

**CITY OF BARRIE
2012 OPERATING BUDGET
EXPENDITURES**

**COMMUNITY OPERATIONS DIVISION
OPERATIONS DEPARTMENT - WATER OPERATIONS**

	2010 ACTUAL	2011 BUDGET	2011 FORECAST	2012 BUDGET	2013 FORECAST	2014 FORECAST
EXPENSES						
Salaries	3,536,074	4,582,487	4,345,072	4,656,319	4,716,111	4,810,377
Fringe Benefits	635,786	844,963	850,370	943,213	962,205	981,290
Total Salary and Benefits	4,171,860	5,427,450	5,195,442	5,599,532	5,678,316	5,791,667
OPERATING EXPENSES						
General Operations	2,596,341	3,342,191	2,972,676	3,331,943	2,838,979	2,888,990
Minor Capital	80,440	342,400	233,644	558,000	541,500	544,000
Hydro, Water, Sewer, Gas	1,116,947	3,322,760	1,840,205	3,119,200	3,120,700	3,140,200
Transfers to other Boards, Municipalities, Agencies						
Total Operating Expenses before Debenture Costs and Transfers	3,793,728	7,007,351	5,046,525	7,009,143	6,501,179	6,573,190
DEBENTURE COSTS AND TRANSFERS						
Lease Equipment/Property	487,851	4,522,982	4,010,943	4,542,222	5,463,782	5,350,639
Financial Expenses	865	3,625,481	3,954,967	6,744,491	8,214,843	8,213,742
Transfer to/from User Rate Reserve Funds	9,441,206	782,264	2,274,461	328,281	767,525	3,862,848
Transfer to Reserves						
Transfer to Capital Fund						
Total Debenture Costs and Transfers	9,929,922	8,930,727	10,240,371	11,614,994	14,446,150	17,427,229
Gross Expenditures	17,895,510	21,365,528	20,482,338	24,223,669	26,625,645	29,792,086
Revenues						
Other Government Funding						
Contribution from Reserves/Reserve Funds	(697)	(1,594,903)	(1,109,970)	(1,930,440)	(1,930,113)	(1,929,770)
Licences, Permits, Application Fees						
Fines						
Fees, Charges, Service Rentals	(17,869,175)	(19,740,624)	(19,347,294)	(22,251,410)	(25,108,808)	(28,334,278)
Other Revenue	(25,640)	(30,000)	(25,075)	(41,820)	(42,000)	(42,500)
Total Revenues	(17,895,512)	(21,365,527)	(20,482,339)	(24,223,670)	(27,080,921)	(30,306,548)
Net Operating Expense/(Revenue)	(2)	1	(1)	(1)	(455,276)	(514,462)

COMMUNITY OPERATIONS DIVISION
Operations Department
2012 Base Budget Change Report
Water Rate Based Only

	2010	2011	2011	2012	Program	2012	Change in 2012		Comments	Change in 2012	
	Actual	Approved	Forecasted	Base		Requested	Base Budget	%		Requested Budget	%
	\$	\$	\$	\$	\$	\$	\$			\$	%
EXPENSES											
Salaries	3,536,074	4,582,487	4,345,072	4,656,319		4,656,319	311,247	7%	Salary increases of 2% due to cost-of-living increase for CUPE and Exempt staff.	311,247	7%
Fringe Benefits	635,786	844,963	850,370	943,213		943,213	92,843	11%	Benefits increases relating to OMERS rate increases and salary increases (above).	92,843	11%
Total Salary and Benefits	4,171,860	5,427,450	5,195,442	5,599,532		5,599,532	404,090	8%		404,090	8%
OPERATING EXPENSES											
General Operations	2,596,341	3,342,191	2,972,676	3,331,943		3,331,943	359,267	12%	Variance from forecast largely due to forecasted underspend in chemicals in 2011.	359,267	12%
Minor Capital	80,440	342,400	233,644	558,000		558,000	324,356	139%	SCADA upgrades; MOE requirement for installation of data loggers on monitoring wells; pressure regulating valve station replacement and technology upgrades; purchase of spare pumps for redundancy/backup; security upgrades to the Ground Water System; modifications and/or upgrades to the equipment, process and security at the SWTP; additional electronic equipment for AMI project hand held programmers	324,356	139%
Hydro, Water, Sewer, Gas	1,116,947	3,322,760	1,840,205	3,119,200		3,119,200	1,278,995	70%	Operation of the Surface Water Treatment Plant for a full year.	1,278,995	70%
Transfers to other Boards, Municipalities, Agencies											
Total Operating Expenses before Debenture Costs and Transfers	3,793,728	7,007,361	5,046,525	7,009,143		7,009,143	1,962,618	39%		1,962,618	39%
DEBENTURE COSTS AND TRANSFERS											
Lease Equipment/Property	487,851	4,522,982	4,010,943	4,542,222	18,280	4,560,502	531,279	13%	Internal Fleet costs have been reduced. However, increases due to full year operations for Water & percentages of transfers from other depts are higher.	549,559	14%
Financial Expenses	865	3,625,481	3,954,967	6,744,491		6,744,491	2,789,524	71%	Debenture costs for new facility	2,789,524	71%
Transfer to/from User Rate Reserve Funds	9,441,206	782,264	2,274,461	328,281	(18,280)	310,001	(1,964,180)	-86%	Increased due to increased cost of operations	(1,964,460)	-86%
Transfer to Reserves											
Transfer to Capital Fund											
Total Debenture Costs and Transfers	9,929,922	8,930,727	10,240,371	11,614,994		11,614,994	1,374,623	13%		1,374,623	13%
Gross Expenditures	17,895,510	21,365,528	20,482,338	24,223,669		24,223,669	3,741,331	18%		3,741,331	18%
Revenues											
Other Government Funding											
Contribution from Reserves/Reserve Funds	(697)	(1,594,903)	(1,109,970)	(1,930,440)		(1,930,440)	(820,470)	74%	Increased contribution from DC funds for debenture payments.	(820,470)	74%
Licences, Permits, Application Fees											
Fines											
Fees, Charges, Service Rentals	(17,869,175)	(19,740,624)	(19,347,294)	(22,251,410)		(22,251,410)	(2,904,116)	15%	Engineering Fees are reduced. Water rates increase of 13%.	(2,904,116)	15%
Other Revenue	(25,640)	(30,000)	(25,075)	(41,820)		(41,820)	(16,745)	67%	2012 budget includes penalties for late payment of water rate - first year of in-house water billing.	(16,745)	67%
Total Revenues	(17,895,512)	(21,365,527)	(20,482,339)	(24,223,670)		(24,223,670)	(3,741,331)	18%		(3,741,331)	18%
Net Operating Expense/(Revenue)	(2)	1	(1)	(1)		(1)					

**CITY OF BARRIE
2012 OPERATING BUDGET
EXPENDITURES**

**COMMUNITY OPERATIONS DIVISION
OPERATIONS DEPARTMENT - WASTEWATER OPERATIONS**

	2010 ACTUAL	2011 BUDGET	2011 FORECAST	2012 BUDGET	2013 FORECAST	2014 FORECAST
EXPENSES						
Salaries	2,518,942	3,222,883	2,819,575	3,061,128	3,125,921	3,192,046
Fringe Benefits	441,529	613,026	529,561	624,168	636,651	647,192
Total Salary and Benefits	2,960,471	3,835,909	3,349,136	3,685,296	3,762,572	3,839,238
OPERATING EXPENSES						
General Operations	6,705,849	7,885,342	7,500,057	7,407,634	7,726,227	8,194,433
Minor Capital						
Hydro, Water, Sewer, Gas	1,024,882	1,273,535	1,350,611	1,552,340	1,652,231	1,758,722
Transfers to other Boards, Municipalities, Agencies						
Total Operating Expenses before Debenture Costs and Transfers	7,730,731	9,158,877	8,850,668	8,959,974	9,378,458	9,953,155
DEBENTURE COSTS AND TRANSFERS						
Lease Equipment/Property	525,871	4,027,482	3,762,046	3,401,796	3,400,347	3,452,436
Financial Expenses	3,549,992	6,236,137	5,882,322	7,280,054	6,524,898	6,620,441
Transfer to/from User Rate Reserve Funds	3,795,045	431,448	1,473,399	4,315,243	8,188,096	12,674,973
Transfer to Reserves						
Transfer to Capital Fund						
Total Debenture Costs and Transfers	7,870,908	10,695,067	11,117,767	14,997,093	18,113,341	22,747,850
Gross Expenditures	18,562,110	23,689,853	23,317,571	27,642,363	31,254,371	36,540,243
Revenues						
Other Government Funding						
Contribution from Reserves/Reserve Funds	(2,153,177)	(3,579,391)	(3,539,194)	(3,527,812)	(3,526,152)	(3,524,408)
Licences, Permits, Application Fees						
Fines						
Fees, Charges, Service Rentals	(16,324,975)	(20,098,463)	(19,770,275)	(24,102,731)	(28,126,602)	(33,491,689)
Other Revenue	(83,957)	(12,000)	(8,102)	(11,820)	(12,000)	(12,500)
Total Revenues	(18,562,109)	(23,689,854)	(23,317,571)	(27,642,363)	(31,664,754)	(37,028,597)
Net Operating Expense/(Revenue)	1	(1)			(410,383)	(488,354)

COMMUNITY OPERATIONS DIVISION
Operations Department
2012 Base Budget Change Report
Wastewater Rate Based Only

	2010	2011	2011	2012	Program	2012	Change in 2012		Comments	Change in 2012	
	Actual	Approved	Forecasted	Base		Requested	Base Budget			Requested Budget	to 2011 Forecasted
	Expenditures	Budget	Expenditure	Budget	Change(s)	Budget	\$	%		\$	%
	\$	\$	\$	\$	\$	\$					
EXPENSES											
Salaries	2,518,942	3,222,883	2,819,575	3,061,128		3,061,128	241,553	9%	2% Cost-of-living and step increases. Annualization of new 2011 positions and position vacancies in 2011.	241,553	9%
Fringe Benefits	441,529	613,026	529,561	624,168		624,168	94,607	18%	Increases in benefits in relation to increase in salaries (above), and increase in OMERS rates.	94,607	18%
Total Salary and Benefits	2,960,471	3,835,909	3,349,136	3,685,296		3,685,296	336,160	10%		336,160	10%
OPERATING EXPENSES											
General Operations	6,705,849	7,885,342	7,500,057	7,407,634		7,407,634	(92,423)	-1%	Legal Exp	(92,423)	-1%
Minor Capital											
Hydro, Water, Sewer, Gas	1,024,882	1,273,535	1,350,611	1,552,340		1,552,340	201,729	15%	Increased hydro costs due to annual rate increases and significant facility expansions and increased flow	201,729	15%
Transfers to other Boards, Municipalities, Agencies											
Total Operating Expenses before Debenture Costs and Transfers	7,730,731	9,158,877	8,850,668	8,959,974		8,959,974	109,306	1%		109,306	1%
DEBENTURE COSTS AND TRANSFERS											
Lease Equipment/Property	525,871	4,027,482	3,762,046	3,401,796	22,000	3,423,796	(360,250)	-10%	reduced for vehicles previously charged that were not used in this dept & gen admin & corp overhead calculated using different criteria.	(338,250)	-9%
Financial Expenses	3,549,992	6,236,137	5,882,322	7,280,054		7,280,054	1,397,732	24%	New debt charges for Oro sludge storage facility and Lakeshore Trunk Sewer.	1,397,732	24%
Transfer to/from User Rate Reserve Funds											
Transfer to Reserves	3,795,045	431,448	1,473,399	4,315,243	(22,000)	4,293,243	2,841,844	193%	Transfer to wastewater reserve.	2,819,844	191%
Transfer to Capital Fund											
Total Debenture Costs and Transfers	7,870,908	10,695,067	11,117,767	14,997,093		14,997,093	3,879,326	35%		3,879,326	35%
Gross Expenditures	18,562,110	23,689,853	23,317,571	27,642,363		27,642,363	4,324,792	19%		4,324,792	19%
Revenues											
Other Government Funding											
Contribution from Reserves/Reserve Funds	(2,153,177)	(3,579,391)	(3,539,194)	(3,527,812)		(3,527,812)	11,382	%	Recovery from DC reserves for WPCC debenture payments.	11,382	%
Licences, Permits, Application Fees											
Fines											
Fees, Charges, Service Rentals	(16,324,975)	(20,098,463)	(19,770,275)	(24,102,731)		(24,102,731)	(4,332,456)	22%	19% increase in wastewater rates.	(4,332,456)	22%
Other Revenue	(83,957)	(12,000)	(8,102)	(11,820)		(11,820)	(3,718)	46%		(3,718)	46%
Total Revenues	(18,562,109)	(23,689,854)	(23,317,571)	(27,642,363)		(27,642,363)	(4,324,792)	19%		(4,324,792)	19%
Net Operating Expense/(Revenue)	1	(1)									

**CITY OF BARRIE
2012 OPERATING BUDGET
EXPENDITURES**

**COMMUNITY OPERATIONS DIVISION
OPERATIONS DEPARTMENT - PARKING**

	2010 ACTUAL	2011 BUDGET	2011 FORECAST	2012 BUDGET	2013 FORECAST	2014 FORECAST
EXPENSES						
Salaries	221,507	250,744	252,662	269,150	274,474	279,902
Fringe Benefits	40,951	51,855	55,964	57,590	58,742	220,390
Total Salary and Benefits	262,458	302,599	308,626	326,740	333,216	500,292
OPERATING EXPENSES						
General Operations	303,136	322,697	285,999	424,938	424,938	424,938
Minor Capital				14,000	1,000	1,000
Hydro, Water, Sewer, Gas	66,130	67,400	58,589	71,558	76,118	80,975
Transfers to other Boards, Municipalities, Agencies						
Total Operating Expenses before Debenture Costs and Transfers	369,266	390,097	344,588	510,496	502,056	506,913
DEBENTURE COSTS AND TRANSFERS						
Lease Equipment/Property	17,206	303,228	291,662	264,134	284,422	287,020
Financial Expenses	968,832	968,776	968,196	968,115	967,528	966,953
Transfer to/from User Rate Reserve Funds	(340,022)	(655,251)	(653,137)	(787,664)		
Transfer to Reserves						
Transfer to Capital Fund						
Total Debenture Costs and Transfers	646,016	616,753	606,721	444,585	1,251,950	1,253,973
Gross Expenditures	1,277,740	1,309,449	1,259,935	1,281,821	2,087,222	2,261,178
Revenues						
Other Government Funding						
Contribution from Reserves/Reserve Funds						
Licences, Permits, Application Fees	(288,999)	(293,700)	(285,287)	(290,395)	(290,395)	(290,395)
Fines						
Fees, Charges, Service Rentals	(988,742)	(1,015,750)	(974,026)	(991,425)	(990,800)	(990,800)
Other Revenue			(620)			
Total Revenues	(1,277,741)	(1,309,450)	(1,259,933)	(1,281,820)	(1,281,195)	(1,281,195)
Net Operating Expense/(Revenue)	(1)	(1)	2	1	806,027	979,983

COMMUNITY OPERATIONS DIVISION
Operations Department
2012 Base Budget Change Report
Parking Rate Based Only

	2010	2011	2011	2012	Program	2012	Change in 2012		Comments	Change in 2012	
	Actual	Approved	Forecasted	Base		Requested	Base Budget			Requested Budget	Requested Budget
	Expenditures	Budget	Expenditure	Budget	Change(s)	Budget	to 2011 Forecasted			to 2011 Forecasted	
	\$	\$	\$	\$	\$	\$	\$	%		\$	%
EXPENSES											
Salaries	221,507	250,744	252,662	269,150		269,150	16,488	7%	Increases due to 2% cost-of-living increase, step increases and increased student labour.	16,488	7%
Fringe Benefits	40,951	51,855	55,964	57,590		57,590	1,626	3%	Increases due to increases in salaries (above) and increase in OMERS rates.	1,626	3%
Total Salary and Benefits	262,458	302,599	308,626	326,740		326,740	18,114	6%		18,114	6%
OPERATING EXPENSES											
General Operations	303,136	322,697	285,999	424,938		424,938	138,939	49%	Addition of GO parking at waterfront station. Account corrections for winter activities and surfaces.	138,939	49%
Minor Capital				14,000		14,000	14,000	100%	Replacement of failed or failing parking equipment	14,000	100%
Hydro, Water, Sewer, Gas	66,130	67,400	58,589	71,558		71,558	12,969	22%	Increase in utility cost.	12,969	22%
Transfers to other Boards, Municipalities, Agencies											
Total Operating Expenses before Debenture Costs and Transfers	369,266	390,097	344,588	510,496		510,496	165,908	48%		165,908	48%
DEBENTURE COSTS AND TRANSFERS											
Lease Equipment/Property	17,206	303,228	291,662	264,134	7,430	271,564	(27,528)	-9%	Collier St Parkade - increased costs	(20,098)	-7%
Financial Expenses	968,832	968,776	968,196	968,115		968,115	(81)	%		(81)	%
Transfer to/from User Rate Reserve Funds	(340,022)	(655,251)	(653,137)	(787,664)	(7,430)	(795,094)	(134,527)	21%	Due to overall increased in costs.	(141,957)	22%
Transfer to Reserves											
Transfer to Capital Fund											
Total Debenture Costs and Transfers	646,016	616,753	606,721	444,585		444,585	(162,136)	-27%		(162,136)	-27%
Gross Expenditures	1,277,740	1,309,449	1,259,935	1,281,821		1,281,821	21,886	2%		21,886	2%
Revenues											
Other Government Funding											
Contribution from Reserves/Reserve Funds											
Licences, Permits, Application Fees	(288,999)	(293,700)	(285,287)	(290,395)		(290,395)	(5,108)	2%		(5,108)	2%
Fines											
Fees, Charges, Service Rentals	(988,742)	(1,015,750)	(974,026)	(991,425)		(991,425)	(17,399)	2%	Anticipating increases in monthly rental and passes based on trends.	(17,399)	2%
Other Revenue			(620)				620	-100%		620	-100%
Total Revenues	(1,277,741)	(1,309,450)	(1,259,933)	(1,281,820)		(1,281,820)	(21,887)	2%		(21,887)	2%
Net Operating Expense/(Revenue)	(1)	(1)	2	1		1	(1)	-50%		(1)	-50%