildings											
Z731	South Shore Community Centre Electric Heater Replacement	\$45,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,500
000719	Transit Garage Expansion 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$16,526,908	\$0	\$0	\$0	\$16,526,908
001075	WWTF - Roofing Renewal Program	\$200,000	\$0	\$0	\$2,100,000	\$2,100,000	\$0	\$0	\$3,500,000	\$0	\$0	\$7,900,000
001078	SWTP - Roofing Replacement Program	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
001079	SWTP - Building Systems State of Good Repair Program	\$0	\$0	\$0	\$0	\$350,000	\$800,000	\$750,000	\$0	\$0	\$0	\$1,900,000
000599	Dorian Parker Centre Renovation / Rebuild of Facility	\$0	\$0	\$0	\$0	\$535,000	\$1,170,000	\$2,000,000	\$0	\$0	\$0	\$3,705,000
000614	Salem Library Branch New Building Development	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$9,450,000	\$9,450,000	\$0	\$19,400,000
000693	Barrie - Simcoe Emergency Services Campus - Phase 2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000,000	\$27,020,000	\$0	\$41,020,000
Z281	Allandale Recreation Centre Expansion	\$0	\$350,000	\$0	\$2,400,000	\$1,000,000	\$17,320,000	\$23,680,000	\$4,500,000	\$0	\$0	\$49,250,000
000977	Holly Community Centre Rink 1/2 Glycol System Replacement	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
FC1138	Performing Arts Centre Redevelopment	\$300,000	\$0	\$3,500,000	\$14,000,000	\$14,000,000	\$4,200,000	\$0	\$0	\$0	\$0	\$36,000,000
	Buildings Total	\$17,007,780	\$91,428,704	\$80,259,372	\$123,990,405	\$85,395,712	\$42,522,260	\$95,786,966	\$80,914,610	\$107,379,321	\$20,443,501	\$745,128,631

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
Corporate Studies and Projects												
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	(\$2,144,356)	\$800,000	\$800,000	\$800,000	\$500,000	\$1,511,956	\$0	\$0	\$0	\$0	\$2,267,600
EN1470	Asset Management Plan Updates - Regulatory Compliance and Program Advancement	\$100,000	\$347,000	\$403,000	\$243,000	\$274,000	\$454,000	\$305,000	\$303,000	\$243,000	\$274,000	\$2,946,000
EN1492	City Standards Improvements – Technical Expertise	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
EN1506	Infrastructure Master Plans 2051	\$481,000	\$1,155,000	\$1,483,000	\$1,068,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,187,000
FI1029	DC, CBC and CIL of Parkland By-Laws	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
001137	Infrastructure Master Plans Update	\$0	\$0	\$0	\$0	\$0	\$240,000	\$1,831,000	\$1,637,000	\$1,567,000	\$0	\$5,275,000
001112	Stormwater Infrastructure Standard - Review and Update	\$60,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
001136	Pavement Condition Assessment	\$200,000	\$250,000	\$0	\$0	\$200,000	\$250,000	\$0	\$0	\$200,000	\$250,000	\$1,350,000
001143	Environmental Obligations Program	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
001144	Groundwater Management Project	\$100,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
001145	Blue Box Transition Planning	\$300,000	\$300,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
001146	Future Solid Waste Disposal Option	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
001149	North Barrier Wall Contamination & Infrastructure Condition Assessment	\$45,000	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
001156	Culture Plan Update and Public Art Master Plan	\$90,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$165,000
000313	North Shore Trail Master Plan Update	\$0	\$0	\$0	\$0	\$50,000	\$75,000	\$0	\$0	\$0	\$0	\$125,000
000937	Transit Studies	\$0	\$250,000	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$750,000
001001	Parking Strategy Update	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$400,000
	Corporate Studies and Projects Total	(\$143,356)	\$4,027,000	\$3,136,000	\$2,311,000	\$1,024,000	\$2,780,956	\$2,336,000	\$1,940,000	\$2,010,000	\$524,000	\$19,945,600

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Fleet											
RP1156	Fleet Replacement Program	\$200,000	\$3,350,000	\$4,250,000	\$3,200,000	\$4,300,000	\$3,200,000	\$3,000,000	\$4,200,000	\$4,100,000	\$4,500,000	\$34,300,000
RP1179	Parks & Forestry Operations New Fleet to Service Growth	\$0	\$379,500	\$864,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,244,000
RP1180	Roads Operations New Fleet to Service Growth	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
TR1028	Specialized Transit Bus Replacement Program	\$212,292	\$219,722	\$682,236	\$706,116	\$730,830	\$756,408	\$782,883	\$540,190	\$834,594	\$859,631	\$6,324,902
TR1029	Conventional Transit Bus Replacement Program	\$2,237,670	\$2,315,988	\$2,397,048	\$2,480,946	\$3,423,704	\$3,543,532	\$5,501,334	\$5,693,880	\$5,864,694	\$6,040,635	\$39,499,431
TR1030	Conventional Transit Bus Growth	\$0	\$0	\$0	\$1,598,032	\$3,307,928	\$5,991,482	\$5,315,298	\$5,501,334	\$3,795,920	\$3,909,798	\$29,419,792
001141	New Vacuum Truck - Wastewater	\$0	\$0	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000
000930	Specialized Transit Bus Growth	\$0	\$0	\$0	\$235,372	\$243,610	\$252,136	\$260,961	\$810,285	\$278,198	\$286,544	\$2,367,106
	Fleet Total	\$2,649,962	\$6,865,210	\$8,893,784	\$8,220,466	\$12,006,072	\$13,743,558	\$14,860,476	\$16,745,689	\$14,873,406	\$15,596,608	\$114,455,231

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Infrastructure											
EN1013	Sunnidale: Letitia-Wellington Transmission Watermain	\$723,102	\$979,325	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,702,427
EN1016	Tiffin Street - Ferndale to Anne Street	\$3,100,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,600,000
EN1048	Essa Road Level Rail Crossing	(\$699,000)	\$147,000	\$60,000	\$748,000	\$590,000	\$0	\$0	\$0	\$0	\$0	\$846,000
EN1101	Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	\$1,221,000	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,521,000
EN1132	Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	(\$200,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$200,000)
EN1137	Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	\$16,700	\$834,300	\$2,153,300	\$193,100	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$5,197,400
EN1152	Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	\$225,000	\$195,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$420,000
EN1164	Bell Farm Road ROW Expansion - St. Vincent to Duckworth	\$0	\$652,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$652,000
EN1166	Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	\$3,555,500	\$5,272,000	\$4,436,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,263,900
EN1168	Dyments Creek Culvert Expansion - Bradford St.	\$25,000	\$1,748,520	\$1,936,520	\$2,325,020	\$501,400	\$1,000,000	\$0	\$0	\$0	\$0	\$7,536,460
EN1170	Essa Road ROW Expansion - Coughlin to Mapleview	(\$190,000)	\$250	\$250	\$10,000	\$1,124,700	\$4,850,000	\$5,500,000	\$2,700,000	\$381,305	\$0	\$14,376,505
EN1172	Gunn Street ROW Replacement - Peel to St. Vincent	\$2,303,580	\$840,000	\$757,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,900,580
EN1183	Ross, Collier, Bayfield Intersection Realignment	\$0	\$0	\$0	\$0	\$0	\$198,000	\$835,500	\$2,550,000	\$2,750,000	\$1,600,000	\$7,933,500
EN1184	Sewer Rehabilitation Program	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$3,250,000
EN1185	Sidewalk Infill Program	\$1,322,500	\$980,500	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000	\$6,503,000
EN1189	Watermain Cathodic Protection Program	\$1,000,000	\$1,000,000	\$960,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,960,000
EN1238	NRP Wellington D1	\$460,000	\$3,308,226	\$3,230,000	\$2,000,000	\$3,079,772	\$0	\$0	\$0	\$0	\$0	\$12,077,998
EN1240	NRP- Wellington D2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$2,753,000	\$4,145,199	\$3,435,199	\$1,000,000	\$0	\$0	\$11,333,398
EN1242	Sophia Creek New Storm Pond - MacMorrison Park	\$31,600	\$156,000	\$140,000	\$2,542,009	\$3,146,128	\$1,630,863	\$0	\$0	\$0	\$0	\$7,646,600
EN1251	McKay Road New Interchange - Highway 400 (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,489,500	\$4,489,500	\$8,979,000
EN1252	PRV Chamber Replacement Program	\$981,479	\$1,813,424	\$1,751,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,545,903
EN1254	Foster, Merrett, Garson, MacLaren and Yeates New Sanitary and Watermain and ROW Replacement	\$0	\$0	\$0	\$0	\$0	\$57,000	\$100,000	\$272,000	\$410,000	\$1,519,000	\$2,358,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Infrastructure											
EN1255	Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	\$825,556	\$0	\$1,000,000	\$5,000,000	\$5,000,000	\$9,367,444	\$4,275,000	\$0	\$0	\$0	\$25,468,000
EN1256	McKay Road New Trunk Sanitary Sewer - Hwy 400 to Huronia (City)	(\$4,200,000)	\$10,000	\$4,990,000	\$2,950,000	\$10,000,000	\$8,000,000	\$10,000,000	\$619,800	\$0	\$0	\$32,369,800
EN1257	McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	\$7,091,261	\$4,469,675	\$3,270,514	\$2,515,200	\$0	\$0	\$0	\$0	\$0	\$0	\$17,346,650
EN1258	Veterans Drive New Trunk Watermain - Salem to McKay (Developer)	\$1,125,302	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,675,302
EN1261	Yonge Street ROW Expansion - Mapleview to Lockhart (City)	\$0	\$0	\$0	\$391,802	\$1,493,100	\$6,358,729	\$7,323,823	\$6,128,641	\$0	\$0	\$21,696,095
EN1265	Cycle Barrie Infrastructure Program	\$275,000	\$425,000	\$325,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$1,775,000
EN1266	Annual Park and Open Space Parking Lot Renewal Program	\$25,000	\$100,000	\$25,000	\$100,000	\$25,000	\$150,000	\$30,000	\$200,000	\$0	\$0	\$655,000
EN1269	Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	\$0	\$0	\$50,000	\$1,797,500	\$3,854,500	\$2,911,000	\$2,000,000	\$0	\$0	\$0	\$10,613,000
EN1270	Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	\$2,647,901	\$415,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,062,901
EN1271	Mapleview Dr E Road Expansion - East of Yonge to Prince William (City)	\$4,012,500	\$7,991,500	\$7,991,500	\$2,273,000	\$0	\$0	\$0	\$0	\$0	\$0	\$22,268,500
EN1274	Bunkers Creek Culverts and Watercourse Improvements - Innisfil to Lakeshore	\$3,478,455	\$4,495,411	\$1,054,201	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$11,028,067
EN1277	Bryne Drive New Road Construction - Harvie to North of Caplan	(\$1,479,000)	\$2,400,000	\$6,045,534	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,966,534
EN1278	Bryne Drive (North) New Road Construction - Harvie Rd to Essa Rd	(\$5,000,000)	\$0	\$2,132,890	\$5,060,500	\$4,232,610	\$0	\$0	\$0	\$0	\$0	\$6,426,000
EN1279	Dyments Creek New Storm Pond - North of Dunlop St. W	\$0	\$1,725,000	\$215,000	\$10,000	\$750,000	\$2,000,000	\$3,000,000	\$732,494	\$0	\$0	\$8,432,494
EN1280	NRP- HNS Queens Park A1 Neighbourhood Reconstruction	\$1,251,990	\$1,067,428	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,319,418
EN1281	NRP- HNS Allandale B Neighbourhood Reconstruction	\$0	\$661,274	\$5,332,261	\$4,500,001	\$3,247,833	\$1,000,000	\$0	\$0	\$0	\$0	\$14,741,369
EN1282	NRP- HNS Allandale A Neighbourhood Reconstruction	\$0	\$100,000	\$5,797,670	\$4,907,920	\$4,907,920	\$4,336,117	\$5,991,435	\$0	\$0	\$0	\$26,041,062
EN1283	Albert Street New Drainage Outlet	\$10,000	\$50,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$260,000
EN1285	Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
EN1286	Big Bay Point Road ROW Expansion - Bayview to Huronia	\$3,000,000	\$139,574	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,139,574

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Infrastructure											
EN1288	Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	\$1,519,563	\$4,118,899	\$5,100,003	\$895,766	\$0	\$0	\$0	\$0	\$0	\$0	\$11,634,231
EN1289	Road Resurfacing Program	\$6,825,000	\$8,375,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$82,400,000
EN1294	Watermain Renewal Program	\$806,398	\$3,580,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,000,000	\$0	\$12,886,398
EN1306	Dunlop Street Interchange Replacement - Sarjeant Drive to Anne Street	(\$200,000)	\$0	\$0	\$0	\$0	\$6,000,000	\$3,113,000	\$6,000,000	\$6,000,000	\$0	\$20,913,000
EN1308	End of Life Pavement Replacement Program	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$6,550,000
EN1316	Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	(\$296,000)	\$50,000	\$1,736,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,790,000
EN1318	NRP- HNS Brock Park Neighbourhood Reconstruction	\$510,000	\$1,977,084	\$2,861,256	\$4,946,560	\$4,941,323	\$3,838,294	\$4,121,489	\$1,000,000	\$0	\$0	\$24,196,006
EN1319	Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to St. Vincent	\$52,906	\$3,570,963	\$2,735,963	\$0	\$3,068,168	\$0	\$0	\$0	\$0	\$0	\$9,428,000
EN1322	Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	\$2,654,999	\$3,073,277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,728,276
EN1324	Big Bay Point Rd., Painswick Bridge B Rehabilitation- (Metrolinx Corridor)- Ashford to Pine	\$660,025	\$654,979	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,315,004
EN1326	St. Vincent Street and Duckworth Street- ROW Replacement	\$0	\$0	\$0	\$0	\$0	\$184,000	\$184,000	\$3,702,757	\$1,100,000	\$0	\$5,170,757
EN1333	Huron Road Right of Way Expansion - Yonge to Herrell	\$0	\$0	\$0	\$0	\$0	\$140,000	\$1,090,000	\$1,060,000	\$2,680,000	\$3,110,000	\$8,080,000
EN1334	Lockhart Road ROW Expansion and Trunk Watermain - Saunders to Huronia (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$505,010	\$505,010
EN1336	NRP- HNS Queens Park B Neighbourhood Reconstruction	\$0	\$640,000	\$640,000	\$640,000	\$90,000	\$8,552,000	\$8,552,000	\$6,752,000	\$3,982,000	\$0	\$29,848,000
EN1353	Essa Road and Anne Street Intersection Reconstruction	\$0	\$0	\$0	\$166,000	\$1,640,000	\$3,380,000	\$1,090,000	\$0	\$0	\$0	\$6,276,000
EN1355	Grove Street East Watermain Replacement and Road Expansion – Duckworth to Fletcher	\$700,000	\$1,785,854	\$760,873	\$510,873	\$0	\$0	\$0	\$0	\$0	\$0	\$3,757,600
EN1357	NRP- HNS The Grove A1 Neighbourhood Reconstruction	\$0	\$350,000	\$796,500	\$1,339,000	\$1,624,700	\$955,200	\$3,135,000	\$4,429,000	\$4,429,000	\$3,543,200	\$20,601,600
EN1375	Big Bay Point Road Expansion - Prince William to Street N (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$74,000	\$74,000
EN1392	Essa Road Right of Way Expansion - Bryne to Fairview	\$3,645,841	\$3,645,841	\$2,821,990	\$893,718	\$0	\$0	\$0	\$0	\$0	\$0	\$11,007,390
EN1395	Ferndale Drive South Watermain Replacement – Tiffin to Ardagh	\$55,000	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
EN1396	Hotchkiss Creek Storm Ponds at Wood Street and Associated Culvert Improvements	\$0	\$1,500,000	\$1,538,600	\$4,401,450	\$7,941,450	\$3,093,500	\$2,500,000	\$0	\$0	\$0	\$20,975,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Infrastructure											
EN1398	Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	\$0	\$0	\$1,460,000	\$2,862,168	\$2,402,168	\$1,913,812	\$0	\$0	\$0	\$0	\$8,638,148
EN1437	NRP- HNS Brock Park B Neighbourhood Reconstruction	\$0	\$350,000	\$1,671,000	\$3,359,200	\$1,253,200	\$4,112,600	\$4,648,000	\$5,810,000	\$4,648,050	\$4,648,000	\$30,500,050
EN1453	Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Nelson	\$0	\$150,000	\$1,325,370	\$3,204,268	\$3,342,170	\$3,232,029	\$0	\$0	\$0	\$0	\$11,253,837
EN1457	Veterans Drive Road Expansion - Salem to McKay (Developer)	\$733,500	\$733,500	\$2,669,000	\$1,008,000	\$1,713,587	\$5,248,609	\$7,320,386	\$0	\$0	\$0	\$19,426,582
EN1461	Penetang Street ROW Replacement - Mulcaster to Duckworth	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000	\$501,200	\$781,200
EN1462	Jean and Tyndale Sanitary Servicing Installation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$146,000	\$210,700	\$356,700
EN1463	Sophia Creek Owen Tributary storm outlet from Memorial Square	\$418,883	\$3,800,000	\$630,000	\$366,117	\$0	\$0	\$0	\$0	\$0	\$0	\$5,215,000
EN1464	Sophia Trunk Storm Sewers - Clapperton, Owen & Sophia (Dunlop to Peel)	\$211,320	\$281,360	\$875,000	\$1,575,000	\$1,000,000	\$10,875,000	\$9,375,000	\$6,500,000	\$1,356,000	\$0	\$32,048,680
EN1465	Wastewater Inflow/Infiltration Reduction Action Plan	\$375,000	\$375,000	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000	\$4,030,000
EN1467	Lovers Creek Mapleview LSRCA Compensation	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
EN1469	Dunlop Street Bridge Sanitary - Sarjeant Drive to Anne Street	\$4,250,000	\$2,570,000	\$3,680,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,500,000
EN1472	LT14 (JC Massie Way) Emergency Storm Water Pond Repair	(\$169,191)	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$159,191)
EN1473	LT04 Storm Pond repairs and retrofit	\$0	\$1,250,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,550,000
EN1474	Kidd's Creek marina sediment removal	\$2,100,000	\$2,320,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,920,000
EN1479	Toronto Street ROW Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$214,000	\$612,000	\$408,000	\$1,234,000
EN1482	Transportation Safety and Pavement Holding Strategies	\$1,100,000	\$2,400,000	\$1,346,896	\$408,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,254,896
EN1483	Whiskey Creek Channel Reconstruction - Bayview to Lackies Bush	\$396,000	\$396,000	\$0	\$227,000	\$3,000,000	\$3,000,000	\$4,207,000	\$4,207,000	\$0	\$0	\$15,433,000
EN1484	Mary Street ROW Replacement - Ross to Dunlop	\$155,109	\$230,785	\$2,654,966	\$932,109	\$0	\$0	\$0	\$0	\$0	\$0	\$3,972,969
EN1485	Puget Street ROW Replacement and Drainage Upgrades - Steel to End	\$195,419	\$195,419	\$293,605	\$3,244,039	\$3,911,898	\$2,284,386	\$1,847,138	\$0	\$0	\$0	\$11,971,904
EN1486	Whiskey Creek Culvert and Channel Improvements - The Blvd to Brennan Ave	\$330,000	\$710,000	\$663,000	\$1,382,000	\$595,000	\$3,068,000	\$3,094,000	\$193,000	\$0	\$0	\$10,035,000
EN1488	Road Safety Program - Vision Zero & Traffic Calming Policy Development	\$150,000	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
EN1489	Transportation Tomorrow Survey	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Infrastructure											
EN1493	Essa Road Holding Strategy - Mapleview Drive West to CR27	\$1,000,000	\$281,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,281,000
EN1498	Bayfield Street Right of Way Expansion - Cundles to Coulter	\$1,283,000	\$1,560,000	\$2,290,000	\$950,000	\$2,800,000	\$6,890,000	\$6,900,000	\$3,500,000	\$3,490,000	\$2,930,000	\$32,593,000
ES1022	Frozen Water Service Repair	\$325,000	\$825,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,650,000
FC1281	Painswick Library Parking Lot and Landscaping Repairs	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
TR1036	Transit Signal Priority	\$0	\$0	\$0	\$0	\$0	\$1,472,349	\$0	\$0	\$0	\$0	\$1,472,349
TR1037	Renewal - Paid Public Parking Lots - Chase McEachern Parking Lot 2023	\$1,064,200	\$1,041,730	\$494,472	\$482,138	\$376,955	\$599,002	\$850,409	\$862,257	\$1,104,726	\$467,747	\$7,343,636
000143	Huron Road Right of Way Expansion - Big Bay Point to Lockhart	\$0	\$0	\$0	\$440,000	\$1,320,000	\$600,000	\$1,326,000	\$1,377,000	\$3,887,000	\$4,750,000	\$13,700,000
000924	Fairview Road Right of Way Expansion - Big Bay Point to Little	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$740,000	\$990,000
000961	Road Safety Assessment - Secondary Planning Areas	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
001128	Sophia Creek Storm Investigation - Dunlop and Toronto Streets	\$100,000	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
001129	2023 Permanent Traffic Calming	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
001130	2023 Accessible Pedestrian Pushbuttons	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
001131	2023 Streetlight Infill Program	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
001132	2023 Traffic Signal Cabinet Replacement Program	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
001133	2023 Central Traffic System Expansion	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
001134	2023 School Zone Flasher Replacement	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
001135	2023 PXO Sidewalk connectivity	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
001138	Blake Street Corridor Study	\$0	\$0	\$600,000	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000
001140	Watercourse Erosion Repair Program	\$85,000	\$140,000	\$195,000	\$195,000	\$195,000	\$195,000	\$195,000	\$195,000	\$195,000	\$195,000	\$1,785,000
001142	Marta Crescent and SWMF BR09 Drainage Study	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Z423	Cundles Road East New Transmission Watermain - St Vincent to Golden Eagle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$86,100	\$200,900	\$317,000
000724	NRP- HNS Grove B1 Neighbourhood Reconstruction	\$1,100,000	\$0	\$330,000	\$958,650	\$784,350	\$100,000	\$5,262,000	\$775,000	\$2,301,400	\$3,452,100	\$15,063,500
000081	Dyments Creek Culvert Replacement - Hart Drive	\$0	\$187,000	\$783,000	\$785,000	\$562,000	\$2,186,000	\$2,000,000	\$0	\$0	\$0	\$6,503,000
000725	NRP- HNS Grove B2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$279,000	\$499,450	\$927,550	\$634,000	\$2,340,000
Z438	Lakeshore Drive Right of Way Expansion - Tiffin Street to Cox Mill	\$0	\$0	\$0	\$0	\$0	\$300,000	\$900,000	\$420,000	\$909,000	\$842,000	\$3,371,000
000934	Georgian College Transit Infrastructure Improvements	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Infrastructure											
001080	SWTP - Parking Lot Expansion	\$0	\$0	\$100,000	\$2,500,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,600,000
000461	SWTP Optimization	\$0	\$0	\$46,800	\$417,000	\$400,000	\$370,200	\$0	\$0	\$0	\$0	\$1,234,000
000458	Hewitts Pump Station (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$91,000	\$199,000	\$652,000	\$4,343,500	\$5,285,500
Z197	Miller Drive and Edgehill Drive New Sanitary and ROW Expansion - Sproule to East of Pringle	\$0	\$0	\$0	\$0	\$0	\$307,312	\$307,312	\$161,887	\$666,757	\$504,869	\$1,948,137
Z436	Huron Road Right of Way Expansion - Herrell to Big Bay Point	\$0	\$0	\$0	\$0	\$0	\$60,000	\$431,000	\$402,000	\$1,372,000	\$1,710,000	\$3,975,000
Z499	Lockhart Road ROW Expansion - Yonge to Prince William (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$156,000	\$156,000
Z522	Dyments Creek Culvert Replacement - Anne Street to John Street	\$0	\$0	\$0	\$0	\$0	\$181,700	\$546,250	\$1,029,250	\$519,800	\$3,389,050	\$5,666,050
Z508	Dyments Creek Culvert Replacement - Innisfil Street	\$0	\$0	\$0	\$0	\$0	\$111,550	\$509,450	\$506,000	\$1,107,450	\$4,429,800	\$6,664,250
000030	Orchard Drive ROW Replacement - St. Vincent to End	\$50,000	\$129,000	\$143,000	\$1,517,500	\$469,000	\$0	\$0	\$0	\$0	\$0	\$2,308,500
Z301	Sanford Street & Short Street Reconstruction - Brock St to Tiffin St	\$0	\$0	\$102,000	\$481,000	\$397,000	\$1,107,500	\$2,658,000	\$664,500	\$0	\$0	\$5,410,000
000079	Dyments Creek Culvert Replacement - George Street	\$0	\$0	\$0	\$118,000	\$340,000	\$249,000	\$1,883,000	\$0	\$0	\$0	\$2,590,000
000086	Whiskey Creek Culvert Upgrade - BCRY, 50m South of Little	\$0	\$0	\$0	\$0	\$87,400	\$163,300	\$93,150	\$1,062,600	\$0	\$0	\$1,406,450
000088	NRP- HNS The Grove A2 Neighbourhood Reconstruction	\$0	\$0	\$350,000	\$554,900	\$1,784,900	\$1,528,400	\$4,193,400	\$4,541,000	\$4,541,000	\$3,632,800	\$21,126,400
000090	Whiskey Creek Culvert Replacement and Watercourse Improvement - Little Avenue, 130 west of Firman Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$265,650	\$902,750	\$750,950	\$1,919,350
000293	Huron Road New Transmission Watermain - Mapleview to Lockhart (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$69,000	\$184,800	\$431,200	\$510,000	\$1,195,000
000334	Lockhart Road ROW Expansion - Prince William to East of Collector 11 (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$47,000	\$47,000
	Infrastructure Total	\$62,243,398	\$98,069,098	\$111,063,334	\$94,799,508	\$106,161,232	\$134,118,095	\$136,826,941	\$82,311,086	\$67,922,588	\$64,609,326	\$958,124,604

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Machinery and Equipment											
BF1037	Portable/Mobile Radio Replacement	\$210,000	\$210,000	\$210,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$630,000
BF1038	Bunker Gear Replacment	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$500,000	\$900,000
BF1039	Mobile Response Technology Replacement	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$40,000
EN1091	WwTF New Advanced Nutrient Removal	(\$7,577,200)	\$6,400,000	\$8,819,136	\$14,645,888	\$10,538,856	\$17,128,064	\$20,457,664	\$24,891,880	\$14,910,469	\$13,432,030	\$123,646,786
EN1122	Little Lake Sew Pump Station Upgrade	\$513,553	\$1,400,000	\$367,487	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,281,040
EN1150	Big Bay Point Road Booster Station Upgrade	\$100,000	\$246,000	\$800,000	\$958,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,104,000
EN1297	WwTF Electrical Substation and Transformer Upgrade	(\$1,556,704)	\$2,825,911	\$3,025,910	\$3,800,000	\$3,806,704	\$5,000,000	\$0	\$0	\$0	\$0	\$16,901,821
EN1305	Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	\$750,000	\$4,550,000	\$4,574,000	\$4,235,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$17,109,000
EN1390	Wastewater Peak Flow Attenuation Facility	(\$1,375,538)	\$1,346,400	\$1,966,400	\$2,861,600	\$4,861,600	\$4,600,000	\$2,771,238	\$4,000,000	\$5,966,400	\$0	\$26,998,100
EN1438	WwTF Digester Capacity Expansion	(\$1,332,730)	\$1,346,400	\$2,353,900	\$2,691,449	\$7,657,165	\$9,882,165	\$5,307,895	\$6,000,000	\$0	\$0	\$33,906,244
EN1460	Johnson Beach Sewage Pumping Station Upgrade	\$0	\$50,000	\$202,000	\$100,000	\$725,000	\$1,100,000	\$0	\$0	\$0	\$0	\$2,177,000
EN1468	SWTP Control System Upgrade	(\$47,900)	\$513,000	\$1,418,900	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,884,000
EN1477	WwTF New Cogeneration and Biogas Treatment System	\$50,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
EN1487	Ferndale Water Tower - Repairs and Upgrades	\$635,000	\$318,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$953,000
EN1505	Water Meter Replacement Program	\$665,500	\$728,500	\$791,500	\$854,500	\$917,500	\$980,500	\$1,043,500	\$1,106,500	\$1,169,500	\$0	\$8,257,500
FC1084	BFES Station 6 New Building Development	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
FC1277	Furniture and Space Upgrades Program	\$175,000	\$175,000	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000
TR1038	Renewal - Parking Devices	\$183,600	\$183,600	\$173,400	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$1,118,100
001153	Preliminary Design Innisfil BPS – Well 3a – Well 4a – Well 19 & 20	\$45,000	\$125,000	\$180,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
001110	Wastewater Collection System Inspection Camera	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
001111	Johnson St. Clearwells Nos. 9 & 13 and Brown Wood Dr. Clearwell No. 16 Rehabilitation	\$0	\$55,000	\$120,000	\$220,000	\$78,000	\$0	\$0	\$0	\$0	\$0	\$473,000
001147	Primary Digester 1 - Condition Assessment & Gas Proofing Replacement	\$75,000	\$249,000	\$200,000	\$200,000	\$400,000	\$426,000	\$0	\$0	\$0	\$0	\$1,550,000
001148	WwTF New HEX - PD1 & PD2	\$0	\$50,000	\$100,000	\$100,000	\$250,000	\$250,000	\$700,000	\$0	\$0	\$0	\$1,450,000
001151	Codrington Booster Pumping Station Upgrades	\$38,000	\$40,000	\$58,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$136,000
001109	Harvie Road Reservoir Rehabilitation	\$0	\$0	\$53,000	\$170,000	\$600,000	\$1,742,000	\$0	\$0	\$0	\$0	\$2,565,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
Machinery and Equipment												
000971	Barrie Community Sports Complex Scoreboard(s) Replacement	\$110,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,500
000998	Additional Licence Plate Recognition (LPR) Systems	\$0	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$120,000
000999	Handheld Licence Plate Recognition (LPR) Systems	\$0	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,000
001032	Heavy Extrication Equipment Replacement - Forecast	\$0	\$45,000	\$45,000	\$45,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$185,000
000809	Fire Helmet Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
000029	Mobile Repeater Replacement	\$0	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
	Machinery and Equipment Total	(\$7,618,919)	\$21,118,811	\$25,645,633	\$32,228,937	\$34,367,325	\$41,251,229	\$30,462,797	\$36,080,880	\$22,148,869	\$14,014,530	\$249,700,091

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Parks											
EN1117	Annual Playground Revitalization Program	\$590,000	\$610,000	\$670,000	\$1,355,000	\$616,000	\$635,000	\$641,000	\$654,000	\$667,000	\$681,000	\$7,119,000
EN1140	Play Court Construction and Rehabilitation	\$475,000	\$560,000	\$560,000	\$580,000	\$400,000	\$0	\$75,000	\$0	\$0	\$0	\$2,650,000
EN1284	North Shore Trail New Water Access Points - Sam Cancilla Park, St. Vincent Sq. and/or Nelson Sq.	\$0	\$100,000	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
EN1301	MacMorrison Park Sports Program Replacement Plan	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000
EN1442	Secondary Plan Area New Trail Development (Developer)	\$841,000	\$423,800	\$436,500	\$449,610	\$463,100	\$476,990	\$491,300	\$506,040	\$521,220	\$0	\$4,609,560
FC1126	Secondary Plan Area Municipal Campus New Site Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,250,000	\$0	\$0	\$4,250,000
RP1169	Waterfront Park Furnishings Program	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
RP1183	Bullut Subdivision New Park Development - Hewitts Park 10H - Village Square	\$111,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$111,700
001114	Sunnidale Park - Recreational Trail Development	\$0	\$0	\$75,000	\$150,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$425,000
001124	Ardagh Bluffs - Trail Development	\$0	\$0	\$75,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$575,000
001125	Bear Creek Eco-Park - Trail Development	\$0	\$0	\$15,000	\$124,725	\$0	\$0	\$0	\$0	\$0	\$0	\$139,725
001115	Sunnidale Park - Outdoor Fitness Circuit	\$0	\$0	\$0	\$350,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$650,000
001116	Queen's Park Master Plan	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
001122	The Gables Park - Shoreline Restoration	\$0	\$0	\$0	\$0	\$50,000	\$375,000	\$0	\$0	\$0	\$0	\$425,000
001126	Heritage Park Redevelopment	\$0	\$270,000	\$500,000	\$7,840,000	\$2,690,000	\$0	\$0	\$0	\$0	\$0	\$11,300,000
000121	The Gables Park Master Plan Update	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000
000886	Lockmaple Development New Park Development - Hewitts Park 2H - Neighbourhood Park	\$1,400,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400,388
000890	Hewitts Gate Subdivision New Park Development - Hewitts Park 7H - Neighbourhood Park	\$763,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$763,900
000895	LM Barrie Subdivision New Park Development - Hewitts Park 13H - Neighbourhood Park	\$1,850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,850,000
000898	Lockhart Subdivision New Park Development - Hewitts Park 16H - Village Square	\$612,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$612,000
001113	Outdoor Racquet Sport Strategy	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
001117	Queen's Park - Electrical Infrastructure Renewal	\$0	\$0	\$0	\$25,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$175,000
001118	Queen's Park - Skatepark Improvement and Renewal	\$0	\$0	\$50,000	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
001119	Outdoor Recreational Facility Lighting Study	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Parks											
001120	Shear Park - Main Electrical Infrastructure and Baseball Diamond Lighting Replacement	\$0	\$30,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$380,000
001121	Park Pathway Annual Renewal Program	\$0	\$30,000	\$250,000	\$30,000	\$250,000	\$40,000	\$275,000	\$40,000	\$275,000	\$50,000	\$1,240,000
001150	Marina Tiffin Boat Launch Rehabilitation	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000316	Spirit Catcher Park - Waterfront Park Development	\$0	\$0	\$0	\$0	\$100,000	\$372,000	\$2,000,000	\$6,200,000	\$0	\$0	\$8,672,000
000887	Lockmaple Development New Park Development - Hewitts Park 3H - Village Square	\$0	\$630,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$630,000
000889	Hewitts Gate Subdivision New Park Development - Hewitts Park 6H - Village Square	\$0	\$0	\$0	\$134,000	\$0	\$0	\$0	\$0	\$0	\$0	\$134,000
000891	Crisdawn Subdivision New Park Development - Hewitts Park 8&9H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,190,000	\$0	\$2,190,000
000893	LM Barrie Subdivision New Park Development - Hewitts Park 11H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,370,000	\$0	\$0	\$1,370,000
000894	LM Barrie Subdivision New Park Development - Hewitts Park 12H - Village Square	\$0	\$395,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$395,000
000896	Blue Sky Subdivision New Park Development - Hewitts Park 14H - Village Square	\$0	\$0	\$122,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$122,000
000897	Lockhart Subdivision New Park Development - Hewitts Park 15H - Village Square	\$0	\$63,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63,000
000899	Lockhart Subdivision New Park Development - Hewitts Park 20H - Village Square	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
000900	Irving Subdivision New Park Development - Hewitts Park 17H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,190,000	\$0	\$0	\$2,190,000
000901	Crisdawn Subdivision New Park Development - Hewitts Park 18H - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$710,000	\$0	\$0	\$710,000
000902	Finger Lakes Estates New Park Development - Hewitts Park 19H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$797,000	\$0	\$0	\$797,000
000903	Watersand Subdivision New Park Development - Salem Park 1S - Neighbourhood Park	\$0	\$1,890,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,890,000
000904	Watersand Subdivision New Park Development - Salem Park 2S - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$688,000	\$0	\$0	\$688,000
000905	Wormwood Subdivision New Park Development - Salem Park 3S - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$752,000	\$0	\$0	\$752,000

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Parks											
000906	Wormwood Subdivision New Park Development - Salem Park 4S - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,165,000	\$0	\$1,165,000
000907	H and H Capital Subdivision New Park Development - Salem Park 5S - Neighbourhood Park	\$0	\$0	\$460,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,460,000
000908	Wormwood Subdivision New Park Development - Salem Park 6S - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$860,000	\$0	\$0	\$860,000
000909	Di Poce Subdivision New Park Development - Salem Park 7S - Neighbourhood Park	\$0	\$0	\$0	\$650,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,650,000
000881	Hewitts Gate Subdivision New Park Development - Hewitts Park 5H - Village Square	\$0	\$630,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$630,000
	Parks Total	\$7,143,988	\$5,931,800	\$4,863,500	\$13,788,335	\$6,469,100	\$2,023,990	\$3,482,300	\$19,017,040	\$4,818,220	\$731,000	\$68,269,273

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Partnerships											
F11018	County of Simcoe Capital Program - Long Term Care & Senior Services	\$1,160,314	\$1,536,047	\$1,986,278	\$2,096,538	\$1,952,167	\$2,036,016	\$1,912,525	\$1,889,085	\$2,103,452	\$1,495,265	\$18,167,688
F11019	County of Simcoe Capital Program - Paramedic Services	\$2,323,837	\$2,380,244	\$2,222,564	\$2,126,013	\$2,659,801	\$2,182,750	\$1,667,579	\$1,696,652	\$2,799,500	\$1,949,216	\$22,008,156
F11020	County of Simcoe Capital Program - Social Housing & Community Services	\$5,239,757	\$6,280,113	\$7,060,288	\$7,731,941	\$7,465,944	\$7,046,043	\$6,110,140	\$5,648,544	\$5,350,144	\$4,016,929	\$61,949,843
F11028	Lake Simcoe Regional Airport	\$159,092	\$865,836	\$793,035	\$1,056,985	\$274,000	\$0	\$33,428	\$620,373	\$31,072	\$314,600	\$4,148,420
	Partnerships Total	\$8,883,000	\$11,062,240	\$12,062,166	\$13,011,476	\$12,351,912	\$11,264,809	\$9,723,672	\$9,854,654	\$10,284,168	\$7,776,010	\$106,274,107

Project #	Asset Class	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Grand Total
	Technology											
CC1003	APLI (Applications, Permits, Licenses and Inspections) Expansion - Phase 3	\$340,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$340,000
FI1030	SAP Accounting/Procurement Sustainment	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$800,000
FI1031	Utility Billing Software	\$550,000	\$550,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$1,400,000
FI1033	Enterprise POS Solution	\$0	\$300,000	\$3,000,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,600,000
HR1000	SAP Payroll Sustainment	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$0	\$0	\$1,400,000
HR1001	HR Software Modernization	\$186,874	\$28,958	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$215,832
IT1010	Network Technology Infrastructure Program	\$86,000	\$336,000	\$563,000	\$961,000	\$386,000	\$436,000	\$486,000	\$536,000	\$686,000	\$486,000	\$4,962,000
IT1012	Server and Storage Technology Infrastructure Program	\$635,000	\$650,000	\$746,000	\$746,000	\$800,000	\$800,000	\$900,000	\$900,000	\$1,000,000	\$1,000,000	\$8,177,000
IT1013	Corporate Communications Infrastructure Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$500,000
IT1014	Corporate Printing Infrastructure	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$1,300,000
IT1015	Corporate PC Infrastructure Program	\$300,000	\$500,000	\$600,000	\$630,000	\$661,500	\$694,575	\$729,304	\$765,769	\$804,057	\$844,260	\$6,529,465
IT1019	Mobility Technology Program	\$150,000	\$290,000	\$304,500	\$319,725	\$335,711	\$352,497	\$370,122	\$388,628	\$408,059	\$428,462	\$3,347,704
IT1024	Server and Desktop Software Program	\$875,000	\$885,000	\$895,000	\$900,000	\$910,000	\$920,000	\$930,000	\$940,000	\$950,000	\$975,000	\$9,180,000
IT1029	Corporate Audio Visual Technology Infrastructure	\$150,000	\$157,500	\$165,375	\$173,644	\$182,326	\$191,442	\$201,014	\$211,065	\$221,618	\$232,699	\$1,886,684
IT1043	Public Safety Communication Program	\$440,000	\$320,000	\$300,000	\$270,000	\$270,000	\$300,000	\$270,000	\$240,000	\$240,000	\$240,000	\$2,890,000
IT1044	Barrie Fire and Emergency Services Technology Program	\$100,000	\$50,000	\$50,000	\$50,000	\$60,000	\$60,000	\$60,000	\$70,000	\$70,000	\$70,000	\$640,000
IT1049	City of Barrie Facilities Wi-Fi Expansion	\$30,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$480,000
IT1050	BFES Next Gen 911 Phone System	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
IT1059	SAP Sustainment	\$80,000	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$240,000
IT1060	Next Gen ERP Updates - Phase 1	\$0	\$500,000	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
LC1004	Handheld Ticket Writing Systems / Software	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
TR1031	Transit Alternative Payment Technology Implementation	\$258,334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$258,334
TR1032	Digital Parking Pass Solution	\$53,285	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$53,285
001157	Council Chambers Digital Broadcast Upgrade	\$20,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$170,000
001158	ITSM System Replacement	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
001159	Council Chambers A/V Replacement	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
000938	Transit Dynamic Bus Bays	\$0	\$0	\$0	\$0	\$0	\$0	\$171,185	\$0	\$0	\$0	\$171,185
000472	Technology Forecasted Needs	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,200,000	\$2,420,000	\$2,662,000	\$2,928,200	\$12,210,200
	Technology Total	\$5,159,493	\$5,502,458	\$8,058,875	\$4,955,369	\$4,210,537	\$6,259,514	\$6,822,625	\$6,976,462	\$7,271,735	\$7,434,622	\$62,651,688
	Grand Total	\$95,325,345	\$244,005,321	\$253,982,663	\$293,305,495	\$261,985,890	\$253,964,411	\$300,301,776	\$253,840,421	\$236,708,306	\$131,129,596	\$2,324,549,225