

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Buildings	\$8,571,000	\$44,444,920	\$48,015,075	\$19,860,075	\$34,700,000	\$35,295,000	\$34,996,000	\$26,938,000	\$32,544,000	\$46,175,000	\$331,539,070
Corporate Studies and Projects	\$3,087,000	\$625,000	\$125,500	\$26,010	\$276,530	\$27,061	\$27,602	\$28,154	\$28,717	\$29,291	\$4,280,866
Fleet	\$7,680,000	\$3,000,000	\$555,000	\$1,825,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$31,060,000
Infrastructure	\$73,614,135	\$101,739,275	\$81,658,896	\$149,967,300	\$109,737,421	\$114,128,600	\$133,837,050	\$103,839,700	\$104,888,250	\$92,779,300	\$1,066,189,927
Machinery and Equipment	\$3,789,633	\$12,795,200	\$32,474,300	\$25,850,000	\$13,390,500	\$375,000	\$510,000	\$295,000	\$353,600	\$85,000	\$89,918,233
Parks	\$5,588,782	\$2,545,000	\$1,814,500	\$804,000	\$1,917,000	\$10,521,000	\$8,451,000	\$6,432,000	\$6,290,000	\$6,432,000	\$50,795,282
Partnerships	\$4,360,850	\$6,973,285	\$7,171,422	\$8,048,601	\$4,047,310	\$4,100,201	\$3,486,930	\$3,681,527	\$1,287,191	\$1,394,926	\$44,552,243
Technology	\$5,600,000	\$5,405,250	\$3,270,756	\$3,231,525	\$3,182,563	\$2,810,000	\$2,790,000	\$2,240,000	\$2,240,000	\$2,240,000	\$33,010,095
Grand Total	\$112,291,400	\$177,527,930	\$175,085,449	\$209,612,511	\$170,251,324	\$170,256,862	\$187,098,582	\$146,454,381	\$150,631,758	\$152,135,517	\$1,651,345,715

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Buildings											
Allandale Recreation Centre Big Ducting Removal - Blue Arena	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Allandale Recreation Centre Condenser Replacement - Blue Arena	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Allandale Recreation Centre Designated Substances Survey & Renovation	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Allandale Recreation Centre Expansion	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$1,670,000	\$690,000	\$19,370,000	\$22,080,000
Allandale Recreation Centre Ice Plant Main Control Panel Upgrade - Blue Arena	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Allandale Recreation Centre Red Arena Seat Replacement	\$178,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$178,000
Allandale Recreation Centre Rubber Floor Replacement - Red Arena	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
Allandale Recreation Centre Sprinkler & Roof Replacement - Blue Arena	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
Annexed Lands Municipal Campus New Site Development	\$0	\$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
BFES Permanent Training Facility Development	\$0	\$0	\$100,000	\$0	\$1,600,000	\$1,150,000	\$5,500,000	\$280,000	\$0	\$0	\$8,630,000
Biosolids Storage Facility Roof Coating Rehabilitation for Storage Tanks and Electrical/Pump Room	\$0	\$208,000	\$1,664,000	\$208,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,080,000
BPS Police Services Accommodations	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
City Hall Carpet Replacement Program	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$250,000
City Hall Customer Contact Centre Renovation	\$150,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
City Hall Lighting Conversion	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
City Hall Parking Garage Rehabilitation	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000
Collier Centre New Office Accommodation	\$1,765,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,765,000
East Bayfield Community Centre New Desiccant Dehumidifiers for 2 Ice Pads	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Facilities Forecasted Needs (2022-2026)	\$0	\$0	\$0	\$0	\$0	\$0	\$21,000,000	\$22,350,000	\$31,350,000	\$22,000,000	\$96,700,000
Facility Lighting Upgrade Program	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
Ferndale Operations Centre New Automatic Rear Gate	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Fire Station 2 Interior Renovation	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Fire Station 3 Interior Renovations	\$0	\$2,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,050,000
Fire Station 4 Renovation	\$60,000	\$880,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$940,000
Fire Station 5 New Building Development	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$500,000	\$504,000	\$4,505,000	\$5,559,000
Fire Station 6 New Building Development	\$850,000	\$3,780,000	\$481,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,111,000
First Responders Campus New Building Development	\$500,000	\$24,827,170	\$36,620,075	\$9,762,075	\$0	\$0	\$0	\$0	\$0	\$0	\$71,709,320
Hewitt's Community Centre New Building Development	\$0	\$0	\$600,000	\$300,000	\$30,000,000	\$30,000,000	\$0	\$0	\$0	\$0	\$60,900,000
Hewitt's Library Branch New Building Development	\$0	\$0	\$0	\$290,000	\$350,000	\$120,000	\$4,870,000	\$2,138,000	\$0	\$0	\$7,768,000
Holly Community Centre Pool Deck Rehabilitation	\$0	\$79,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,750
Main Library HVAC Rehabilitation	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,800,000
Operations Centre Building Renovation	\$600,000	\$1,100,000	\$8,500,000	\$8,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$18,700,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Buildings											
Operations Centre New Paint and Flammables Storage Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Operations Satellite Yard New Building Development	\$250,000	\$0	\$0	\$750,000	\$2,500,000	\$3,500,000	\$3,500,000	\$0	\$0	\$0	\$10,500,000
Shear Park Washroom Building Rehabilitation	\$0	\$0	\$0	\$0	\$0	\$50,000	\$126,000	\$0	\$0	\$0	\$176,000
South Shore Community Centre Flat Roof Replacement	\$58,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58,000
St. Vincent Park Washroom Building Replacement	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Buildings Total	\$8,571,000	\$44,444,920	\$48,015,075	\$19,860,075	\$34,700,000	\$35,295,000	\$34,996,000	\$26,938,000	\$32,544,000	\$46,175,000	\$331,539,070

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Corporate Studies and Projects											
Admin Master Plan and Facility Needs Assessment	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Climate Change Adaptation Strategy - Milestones 4 & 5	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
CMMS Process Improvement Program	\$200,000	\$25,000	\$25,500	\$26,010	\$26,530	\$27,061	\$27,602	\$28,154	\$28,717	\$29,291	\$443,866
Corporate Records & Information Management Strategy Implementation	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Facility High Security Upgrade	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Infrastructure Master Plans / DC Technical Studies Update	\$1,487,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,987,000
Long Range Financial Plan Development	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Long Range Waste Management Plan Update - Sustainable Waste Management Strategy	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Parks and Recreation Strategic Master Plan Update	\$355,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$355,000
WwTF Electrical Monitoring Study	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
WwTF Feasibility Study - Reuse of Final Effluent	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000
Corporate Studies and Projects Total	\$3,087,000	\$625,000	\$125,500	\$26,010	\$276,530	\$27,061	\$27,602	\$28,154	\$28,717	\$29,291	\$4,280,866

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Fleet											
100 Foot Aerial Platform Truck Replacement (05-5006) - BFES	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000
5 Ton Plow Truck Replacement (00-556) - Roads	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
5 Ton Plow Truck Replacement (01-561) - Roads	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Airboat Replacement - BFES	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
Barrie Community Sports Complex Grounds Equipment Replacement	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Car Replacement (05-1036) - BFES	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
Car Replacement (09-1085) - BFES	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Car Replacement (09-1086) - BFES	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Conventional Transit Bus Replacement 2017 (PTIF)	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100,000
Conventional Transit Bus Replacement 2018 (PTIF)	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100,000
Fleet Forecasted Needs (2022-2026)	\$0	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$18,000,000
Garbage Compactor Truck Replacement (06-4003) - Parks	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Gradall Replacement (87-816) - Roads	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Hydro Excavation Trailer Replacement (06-4005) - Water	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
Landfill Earth Scraper Replacement (90-810) - Environmental	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
Mechanical Street Sweeper Replacement (03-7003) - Roads	\$295,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$295,000
Mechanical Street Sweeper Replacement (03-7004) - Roads	\$295,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$295,000
Pickup Truck Replacement (03-1016) - Roads	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Pickup Truck Replacement (03-1022) - Wastewater	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (04-1028) - Roads and Parks	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Pickup Truck Replacement (04-1031) - Wastewater	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Pickup Truck Replacement (04-1040) - Roads	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
Pickup Truck Replacement (05-1038) - Water	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Pickup Truck Replacement (05-1041) - Wastewater	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (05-1043) - Water	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (05-1046) - Water	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (06-1048) - Roads	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (06-1052) - Roads	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (06-1054) - Wastewater	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (06-1056) - Water	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Pickup Truck Replacement (08-1071) - Roads	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000

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Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Fleet											
Pumper/Ladder Replacement (02-544) - BFES	\$0	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
Pumper/Rescue Replacement (02-5001) - BFES	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
Sander/Salter Replacement (05-5009) - Roads	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
Sander/Salter Replacement (08-5017) - Roads	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Sander/Salter Replacement (08-5018) - Roads	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Sander/Salter Replacement (08-5019) - Roads	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Sander/Salter Replacement (08-5020) - Roads	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
Skid Steer Replacement (01-228) - Roads	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Snowmobile Replacement (90-225) - Parks	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
Specialized Transit Bus Growth 2017 (PTIF)	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
Specialized Transit Bus Replacement 2017 (PTIF)	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000
Survey Van Replacement (01-195)	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Tractor Replacement (01-201) - Roads	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
Van Replacement (05-1047) - Roads and Parks	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Van Replacement (06-5015) - Water	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
Van Replacement (07-1064) - Water	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Zamboni Replacement (07-2040) - Recreation	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
Fleet Total	\$7,680,000	\$3,000,000	\$555,000	\$1,825,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$31,060,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Infrastructure											
Albert Street New Drainage Outlet	\$25,000	\$50,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000
Alliance Boulevard Expansion - Bell Farm to Bell Farm	\$0	\$0	\$0	\$0	\$80,000	\$333,000	\$1,998,000	\$0	\$0	\$0	\$2,411,000
Anne Street and Innisfil Street Railway Crossing Upgrades	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Anne Street North Pavement Rehabilitation - Neelands to Sunnidale	\$21,000	\$598,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$619,000
Annual Parking Lot Improvement Program	\$50,000	\$100,000	\$85,000	\$175,000	\$110,000	\$495,000	\$10,000	\$110,000	\$85,000	\$175,000	\$1,395,000
Ashford Drive and Madelaine Drive New Transmission Watermain - Big Bay Point to Mapleview	\$3,645,000	\$645,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,290,000
Baldwin Lane Watermain Replacement - Marshall to Bayview	\$1,000,000	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,110,000
Bayfield Street Overpass/Interchange Expansion - Heather to Grove	\$0	\$320,100	\$320,100	\$0	\$2,063,300	\$2,063,300	\$9,059,100	\$6,659,200	\$12,957,800	\$15,589,100	\$49,032,000
Bayfield Street Pavement Rehabilitation - Cundles to Coulter	\$50,000	\$525,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$575,000
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	\$736,250	\$736,250	\$0	\$0	\$0	\$1,019,800	\$9,647,000	\$0	\$0	\$0	\$12,139,300
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	\$100,000	\$873,000	\$360,800	\$1,995,500	\$2,086,300	\$0	\$0	\$0	\$0	\$0	\$5,415,600
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	\$396,200	\$389,500	\$662,800	\$1,166,900	\$0	\$0	\$0	\$0	\$0	\$0	\$2,615,400
Big Bay Point Road New Transmission Watermain & Road Expansion - Prince William to Street N (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,053,500	\$208,500	\$1,262,000
Big Bay Point Road ROW Expansion - Bayview Drive to Huronia Road	\$660,750	\$660,750	\$1,219,800	\$1,107,700	\$4,223,400	\$4,223,400	\$0	\$0	\$0	\$0	\$12,095,800
Big Bay Point Road ROW Expansion - Loon to Dean	\$0	\$0	\$0	\$160,100	\$160,100	\$758,400	\$758,400	\$2,178,000	\$1,252,900	\$4,327,000	\$9,594,900
Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	\$0	\$3,000,000	\$290,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,290,000
Bryne Drive and Commerce Park Road ROW Expansion - Mapleview to Commerce Park	\$0	\$0	\$120,000	\$120,000	\$351,700	\$351,700	\$2,030,900	\$642,900	\$1,933,900	\$2,567,100	\$8,118,200
Bryne Drive New Road Construction - Harvie to North of Caplan	\$658,900	\$522,650	\$356,800	\$0	\$3,336,500	\$3,336,500	\$0	\$0	\$0	\$0	\$8,211,350
Bryne Drive New Road Construction - Harvie to South of Essa	\$570,550	\$570,550	\$0	\$591,400	\$3,643,600	\$3,643,600	\$0	\$0	\$0	\$0	\$9,019,700
Bunker's Creek Culvert Expansion - Bradford Street	\$0	\$185,000	\$50,000	\$2,220,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$2,705,000
Bunkers Creek Culvert Expansion - Innisfil Street and Watercourse Upgrade - Innisfil to Bradford	\$0	\$441,535	\$509,546	\$4,992,900	\$0	\$0	\$0	\$0	\$0	\$0	\$5,943,981
Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Weldon	\$0	\$0	\$0	\$0	\$192,750	\$100,500	\$879,750	\$2,932,500	\$2,932,500	\$0	\$7,038,000
County Road 27 New Transmission Watermain - South of Mapleview	\$445,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$445,000
Cundles Road Pavement and Watermain Rehabilitation - Sunnidale to Leacock	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Downtown Sidewalk Replacement Program	\$60,000	\$60,000	\$60,000	\$60,000	\$65,000	\$0	\$0	\$0	\$0	\$0	\$305,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Infrastructure											
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	\$450,000	\$750,000	\$4,354,100	\$4,354,100	\$0	\$0	\$0	\$0	\$0	\$0	\$9,908,200
Dunlop and Tiffin/Miller Intersection Improvements	\$162,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$162,000
Dunlop Street East Corridor Improvements - Toronto to Mulcaster	\$270,000	\$0	\$0	\$0	\$580,000	\$500,000	\$2,745,000	\$2,745,000	\$0	\$0	\$6,840,000
Dunlop Street Sanitary Sewer Replacement and Overpass/Interchange Expansion - Cedar Pointe to Anne	\$0	\$320,100	\$320,100	\$2,064,700	\$1,904,600	\$4,470,300	\$3,178,800	\$13,463,300	\$13,485,500	\$0	\$39,207,400
Dunlop Street West ROW Replacement - Eccles to Toronto	\$0	\$2,800,000	\$5,100,000	\$594,400	\$0	\$0	\$0	\$0	\$0	\$0	\$8,494,400
Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	\$0	\$4,898,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,898,000
Dyments Creek Channel Improvements - Sanford to Bradford	\$0	\$52,600	\$622,900	\$60,700	\$594,271	\$0	\$0	\$0	\$0	\$0	\$1,330,471
Dyments Creek Channel Improvements-Highway 400 to Hart	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,500	\$39,800	\$389,500	\$463,800
Dyments Creek Culvert Expansion - Bradford St.	\$0	\$277,190	\$5,620,000	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,547,190
Dyments Creek New Storm Pond - North of Dunlop St. W	\$72,000	\$900,000	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,872,000
Essa Road New Transmission Watermain and Road Expansion - Athabaska to TCP (Developer)	\$1,409,500	\$444,200	\$413,100	\$4,498,700	\$4,498,700	\$0	\$0	\$0	\$0	\$0	\$11,264,200
Essa Road New Transmission Watermain and Road Expansion - Mapleview to Athabaska (City)	\$125,000	\$990,300	\$225,400	\$2,945,500	\$2,945,500	\$0	\$0	\$0	\$0	\$0	\$7,231,700
Essa Road ROW Expansion - Anne to Bryne	\$0	\$0	\$3,955,000	\$5,750,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$10,105,000
Essa Road ROW Expansion - Coughlin to Mapleview	\$0	\$470,600	\$470,600	\$566,300	\$2,719,900	\$3,298,200	\$0	\$0	\$0	\$0	\$7,525,600
Essa Road ROW Replacement and Hotchkiss Creek Expansion - Anne to Gowan	\$8,847,039	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,847,039
Essa Road Underpass Expansion - Fairview to Ardagh/Bryne	\$0	\$0	\$0	\$0	\$320,100	\$320,100	\$1,186,800	\$1,186,800	\$1,698,600	\$828,700	\$5,541,100
Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to Duckworth	\$0	\$0	\$170,000	\$500,000	\$2,398,000	\$2,395,000	\$0	\$0	\$0	\$0	\$5,463,000
Fairview Road and Little Avenue Road Expansion - Essa to Marshall	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000	\$486,300	\$726,300
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	\$1,630,000	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,900,000
Foster, Merrett, Garson, MacLaren and Yeates New Sanitary and Watermain and ROW Replacement	\$0	\$347,750	\$148,000	\$1,487,250	\$4,957,500	\$4,957,500	\$0	\$0	\$0	\$0	\$11,898,000
Frozen Water Service Repair	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	\$1,755,865	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,955,865
Grove Street East Watermain Replacement - Davies to Cook	\$630,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$630,000
Gunn Street ROW Replacement - Peel to St. Vincent	\$100,000	\$250,000	\$200,000	\$5,385,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$6,055,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Infrastructure											
Harvie Road and Big Bay Point Road New Crossing - Highway 400	\$2,896,600	\$2,450,100	\$14,515,900	\$14,515,900	\$0	\$0	\$0	\$0	\$0	\$0	\$34,378,500
Harvie Road ROW Expansion - Essa to Bryne	\$3,554,900	\$1,030,400	\$3,228,700	\$3,496,200	\$327,200	\$2,390,400	\$0	\$0	\$0	\$0	\$14,027,800
Henry Street ROW Replacement - Frances to Eccles	\$100,000	\$1,210,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,360,000
Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	\$0	\$5,474,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,474,000
Hewitt's Creek New Trunk Sanitary Sewer - Sun King to Mapleview (Developer)	\$3,250,211	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,250,211
HNS Allandale A Neighbourhood Renewal Program	\$70,000	\$337,500	\$337,500	\$605,000	\$605,000	\$5,935,000	\$5,935,000	\$5,935,000	\$0	\$0	\$19,760,000
HNS Allandale B Neighbourhood Renewal Program	\$70,000	\$138,500	\$474,500	\$336,000	\$3,595,000	\$3,595,000	\$0	\$0	\$0	\$0	\$8,209,000
HNS Brock Park B Neighbourhood Renewal Program	\$0	\$0	\$0	\$0	\$212,500	\$736,500	\$524,000	\$5,370,000	\$5,370,000	\$0	\$12,213,000
HNS Brock Park Neighbourhood Renewal Program	\$0	\$0	\$158,500	\$535,750	\$377,250	\$2,780,000	\$2,780,000	\$2,780,000	\$0	\$0	\$9,411,500
HNS Queens Park A1 Neighbourhood Renewal Program	\$70,000	\$256,000	\$880,250	\$2,837,500	\$2,837,500	\$0	\$0	\$0	\$0	\$0	\$6,881,250
HNS Queens Park B Neighbourhood Renewal Program	\$0	\$0	\$0	\$202,000	\$202,000	\$427,500	\$3,357,500	\$3,230,000	\$2,930,000	\$0	\$10,349,000
HNS The Grove A1 Neighbourhood Renewal Program	\$0	\$0	\$0	\$0	\$0	\$238,000	\$819,500	\$581,500	\$4,491,000	\$4,491,000	\$10,621,000
Hotchkiss Creek Culvert Expansion - Innisfil, 125m North of Tiffin	\$0	\$176,600	\$71,700	\$1,415,200	\$0	\$0	\$0	\$0	\$0	\$0	\$1,663,500
Hotchkiss Creek New Storm Pond - Anne and Innisfil	\$0	\$0	\$0	\$205,800	\$1,147,000	\$237,500	\$2,770,600	\$0	\$0	\$0	\$4,360,900
Hotchkiss Creek New Storm Pond - Downstream of Wood Street	\$0	\$0	\$0	\$0	\$153,700	\$3,929,900	\$1,738,200	\$0	\$0	\$0	\$5,821,800
Hotchkiss Creek New Storm Pond - Upstream of Wood Street	\$0	\$0	\$0	\$0	\$1,882,850	\$882,600	\$7,532,900	\$0	\$0	\$0	\$10,298,350
Hotchkiss Creek Storm Pond Upgrade - W of Bryne, S of Essa (HT06)	\$864,811	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$864,811
Huron Road New Transmission Watermain - Mapleview to Lockhart	\$0	\$0	\$0	\$346,300	\$259,800	\$2,213,400	\$0	\$0	\$0	\$0	\$2,819,500
Huron Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay	\$150,000	\$2,274,900	\$381,300	\$6,398,600	\$6,398,600	\$0	\$0	\$0	\$0	\$0	\$15,603,400
Huron Road ROW Expansion and Watermain - Yonge to Herrell	\$0	\$0	\$120,000	\$120,000	\$721,100	\$721,100	\$2,121,800	\$1,099,200	\$4,099,500	\$5,122,700	\$14,125,400
Infrastructure Forecasted Needs (2022-2026)	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$4,000,000	\$7,000,000	\$8,000,000	\$40,000,000	\$63,000,000
Interim Watermain Replacement Pilot Program	\$489,500	\$454,500	\$454,500	\$454,500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,853,000
Kidds Creek and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	\$46,000	\$64,000	\$200,000	\$620,000	\$550,000	\$0	\$0	\$0	\$0	\$0	\$1,480,000
Lampman to Anne New Transmission Watermain & Pump Stations and Lampman to Leacock ROW Rehabilitation	\$105,000	\$315,000	\$1,050,000	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,520,000
Little Lake Drainage Culvert Inlet Upgrades - Livingstone, North of Osprey Ridge	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Infrastructure											
Lockhart Road New Watermain, Reservoir and ROW Expansion - Veterans to Bayview	\$1,067,000	\$0	\$2,962,500	\$2,962,500	\$5,302,800	\$5,864,100	\$12,319,600	\$12,319,600	\$6,677,200	\$0	\$49,475,300
Lockhart Road ROW Expansion - Huronia to Yonge	\$0	\$0	\$0	\$0	\$1,819,600	\$1,819,600	\$7,355,300	\$813,300	\$11,611,300	\$11,611,300	\$35,030,400
Lockhart Road ROW Expansion - Prince William to East of Collector 11	\$0	\$0	\$0	\$0	\$0	\$0	\$244,300	\$244,300	\$561,100	\$165,500	\$1,215,200
Lockhart Road ROW Expansion - Yonge to Prince William	\$0	\$0	\$0	\$0	\$0	\$0	\$2,416,300	\$2,416,300	\$3,485,100	\$373,400	\$8,691,100
Lockhart Road ROW Expansion and Trunk Watermain - Bayview to Huronia	\$0	\$0	\$1,127,200	\$1,127,200	\$3,341,300	\$369,400	\$7,192,600	\$7,192,600	\$0	\$0	\$20,350,300
Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	\$0	\$65,000	\$10,000	\$540,000	\$0	\$0	\$0	\$0	\$0	\$0	\$615,000
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	\$50,000	\$2,685,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,785,000
Main Library Unistone and Curbing Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$147,000	\$0	\$147,000
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	\$1,121,800	\$1,536,200	\$656,100	\$7,159,600	\$0	\$0	\$0	\$0	\$0	\$0	\$10,473,700
Mapleview Dr E New Transmission Watermain and Road Expansion - East of Yonge to Prince William - ROW	\$0	\$3,366,500	\$3,546,000	\$2,762,500	\$4,258,200	\$13,310,700	\$14,018,400	\$0	\$0	\$0	\$41,262,300
Mapleview Drive E New Transmisison Watermain - Yonge to Prince William (Developer)	\$540,700	\$2,131,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,672,600
Mapleview Drive East New Transmission Watermain - Huronia to Country	\$396,405	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396,405
Mapleview Drive East Pavement Holding Strategy - East of Prince William Way to Sideroad 20	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Mapleview Drive East ROW Expansion - Country to Yonge	\$1,100,000	\$6,750,000	\$6,850,000	\$1,440,000	\$0	\$0	\$0	\$0	\$0	\$0	\$16,140,000
Mapleview Drive East ROW Expansion - Huronia to Country	\$3,080,454	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,080,454
Mapleview Drive West Sanitary Forecmain Twinning and Pumping Station 5 Upgrades	\$5,185,000	\$8,145,000	\$1,480,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,810,000
Mary Street ROW Replacement - Ross to Dunlop	\$0	\$0	\$0	\$0	\$0	\$0	\$59,000	\$120,000	\$1,638,000	\$0	\$1,817,000
McKay Road New Interchange - Highway 400	\$182,800	\$1,736,900	\$1,736,900	\$4,363,900	\$114,100	\$11,660,600	\$11,660,600	\$0	\$0	\$0	\$31,455,800
McKay Road New Overpass and Transmission Watermain - Highway 400	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
McKay Road New Trunk Sanitary Sewer and Road Expansion - Hwy 400 to Huronia	\$150,000	\$5,017,400	\$560,700	\$8,840,300	\$8,840,300	\$0	\$0	\$0	\$0	\$0	\$23,408,700
McKay Road ROW Expansion - County Road 27 to Highway 400	\$150,000	\$9,138,600	\$631,800	\$18,867,900	\$5,961,900	\$1,431,100	\$0	\$290,600	\$542,400	\$89,800	\$37,104,100
Morrow Road Improvements - Ardagh to Patterson	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
Orchard Drive ROW Replacement - St. Vincent to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$28,000	\$82,500	\$780,000	\$890,500
Partial Depth Road Resurfacing Program	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$2,625,000	\$26,250,000
Penetang Street ROW Replacement - Mulcaster to Duckworth	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$259,000	\$505,000	\$764,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Infrastructure											
PRV Chamber Replacement Program	\$50,000	\$550,000	\$550,000	\$550,000	\$550,000	\$500,000	\$0	\$0	\$0	\$0	\$2,750,000
Puget Street ROW Replacement and Drainage Upgrades - Steel to End	\$0	\$0	\$0	\$0	\$0	\$0	\$221,000	\$425,000	\$6,290,000	\$0	\$6,936,000
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Veterans	\$150,000	\$6,118,900	\$517,200	\$9,378,000	\$0	\$4,271,900	\$301,000	\$6,117,800	\$0	\$0	\$26,854,800
Sandringham Drive New Transmission Watermain - Big Bay Point to Mapleview	\$3,625,000	\$640,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,265,000
Sanford Street and Short Street New Watermain - Brock to Tiffin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,500	\$303,750	\$2,025,000	\$2,434,250
Sanitary Pump Station 3 Decommissioning	\$285,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$285,000
Sanitary Servicing - Royal Oak, Bay, Cottage	\$7,728,000	\$2,562,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,290,000
Sanitary Servicing- Jean, Tyndale	\$0	\$0	\$0	\$0	\$35,000	\$1,700,000	\$60,000	\$0	\$0	\$0	\$1,795,000
Sewer Rehabilitation Program	\$320,000	\$320,000	\$320,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,260,000
Shanty Bay Road ROW Replacement and Drainage Upgrades - Blake to Penetanguishene	\$0	\$0	\$0	\$0	\$230,000	\$492,500	\$6,518,000	\$0	\$0	\$0	\$7,240,500
Sidewalk Infill Program	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$0	\$8,100,000
Sophia Creek Culvert Expansion - Grove, 130m East of Davidson	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,050,000
Sophia Creek New Storm Pond - MacMorrison Park	\$0	\$250,400	\$3,121,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,371,700
St. Vincent Street Watermain Replacement - S of Highway 400 to Bell Farm	\$12,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$92,000
Sunnidale Park New DOLRA Bridges	\$360,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360,000
Tiffin Street - Well 7 to Anne	\$0	\$0	\$1,150,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,350,000
Tiffin Street - Well 7 to Ferndale	\$0	\$0	\$1,200,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Tiffin Street ROW Expansion - Hwy 400 Underpass	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
Toronto Street ROW Replacement - End to Ross	\$0	\$0	\$0	\$0	\$225,000	\$200,000	\$635,000	\$3,735,000	\$150,000	\$0	\$4,945,000
Traffic Control Signal System Replacement	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Veterans Drive New Trunk Watermain and Road Expansion - Salem to City Limits	\$2,102,900	\$5,499,200	\$556,600	\$6,710,700	\$6,710,700	\$0	\$0	\$0	\$0	\$0	\$21,580,100
Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	\$195,000	\$195,000	\$195,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$585,000
Watermain Cathodic Protection Program	\$1,240,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$960,000	\$0	\$9,200,000
Wellington D1 Neighbourhood Renewal Program	\$70,000	\$81,100	\$321,100	\$240,000	\$2,280,000	\$2,280,000	\$0	\$0	\$0	\$0	\$5,272,200
Wellington D2 Neighbourhood Renewal Program	\$0	\$0	\$137,000	\$547,000	\$410,000	\$2,590,000	\$2,590,000	\$2,590,000	\$0	\$0	\$8,864,000
Whiskey Channel Improvements - Huronia to Little	\$0	\$0	\$0	\$0	\$326,600	\$386,500	\$0	\$153,100	\$1,300,000	\$0	\$2,166,200
Whiskey Creek Channel Improvements - Bayview to Lackies Bush	\$0	\$0	\$0	\$0	\$0	\$0	\$363,500	\$4,162,200	\$0	\$419,400	\$4,945,100
Whiskey Creek Culvert Replacement - Brennan Ave	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,357,000	\$0	\$0	\$2,357,000
Whiskey Creek Culvert Replacement - The Boulevard	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,661,000	\$0	\$2,661,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Infrastructure											
Whiskey Creek Culvert Upgrade - Metro Linx Crossing	\$0	\$489,500	\$564,600	\$0	\$5,536,200	\$0	\$0	\$0	\$0	\$0	\$6,590,300
Whiskey Creek Floodway - Brennan to The Boulevard	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000	\$0	\$275,000
Whiskey Creek Floodway - North of Brennan	\$0	\$0	\$0	\$0	\$2,000,000	\$1,752,000	\$0	\$0	\$0	\$0	\$3,752,000
Wildflower Court Storm Sewer Expansion - Ardagh to End	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135,000
Yonge Street ROW Expansion - Mapleview to Lockhart	\$100,000	\$1,366,100	\$183,000	\$4,567,800	\$0	\$622,000	\$284,200	\$176,500	\$3,969,900	\$0	\$11,269,500
Infrastructure Total	\$73,614,135	\$101,739,275	\$81,658,896	\$149,967,300	\$109,737,421	\$114,128,600	\$133,837,050	\$103,839,700	\$104,888,250	\$92,779,300	\$1,066,189,927

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Machinery and Equipment											
Air Valve/Main Valve Chamber Condition Assessment and Rehabilitation Program	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Automatic External Defibrillators (AED) Replacement Program	\$0	\$100,000	\$70,000	\$70,000	\$85,000	\$0	\$0	\$0	\$0	\$0	\$325,000
Barrie Molson Centre Ice Decking Replacement	\$174,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$174,000
Big Bay Point Road Booster Station VFD Upgrade	\$49,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$49,000
Biosolids Storage Facility Hydraulics Upgrades and Overflow Protection Upgrades at Lagoons 1, 2 & 3	\$0	\$0	\$58,600	\$205,100	\$29,300	\$0	\$0	\$0	\$0	\$0	\$293,000
Bunker Gear Replacement	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$600,000
Digital Voice Recording System Upgrade	\$26,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
East Bayfield Community Centre Building Automation System (BAS) Upgrade	\$368,483	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$368,483
East Bayfield Community Centre Scoreboard Replacement	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$69,600	\$0	\$144,600
Eastview Arena Scoreboard Replacement	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000	\$0	\$69,000
Environmental Centre Methane Detection and Alarming System Replacement	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Fire Helmet Replacement	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Fire Hose Replacement	\$40,000	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
Fire Station 6 New Building Development	\$0	\$0	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
Fire Station Alerting System Replacement	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
Grove Street Pumping Station New Sewage Pump	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
Heavy Extrication Equipment Replacement	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$255,000
Lampman to Anne New Transmission Watermain & Pump Stations and Lampman to Leacock ROW Rehabilitation	\$360,000	\$360,000	\$2,213,500	\$2,213,500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,147,000
Mobile Repeater Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	\$40,000	\$80,000
Operations Centre New Domestic Hot Water Tank	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000
Operations Centre Organic Liquid Tank Upgrade	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Pay and Display Machine Replacement	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Portable/Mobile Radio Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000	\$210,000	\$210,000	\$0	\$630,000
Salem Road New Road Weather Information System	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Self Contained Breathing Apparatus - 45 Minute Air Bottle Replacement	\$45,000	\$55,000	\$55,000	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$265,000
Self Contained Breathing Apparatus - 60 Minute Air Bottle Replacement	\$0	\$0	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
Storm Water Sampling and Monitoring New Equipment	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000
Thermal Imaging Camera Replacement	\$0	\$55,000	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$165,000

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Machinery and Equipment											
Traffic Signal Cabinet Replacement - Dunlop and Queens	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Traffic Signal Cabinet Replacement - Mapleview and Lougheed	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
WwTF Alum System Upgrade at Secondary Clarifiers	\$0	\$1,515,000	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,610,000
WwTF Biosolids Storage Tank Mixers	\$0	\$800,000	\$1,600,000	\$348,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,748,000
WwTF Chemical Building Upgrade	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
WwTF Concrete Trough Rehabilitation at Secondary Clarifiers 1, 2 and 3	\$0	\$70,000	\$100,000	\$1,200,000	\$390,000	\$0	\$0	\$0	\$0	\$0	\$1,760,000
WwTF Drum Replacement - Rotary Drum Thickeners	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
WwTF Filter Beds 1 and 2 Diffuser Upgrade	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
WwTF New Advanced Nutrient Removal	\$0	\$3,000,000	\$25,000,000	\$20,000,000	\$12,000,000	\$0	\$0	\$0	\$0	\$0	\$60,000,000
WwTF New Biogas Booster	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
WwTF New Cogeneration and Biogas Treatment System	\$0	\$5,675,200	\$1,418,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,094,000
WwTF New Heat Exchanger - Primary Digester 3	\$199,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$199,000
WwTF New Hot Water Balancing - Primary Digester 3	\$2,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,650
WwTF Odour Control Upgrades - Septage Receiving Facility	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$300,000	\$0	\$0	\$0	\$450,000
WwTF Polymer System Replacement - Sludge Thickening System	\$0	\$100,000	\$100,000	\$1,585,000	\$173,000	\$0	\$0	\$0	\$0	\$0	\$1,958,000
WwTF Primary Anaerobic Digester Mixers	\$320,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$320,000
WwTF Selector Tank Mixer Upgrade	\$50,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,500
WwTF Travelling Bridge Frame Renewal - Filters 1 - 4	\$140,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$140,000
WwTF Underground Sludge Transfer Pipe Replacement - Admin Building	\$150,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
WwTF Ventilation Upgrades - Cogeneration Building	\$50,000	\$50,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
WwTF Ventilation Upgrades at Ultraviolet Disinfection Building	\$0	\$0	\$43,400	\$43,400	\$583,200	\$0	\$0	\$0	\$0	\$0	\$670,000
Machinery and Equipment Total	\$3,789,633	\$12,795,200	\$32,474,300	\$25,850,000	\$13,390,500	\$375,000	\$510,000	\$295,000	\$353,600	\$85,000	\$89,918,233

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Parks											
Annexation Lands New Trail Development	\$0	\$0	\$0	\$210,000	\$875,000	\$875,000	\$841,000	\$0	\$0	\$0	\$2,801,000
Centennial Park Expansion	\$3,051,342	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,051,342
Heritage Park Splash Pad Rehabilitation	\$0	\$0	\$0	\$0	\$372,000	\$170,000	\$0	\$0	\$0	\$0	\$542,000
Loyalist Park Expansion Phase 2	\$320,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$320,000
Military Heritage Park New Development	\$572,440	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$572,440
North Shore Trail New Water Access Points - Sam Cancilla Park, St. Vincent Sq. and Nelson Sq.	\$475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475,000
Painswick Park Rehabilitation	\$0	\$1,675,000	\$1,382,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,057,500
Parks Forecasted Needs (2022-2026)	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$7,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$34,000,000
Playground Replacement Program	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$2,700,000
Tennis Court Rehabilitation Program	\$240,000	\$340,000	\$162,000	\$324,000	\$400,000	\$206,000	\$340,000	\$162,000	\$20,000	\$162,000	\$2,356,000
Tiffin Boat Launch Breakwall Repair	\$30,000	\$260,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$290,000
Waterfront New Basketball Court and Artificial Ice Rink Relocation	\$630,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$630,000
Parks Total	\$5,588,782	\$2,545,000	\$1,814,500	\$804,000	\$1,917,000	\$10,521,000	\$8,451,000	\$6,432,000	\$6,290,000	\$6,432,000	\$50,795,282

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Partnerships											
County of Simcoe Capital Program - Long Term Care & Senior Services	\$0	\$98,114	\$71,320	\$154,501	\$111,808	\$105,201	\$45,108	\$112,581	\$145,681	\$70,400	\$914,714
County of Simcoe Capital Program - Paramedic Services	\$2,252,998	\$1,609,020	\$1,824,654	\$4,110,615	\$1,391,275	\$1,680,918	\$911,857	\$1,103,543	\$853,688	\$788,925	\$16,527,493
County of Simcoe Capital Program - Social Housing & Community Services	\$364,406	\$4,016,151	\$4,025,448	\$2,533,485	\$2,544,227	\$2,314,082	\$2,529,965	\$2,465,403	\$287,822	\$535,601	\$21,616,590
Georgian College - Advanced Technology, Innovation and Research Centre	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
RVH - Cancer Care Centre & Hospital Expansion	\$493,446	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$493,446
Partnerships Total	\$4,360,850	\$6,973,285	\$7,171,422	\$8,048,601	\$4,047,310	\$4,100,201	\$3,486,930	\$3,681,527	\$1,287,191	\$1,394,926	\$44,552,243

2017-2021 Capital Plan and 2022-2026 Capital Outlook

Asset Class and Investment Area	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Technology											
APLI (Applications, Permits, Licenses and Inspections) Expansion - Phase 3	\$0	\$808,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$808,000
Application Resiliency Program	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$575,000
Barrie Fire and Emergency Services Technology Program	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$575,000
Citizen Relationship Management (CRM) Solution	\$360,000	\$250,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$810,000
Cityworks Performance Improvement	\$460,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$560,000
Corporate Audio Visual Technology Infrastructure	\$75,000	\$50,000	\$100,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$325,000
Corporate Communications Infrastructure Program	\$250,000	\$100,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Corporate PC Infrastructure	\$410,000	\$420,250	\$430,756	\$441,525	\$452,563	\$0	\$0	\$0	\$0	\$0	\$2,155,095
Corporate Printing Infrastructure	\$250,000	\$200,000	\$100,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$625,000
Corporate Windows 10 Pro with Office Pro Plus 2013 Software Upgrade	\$157,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$157,000
ERP Sustainment Program	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$3,500,000
eTendering Platform New System	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
External Website Technology Program	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Land and Growth Management Solution	\$490,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$490,000
Mobility Technology Program	\$190,000	\$120,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$610,000
Network Infrastructure Program	\$400,000	\$400,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$2,300,000
Network Infrastructure Revitalization Program	\$200,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
Point of Sale System New Technology	\$0	\$807,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$807,000
Public Safety Communications Infrastructure Program	\$300,000	\$300,000	\$440,000	\$440,000	\$530,000	\$510,000	\$240,000	\$240,000	\$240,000	\$240,000	\$3,480,000
SAP Training and Development	\$118,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$118,000
Server and Desktop Software Program	\$600,000	\$625,000	\$650,000	\$675,000	\$700,000	\$0	\$0	\$0	\$0	\$0	\$3,250,000
Server and Storage Technology Infrastructure Program	\$415,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$0	\$0	\$0	\$2,815,000
Technology Forecasted Needs (2022-2026)	\$0	\$0	\$0	\$0	\$0	\$1,250,000	\$1,500,000	\$1,650,000	\$1,650,000	\$1,650,000	\$7,700,000
Water Billing System AS/400 Hardware Replacement	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Technology Total	\$5,600,000	\$5,405,250	\$3,270,756	\$3,231,525	\$3,182,563	\$2,810,000	\$2,790,000	\$2,240,000	\$2,240,000	\$2,240,000	\$33,010,095
Grand Total	\$112,291,400	\$177,527,930	\$175,085,449	\$209,612,511	\$170,251,324	\$170,256,862	\$187,098,582	\$146,454,381	\$150,631,758	\$152,135,517	\$1,651,345,715