

**CITY OF BARRIE
2018 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Water Operations

		2016 Actuals	2017 Budget	2017 - In Year Forecast	2018 - Base Budget	2019 - Forecast	2020 - Forecast	2021 - Forecast
Expenses	Salaries & Benefits	\$7,127,865	\$7,251,777	\$6,981,242	\$7,445,579	\$7,527,893	\$7,602,525	\$7,631,184
	Materials & Supplies	\$2,683,825	\$3,204,236	\$3,078,330	\$3,138,425	\$3,230,014	\$3,311,960	\$3,402,277
	Equipment & Capital Purchases	\$261,601	\$692,375	\$740,075	\$564,159	\$560,120	\$555,841	\$558,178
	Services	\$1,467,145	\$2,203,966	\$1,718,590	\$2,196,870	\$2,018,686	\$2,042,753	\$2,074,865
	Rents & Other Expenses	\$381,836	\$440,674	\$417,169	\$409,135	\$415,151	\$421,580	\$425,567
	Grant Expenses & Transfers	\$8,114,534	\$5,727,011	\$6,162,273	\$5,192,457	\$4,651,755	\$4,860,811	\$5,038,802
	Sub-Total	\$20,036,806	\$19,520,040	\$19,097,679	\$18,946,625	\$18,403,618	\$18,795,469	\$19,130,873
Revenues	User Fees, Service Charges, & Rentals	(\$25,908,090)	(\$26,070,530)	(\$25,602,353)	(\$26,547,406)	(\$26,966,477)	(\$27,389,413)	(\$27,799,304)
	Fines & Penalties	(\$82,675)	(\$75,000)	(\$65,000)	(\$75,000)	(\$80,000)	(\$80,000)	(\$80,000)
	Grant Revenues & Contributions	(\$7,928,127)	(\$7,917,481)	(\$7,917,481)	(\$7,917,481)	(\$7,917,481)	(\$7,917,481)	(\$7,917,481)
	Interdepartmental Transfers	\$14,166,564	\$14,542,971	\$14,487,155	\$15,593,262	\$16,560,340	\$16,591,425	\$16,665,912
	Sub-Total	(\$19,752,327)	(\$19,520,040)	(\$19,097,679)	(\$18,946,625)	(\$18,403,618)	(\$18,795,469)	(\$19,130,873)
Net Operating (Expense)/Revenue		\$284,479	\$0	\$0	\$0	\$0	\$0	\$0

2018 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Water Operations

		2016 Actuals	2017 Budget	In Year Forecast	2018 Base Budget	New Investments	2018 Requested Budget	Change in 2018 Base Budget to 2017 Approved Budget		Change in 2018 Requested Budget to 2017 Approved Budget	
Expenses	Salaries & Benefits	\$7,127,865	\$7,251,777	\$6,981,242	\$7,445,579	\$0	\$7,445,579	\$193,802	2.67%	\$193,802	2.67%
	Materials & Supplies	\$2,683,825	\$3,204,236	\$3,078,330	\$3,138,425	\$0	\$3,138,425	(\$65,810)	-2.05%	(\$65,810)	-2.05%
	Equipment & Capital Purchases	\$261,601	\$692,375	\$740,075	\$564,159	\$0	\$564,159	(\$128,216)	-18.52%	(\$128,216)	-18.52%
	Services	\$1,467,145	\$2,203,966	\$1,718,590	\$2,196,870	\$0	\$2,196,870	(\$7,096)	-0.32%	(\$7,096)	-0.32%
	Rents & Other Expenses	\$381,836	\$440,674	\$417,169	\$409,135	\$0	\$409,135	(\$31,540)	-7.16%	(\$31,540)	-7.16%
	Grant Expenses & Transfers	\$8,114,534	\$5,727,011	\$6,162,273	\$5,192,457	\$0	\$5,192,457	(\$534,554)	-9.33%	(\$534,554)	-9.33%
	Total	\$20,036,806	\$19,520,040	\$19,097,679	\$18,946,625	\$0	\$18,946,625	(\$573,414)	-2.94%	(\$573,414)	-2.94%
Revenues	User Fees, Service Charges, & Rentals	(\$25,908,090)	(\$26,070,530)	(\$25,602,353)	(\$26,547,406)	\$0	(\$26,547,406)	(\$476,876)	1.83%	(\$476,876)	1.83%
	Fines & Penalties	(\$82,675)	(\$75,000)	(\$65,000)	(\$75,000)	\$0	(\$75,000)	\$0	0.00%	\$0	0.00%
	Grant Revenues & Contributions	(\$7,928,127)	(\$7,917,481)	(\$7,917,481)	(\$7,917,481)	\$0	(\$7,917,481)	\$0	0.00%	\$0	0.00%
	Interdepartmental Transfers	\$14,166,564	\$14,542,971	\$14,487,155	\$15,593,262	\$0	\$15,593,262	\$1,050,290	7.22%	\$1,050,290	7.22%
	Total	(\$19,752,327)	(\$19,520,040)	(\$19,097,679)	(\$18,946,625)	\$0	(\$18,946,625)	\$573,414	-2.94%	\$573,414	-2.94%
Net Operating Expense/(Revenue)		\$284,479	\$0	\$0	\$0		\$0	\$0	0.00%	\$0	0.00%

Comments:

Equipment and capital expenses have been reduced to reflect the corporate direction to reduce lease/rental expenses. Equipment needs are now being addressed through the capital intake forms.

Grant expenses and transfers are down due to a reduction in the budgeted transfer to the water capital reserve.

Interdepartmental transfers have increased for 2018 predominantly due to the water rate funding of stormwater expenses associated with water quality initiatives.

**CITY OF BARRIE
2018 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Wastewater Operations

		2016 Actuals	2017 Budget	2017 - In Year Forecast	2018 - Base Budget	2019 - Forecast	2020 - Forecast	2021 - Forecast
Expenses	Salaries & Benefits	\$3,731,429	\$4,074,639	\$3,974,068	\$4,182,157	\$4,227,582	\$4,274,033	\$4,302,023
	Materials & Supplies	\$4,435,202	\$4,545,232	\$4,434,109	\$4,401,340	\$4,493,932	\$4,596,501	\$4,704,345
	Equipment & Capital Purchases	\$87,053	\$85,000	\$85,000	\$86,275	\$87,570	\$88,880	\$90,658
	Services	\$3,773,356	\$3,814,204	\$3,855,003	\$4,021,127	\$4,115,490	\$4,200,229	\$4,312,436
	Rents & Other Expenses	\$375,955	\$535,712	\$535,379	\$550,176	\$560,280	\$570,680	\$582,073
	Grant Expenses & Transfers	\$13,606,274	\$14,006,310	\$14,327,618	\$14,215,561	\$14,449,506	\$14,787,826	\$15,099,047
	Sub-Total	\$26,009,270	\$27,061,098	\$27,211,177	\$27,456,636	\$27,934,360	\$28,518,150	\$29,090,582
Revenues	User Fees, Service Charges, & Rentals	(\$32,311,362)	(\$33,366,601)	(\$33,366,601)	(\$34,071,687)	(\$34,605,301)	(\$35,470,219)	(\$36,356,756)
	Fines & Penalties	(\$82,675)	(\$75,000)	(\$65,000)	(\$75,000)	(\$80,000)	(\$80,000)	(\$80,000)
	Grant Revenues & Contributions	(\$7,937,378)	(\$8,219,552)	(\$8,219,552)	(\$8,377,067)	(\$8,377,067)	(\$8,467,136)	(\$8,557,205)
	Interdepartmental Transfers	\$13,212,433	\$14,600,055	\$14,439,976	\$15,067,118	\$15,128,008	\$15,499,205	\$15,903,380
	Sub-Total	(\$27,118,982)	(\$27,061,098)	(\$27,211,177)	(\$27,456,636)	(\$27,934,360)	(\$28,518,150)	(\$29,090,582)
Net Operating (Expense)/Revenue		(\$1,109,712)	\$0	\$0	\$0	\$0	\$0	\$0

2018 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Wastewater Operations

		2016 Actuals	2017 Budget	In Year Forecast	2018 Base Budget	New Investments	2018 Requested Budget	Change in 2018 Base Budget to 2017 Approved Budget		Change in 2018 Requested Budget to 2017 Approved Budget	
Expenses	Salaries & Benefits	\$3,731,429	\$4,074,639	\$3,974,068	\$4,182,157	\$0	\$4,182,157	\$107,518	2.64%	\$107,518	2.64%
	Materials & Supplies	\$4,435,202	\$4,545,232	\$4,434,109	\$4,401,340	\$0	\$4,401,340	(\$143,892)	-3.17%	(\$143,892)	-3.17%
	Equipment & Capital Purchases	\$87,053	\$85,000	\$85,000	\$86,275	\$0	\$86,275	\$1,275	1.50%	\$1,275	1.50%
	Services	\$3,773,356	\$3,814,204	\$3,855,003	\$4,021,127	\$0	\$4,021,127	\$206,923	5.43%	\$206,923	5.43%
	Rents & Other Expenses	\$375,955	\$535,712	\$535,379	\$550,176	\$0	\$550,176	\$14,464	2.70%	\$14,464	2.70%
	Grant Expenses & Transfers	\$13,606,274	\$14,006,310	\$14,327,618	\$14,215,561	\$0	\$14,215,561	\$209,250	1.49%	\$209,250	1.49%
	Total	\$26,009,270	\$27,061,098	\$27,211,177	\$27,456,636	\$0	\$27,456,636	\$395,538	1.46%	\$395,538	1.46%
Revenues	User Fees, Service Charges, & Rentals	(\$32,311,362)	(\$33,366,601)	(\$33,366,601)	(\$34,071,687)	\$0	(\$34,071,687)	(\$705,086)	2.11%	(\$705,086)	2.11%
	Fines & Penalties	(\$82,675)	(\$75,000)	(\$65,000)	(\$75,000)	\$0	(\$75,000)	\$0	0.00%	\$0	0.00%
	Grant Revenues & Contributions	(\$7,937,378)	(\$8,219,552)	(\$8,219,552)	(\$8,377,067)	\$0	(\$8,377,067)	(\$157,515)	1.92%	(\$157,515)	1.92%
	Interdepartmental Transfers	\$13,212,433	\$14,600,055	\$14,439,976	\$15,067,118	\$0	\$15,067,118	\$467,063	3.20%	\$467,063	3.20%
	Total	(\$27,118,982)	(\$27,061,098)	(\$27,211,177)	(\$27,456,636)	\$0	(\$27,456,636)	(\$395,538)	1.46%	(\$395,538)	1.46%
Net Operating Expense/(Revenue)		(\$1,109,712)	\$0	\$0	\$0		\$0	\$0	-	\$0	-

Comments:

Materials and supplies expenses have been reduced to reflect the efficiencies and cost savings that have been realized by various energy management initiatives (hydro/utilities cost savings).

Service expense has increased due to the requirement for several maintenance projects to be completed in 2018. The increase in services expense is being partially offset by some of the energy savings noted above.

**CITY OF BARRIE
2018 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Parking Operations

		2016 Actuals	2017 Budget	2017 - In Year Forecast	2018 - Base Budget	2019 - Forecast	2020 - Forecast	2021 - Forecast
Expenses	Salaries & Benefits	\$425,579	\$368,522	\$369,722	\$360,906	\$362,669	\$367,346	\$369,143
	Materials & Supplies	\$140,356	\$72,987	\$69,265	\$27,860	\$28,735	\$29,116	\$29,442
	Equipment & Capital Purchases	\$8,838	\$60,000	\$60,000	\$60,000	\$60,900	\$61,814	\$62,741
	Services	\$338,791	\$648,577	\$642,156	\$201,600	\$204,435	\$207,313	\$210,233
	Rents & Other Expenses	\$21,523	\$20,644	\$20,644	\$9,579	\$9,684	\$9,890	\$9,978
	Grant Expenses & Transfers	\$199,699	\$0	\$0	\$0	\$0	\$0	\$0
	Sub-Total	\$1,134,785	\$1,170,730	\$1,161,787	\$659,945	\$666,423	\$675,478	\$681,537
Revenues	User Fees, Service Charges, & Rentals	(\$10,900)	(\$19,073)	(\$19,073)	(\$8,484)	(\$8,569)	(\$8,655)	(\$8,785)
	Licenses & Permits	(\$2,273,517)	(\$1,795,000)	(\$2,017,500)	(\$2,051,558)	(\$2,082,331)	(\$2,113,566)	(\$2,145,270)
	Grant Revenues & Contributions	(\$3,114)	(\$676,006)	(\$435,693)	(\$533,850)	(\$539,530)	(\$546,101)	(\$536,624)
	Interdepartmental Transfers	\$1,187,176	\$1,319,349	\$1,310,479	\$1,933,948	\$1,964,007	\$1,992,845	\$2,009,142
	Sub-Total	(\$1,100,354)	(\$1,170,730)	(\$1,161,787)	(\$659,945)	(\$666,423)	(\$675,478)	(\$681,537)
Net Operating (Expense)/Revenue		\$34,430	\$0	\$0	\$0	\$0	\$0	\$0

2018 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Parking Operations

		2016 Actuals	2017 Budget	In Year Forecast	2018 Base Budget	New Investments	2018 Requested Budget	Change in 2018 Base Budget to 2017 Approved Budget		Change in 2018 Requested Budget to 2017 Approved Budget	
Expenses	Salaries & Benefits	\$425,579	\$368,522	\$369,722	\$360,906	\$0	\$360,906	(\$7,617)	-2.07%	(\$7,617)	-2.07%
	Materials & Supplies	\$140,356	\$72,987	\$69,265	\$27,860	\$0	\$27,860	(\$45,127)	-61.83%	(\$45,127)	-61.83%
	Equipment & Capital Purchases	\$8,838	\$60,000	\$60,000	\$60,000	\$0	\$60,000	\$0	0.00%	\$0	0.00%
	Services	\$338,791	\$648,577	\$642,156	\$201,600	\$0	\$201,600	(\$446,977)	-68.92%	(\$446,977)	-68.92%
	Rents & Other Expenses	\$21,523	\$20,644	\$20,644	\$9,579	\$0	\$9,579	(\$11,065)	-53.60%	(\$11,065)	-53.60%
	Grant Expenses & Transfers	\$199,699	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Total		\$1,134,785	\$1,170,730	\$1,161,787	\$659,945	\$0	\$659,945	(\$510,785)	-43.63%	(\$510,785)
Revenues	User Fees, Service Charges, & Rentals	(\$10,900)	(\$19,073)	\$2,273	(\$8,484)	\$0	(\$8,484)	\$10,589	-55.52%	\$10,589	-55.52%
	Licenses & Permits	(\$2,273,517)	(\$1,795,000)	(\$2,017,500)	(\$2,051,558)	\$0	(\$2,051,558)	(\$256,558)	14.29%	(\$256,558)	14.29%
	Grant Revenues & Contributions	(\$3,114)	(\$676,006)	(\$455,909)	(\$533,850)	\$0	(\$533,850)	\$142,156	-21.03%	\$142,156	-21.03%
	Interdepartmental Transfers	\$1,187,176	\$1,319,349	\$1,309,350	\$1,933,948	\$0	\$1,933,948	\$614,599	46.58%	\$614,599	46.58%
	Total		(\$1,100,354)	(\$1,170,730)	(\$1,161,787)	(\$659,945)	\$0	(\$659,945)	\$510,785	-43.63%	\$510,785
Net Operating Expense/(Revenue)		\$34,430	\$0	\$0	\$0		\$0	\$0	0.00%	\$0	0.00%

Comments:

- The reduction of materials and supplies is related to a review of historical trends and improved ways of delivering our service using innovative equipment and maintenance agreements.
- The reduction in Services is related to a switch in budget responsibility from RPF to Facilities in managing the Collier Street Parkade Maintenance of the Structure.
- The License & Permit increases is related to historical trends of paid parking permits and revenues and an anticipated increase to revenues collected.