

Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Buildings	\$49,783,683	\$19,823,081	\$18,740,000	\$21,675,000	\$21,126,000	\$93,032,880	\$93,297,000	\$43,731,500	\$86,194,400	\$90,776,600	\$538,180,144
Corporate Studies and Projects	\$2,720,000	\$3,771,000	\$1,870,000	\$340,000	\$0	\$75,000	\$100,000	\$370,000	\$0	\$0	\$9,246,000
Fleet	\$11,507,354	\$8,602,591	\$10,524,601	\$8,305,776	\$8,421,558	\$6,606,387	\$7,617,252	\$8,083,695	\$8,252,646	\$6,801,240	\$84,723,100
Infrastructure	\$102,620,463	\$154,212,352	\$119,559,583	\$107,623,250	\$125,894,974	\$133,656,500	\$90,846,800	\$80,529,532	\$68,222,625	\$55,528,700	\$1,038,694,779
Machinery and Equipment	\$8,787,500	\$24,926,700	\$41,222,900	\$16,971,000	\$20,677,000	\$4,975,000	\$3,555,000	\$3,085,000	\$1,600,000	\$85,000	\$125,885,100
Parks	\$1,967,500	\$2,044,500	\$3,307,500	\$1,746,000	\$1,578,000	\$1,686,000	\$1,333,500	\$1,786,000	\$3,595,000	\$327,000	\$19,371,000
Partnerships	\$4,337,000	\$4,873,000	\$3,642,000	\$3,934,000	\$4,113,000	\$4,558,000	\$4,738,000	\$5,039,000	\$5,020,000	\$0	\$40,254,000
Technology	\$5,980,200	\$8,852,626	\$7,197,420	\$5,084,650	\$4,327,383	\$2,741,252	\$2,766,314	\$2,792,630	\$2,380,261	\$2,609,274	\$44,732,010
Grand Total	\$187,703,700	\$227,105,850	\$206,064,004	\$165,679,676	\$186,137,915	\$247,331,019	\$204,253,866	\$145,417,357	\$175,264,932	\$156,127,814	\$1,901,086,133

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Buildings											
000219	Allandale Recreation Centre Designated Substances Survey Abatement	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Z281	Allandale Recreation Centre Expansion	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$1,670,000	\$690,000	\$19,370,000	\$22,080,000
000209	Allandale Recreation Centre Ice Plant Main Control Panel Upgrade - Blue Arena	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
000795	Allandale Transit Hub Development	\$0	\$6,750,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,750,000
FC1020	Barrie - Simcoe Emergency Services Campus - Phase 1	\$43,110,583	\$3,665,760	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$46,776,343
000693	Barrie - Simcoe Emergency Services Campus - Phase 2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$19,300,000	\$29,300,000
000244	Barrie Molson Centre New Event Staging	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
000245	Barrie Molson Centre New Show Curtain	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
000549	BAS Component Replacement	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
000162	BFES HQ Facility Renewal Assessment	\$0	\$0	\$0	\$0	\$0	\$38,000	\$314,000	\$0	\$0	\$0	\$352,000
000164	BFES Station 3 Facility Rehabilitation	\$158,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$158,000
Z255	BFES Station 5 New Building Development	\$0	\$0	\$0	\$0	\$50,000	\$500,000	\$504,000	\$4,505,000	\$158,000	\$0	\$5,717,000
FC1084	BFES Station 6 New Building Development	\$0	\$2,150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,150,000
Z458	Biosolids Facility Roof Coating Rehabilitation	\$80,000	\$0	\$1,170,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600,000
000635	City Hall Expansion	\$300,000	\$300,000	\$0	\$0	\$1,200,000	\$22,500,000	\$22,500,000	\$0	\$0	\$0	\$46,800,000
Z791	City Hall Uninterruptable Power Supply (UPS) Replacement-P1 - Battery replacement Roof UPS	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
000517	Dorian Parker Center - Exterior Washrooms	\$0	\$385,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$385,000
000599	Dorian Parker Centre Renovation / Rebuild of Facility	\$0	\$150,000	\$1,170,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,320,000
000260	East Bayfield Community Centre New Desiccant Dehumidifiers for 2 Ice Pads	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
000622	Energy Conservation Program	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
000514	Environmental Centre Space Accommodation	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000474	Facilities Forecasted Needs	\$0	\$0	\$0	\$0	\$0	\$15,763,880	\$5,914,000	\$4,218,500	\$3,258,400	\$1,906,600	\$31,061,380
000717	Ferndale Operations Centre - Sign Shop Renovation	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
000642	Fire Training Facility Temporary Expansion	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000633	Fisher Auditorium Redevelopment	\$0	\$3,000,000	\$11,500,000	\$11,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000,000
000812	Georgian Theatre Catwalk Structural repairs	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
FC1085	Hewitt's Community Centre New Building Development	\$0	\$0	\$0	\$0	\$12,000,000	\$47,750,000	\$47,750,000	\$0	\$0	\$0	\$107,500,000
FC1086	Hewitt's Library Branch New Building Development	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$3,500,000	\$0	\$0	\$0	\$7,500,000
Z766	Lampman Lane Community Centre Interior Washroom and Access Renovation	\$0	\$25,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
000720	Landfill Household Hazardous Recycling Depot	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Z240	Marina Welcome Centre New Building Development	\$50,100	\$597,321	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$647,421
000724	NRP- HNS Grove B1 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$131,000	\$65,000	\$1,338,000	\$1,338,000	\$0	\$2,872,000
000282	Operations Centre Building Renovation	\$250,000	\$1,750,000	\$2,000,000	\$6,000,000	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$17,000,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Buildings											
000283	Operations Satellite Yard New Building Development	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$3,000,000	\$4,000,000	\$4,200,000	\$13,200,000
000361	Parkview CC DSS Abatement	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000736	Requirements to Comply with EPR Legislation	\$0	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
000613	Salem Community Centre New Building Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000,000	\$38,500,000	\$38,500,000	\$90,000,000
000614	Salem Library Branch New Building Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$6,750,000	\$6,750,000	\$14,000,000
000284	Secondary Plan Area Municipal Campus New Site Development	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$0	\$0	\$0	\$10,000,000
Z236	Shear Park Washroom Building Rehabilitation	\$0	\$0	\$0	\$50,000	\$126,000	\$0	\$0	\$0	\$0	\$0	\$176,000
000719	Transit Garage Expansion 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$0	\$0	\$8,000,000
000797	Waste Water Treatment Facility Administrative Office Fit-Up	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
000587	Wastewater Peak Flow Attenuation Facility	\$0	\$150,000	\$300,000	\$1,250,000	\$750,000	\$1,500,000	\$750,000	\$7,500,000	\$21,500,000	\$750,000	\$34,450,000
000478	Year Round Downtown Market New Development	\$3,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,900,000
	Buildings Total	\$49,783,683	\$19,823,081	\$18,740,000	\$21,675,000	\$21,126,000	\$93,032,880	\$93,297,000	\$43,731,500	\$86,194,400	\$90,776,600	\$538,180,144

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
Corporate Studies and Projects												
000612	2018-2019 DC Background Study Update	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
FC1064	Allandale Historic Train Station Development	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
000400	Allandale Recreation Centre Restoration of Lobby Flooring	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000712	Barrie Molson Centre Arena Board and Glass Replacement	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000
000241	Barrie Molson Centre Concourse and Parking Lot Lighting Upgrade	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$140,000
000733	BFES Station #1 Renovation for Barrie Police Service Dispatch Communications Back-Up	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
000732	BFES Station 2 Renovation	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
000555	Bus Stop Infrastructure Improvement Plan	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000336	Corporate Records & Information Management Strategy System Upgrade	\$0	\$200,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
000341	Dorian Parker Community Centre Flooring Replacement	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
000268	East Bayfield Community Centre Pool Tile Re Grouting	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
000018	Long Range Waste Management Plan Update - Sustainable Waste Management Strategy	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000714	Main Library Washroom Renovation	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
000129	Major Emergency Exercise	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
000834	Municipal Innovation Exchange (MIX) Project	\$140,000	\$140,000	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
000313	North Shore Trail Master Plan Update	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
000552	Official Plan Comprehensive Update	\$200,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
000521	Pavement Condition Assessment	\$75,000	\$0	\$0	\$340,000	\$0	\$0	\$0	\$370,000	\$0	\$0	\$785,000
000713	Soccer Goal Replacement	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
000611	Stormwater Management Asset Management Plan Update	\$130,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000
000567	Stormwater Utility Finance Study	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
000729	Studies for Future Solid Waste Disposal Options	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
000121	The Gables Park Master Plan Update	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
000796	Tourism Master Plan	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000
000806	Updated Waterfront/Downtown Parking Study	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000727	Wastewater Asset Management Plan	\$245,000	\$130,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000
000566	WwTF - Prepare a 3D Model of the WwTF	\$320,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$320,000
000518	WwTF Tunnel Assessment	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000765	WwTF/BSF/SPS Condition Assessments for Wastewater Asset Management Plan	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
000478	Year Round Downtown Market New Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Corporate Studies and Projects Total		\$2,720,000	\$3,771,000	\$1,870,000	\$340,000	\$0	\$75,000	\$100,000	\$370,000	\$0	\$0	\$9,246,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Fleet											
000536	Conventional Transit Bus Growth 2020	\$0	\$0	\$3,375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,375,000
000824	Conventional Transit Bus Growth 2024	\$0	\$0	\$0	\$0	\$0	\$2,025,000	\$0	\$0	\$0	\$0	\$2,025,000
000825	Conventional Transit Bus Growth 2025	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$0	\$0	\$0	\$2,800,000
000537	Conventional Transit Bus Growth 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$1,400,000
000826	Conventional Transit Bus Growth 2027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$0	\$2,800,000
000827	Conventional Transit Bus Growth 2028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,900,000	\$2,900,000
000529	Conventional Transit Bus Replacement 2019	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Z1092	Conventional Transit Bus Replacement 2020	\$0	\$1,950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,950,000
000305	Conventional Transit Bus Replacement 2021	\$0	\$0	\$1,950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,950,000
000530	Conventional Transit Bus Replacement 2022	\$0	\$0	\$0	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
000534	Conventional Transit Bus Replacement 2023	\$0	\$0	\$0	\$0	\$2,025,000	\$0	\$0	\$0	\$0	\$0	\$2,025,000
000531	Conventional Transit Bus Replacement 2024	\$0	\$0	\$0	\$0	\$0	\$2,025,000	\$0	\$0	\$0	\$0	\$2,025,000
000532	Conventional Transit Bus Replacement 2025	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$0	\$0	\$0	\$2,800,000
000535	Conventional Transit Bus Replacement 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$0	\$0	\$2,800,000
000533	Conventional Transit Bus Replacement 2027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$0	\$2,800,000
000718	Conventional Transit Bus Replacement 2028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,900,000	\$2,900,000
000832	Fleet Replacement Program	\$10,207,354	\$6,052,591	\$4,399,601	\$5,605,776	\$5,796,558	\$2,156,387	\$1,217,252	\$2,883,695	\$1,852,646	\$201,240	\$40,373,100
000542	Specialized Transit Bus Growth 2023	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
000828	Specialized Transit Bus Growth 2024	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
000829	Specialized Transit Bus Growth 2025	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
000543	Specialized Transit Bus Growth 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$400,000
000830	Specialized Transit Bus Growth 2027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000
000831	Specialized Transit Bus Growth 2028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Z1090	Specialized Transit Bus Replacement 2020	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
000538	Specialized Transit Bus Replacement 2021	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
000540	Specialized Transit Bus Replacement 2023	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
000539	Specialized Transit Bus Replacement 2024	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
000752	Specialized Transit Bus Replacement 2025	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$600,000
000541	Specialized Transit Bus Replacement 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$600,000
000751	Specialized Transit Bus Replacement 2027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$600,000
000753	Specialized Transit Bus Replacement 2028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
	Fleet Total	\$11,507,354	\$8,602,591	\$10,524,601	\$8,305,776	\$8,421,558	\$6,606,387	\$7,617,252	\$8,083,695	\$8,252,646	\$6,801,240	\$84,723,100

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Infrastructure											
000779	2019 Streetlight Infill	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000139	Accessible Pedestrian Pushbutton New Installation	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
Z852	Albert Street New Drainage Outlet	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Z1174	Alliance Boulevard Expansion - Bell Farm to Bell Farm	\$0	\$0	\$275,000	\$350,000	\$2,750,000	\$0	\$0	\$0	\$0	\$0	\$3,375,000
000659	Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	\$94,800	\$0	\$0	\$0	\$718,200	\$0	\$0	\$0	\$0	\$0	\$813,000
000658	Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	\$191,200	\$0	\$0	\$0	\$3,744,100	\$0	\$0	\$0	\$0	\$0	\$3,935,300
000456	Annexation Secondary Plans New Trail Development - (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$670,200	\$1,068,500	\$1,738,700
Z411	Annual Parking Lot Improvement Program	\$85,000	\$175,000	\$110,000	\$490,000	\$10,000	\$110,000	\$85,000	\$175,000	\$0	\$0	\$1,240,000
000653	Bayfield Street Right of Way and Interchange Expansion - Heather to Grove (within CAH limits)	\$0	\$186,700	\$186,700	\$80,100	\$80,100	\$401,000	\$178,100	\$1,118,200	\$573,600	\$0	\$2,804,500
Z347	Bayfield Street Right of Way Expansion - Heather to Grove (outside of CAH limits)	\$0	\$26,700	\$26,700	\$744,200	\$744,200	\$6,494,000	\$2,951,400	\$4,314,800	\$5,987,900	\$0	\$21,289,900
000314	Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	\$0	\$0	\$0	\$0	\$1,019,800	\$9,647,000	\$0	\$0	\$0	\$0	\$10,666,800
EN1164	Bell Farm Road ROW Expansion - St. Vincent to Duckworth	\$925,400	\$3,573,300	\$3,693,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,192,400
Z282	Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	\$662,800	\$1,166,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,829,700
000711	Big Bay Point Rd., Painswick Bridge B Rehabilitation- (Metrolinx Corridor)- Ashford to Pine	\$130,000	\$820,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000
000130	Big Bay Point Road New Transmission Watermain & Road Expansion - Prince William to Street N (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$1,053,500	\$208,500	\$314,600	\$6,840,300	\$8,416,900
Z511	Big Bay Point Road Right of Way Expansion - Loon to Dean	\$0	\$0	\$0	\$0	\$0	\$160,100	\$160,100	\$758,400	\$758,400	\$2,178,000	\$4,015,000
000308	Big Bay Point Road ROW Expansion - Bayview to Huronia	\$1,853,310	\$1,741,210	\$2,956,380	\$4,223,400	\$0	\$0	\$0	\$0	\$0	\$0	\$10,774,300
EN1132	Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	\$0	\$0	\$3,600,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,660,000
Z445	Bryne Drive and Commerce Park Drive Right of Way Expansion	\$0	\$120,000	\$120,000	\$354,300	\$354,300	\$2,030,900	\$646,800	\$1,948,800	\$2,585,100	\$0	\$8,160,200
Z525	Bryne Drive New Road Construction - Harvie to North of Caplan	\$690,450	\$333,650	\$2,669,200	\$3,336,500	\$0	\$0	\$0	\$0	\$0	\$0	\$7,029,800
Z527	Bryne Drive New Road Construction - Harvie to South of Essa	\$364,360	\$955,760	\$2,914,880	\$3,643,600	\$0	\$0	\$0	\$0	\$0	\$0	\$7,878,600
000770	Bunkers Creek Conveyance Improvements - Hwy 400 to Anne Street	\$365,900	\$1,259,900	\$1,259,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,885,700
Z299	Bunker's Creek Culvert Expansion - Bradford Street	\$0	\$50,000	\$2,527,500	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,827,500
Z482	Bunkers Creek Culvert Expansion - Innisfil Street and Watercourse Upgrade - Innisfil to Bradford	\$0	\$509,546	\$2,871,000	\$2,871,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,251,546
000048	Bunkers Milligans Pond	\$0	\$165,000	\$1,863,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,028,100
000568	Bus Stop Infrastructure Replacement/Growth 2020	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total	
	Infrastructure												
000569	Bus Stop Infrastructure Replacement/Growth 2021	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	
000570	Bus Stop Infrastructure Replacement/Growth 2022	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	
000571	Bus Stop Infrastructure Replacement/Growth 2023	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000	
000572	Bus Stop Infrastructure Replacement/Growth 2024	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	
000573	Bus Stop Infrastructure Replacement/Growth 2025	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000	
000574	Bus Stop Infrastructure Replacement/Growth 2026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	
000575	Bus Stop Infrastructure Replacement/Growth 2027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000	
000716	Bus Stop Infrastructure Replacement/Growth 2028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000	
Z382	City Wide Cycling Network Program	\$900,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$0	\$4,100,000
Z56	Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Weldon	\$0	\$0	\$192,750	\$100,500	\$879,750	\$2,932,500	\$2,932,500	\$0	\$0	\$0	\$0	\$7,038,000
RP1006	Downtown Sidewalk Replacement Program	\$60,000	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
EN1166	Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	\$0	\$4,354,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,354,100
EN1167	Dunlop Street East Corridor Improvements - Toronto to Mulcaster	\$1,817,400	\$6,082,135	\$839,530	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,739,065
000657	Dunlop Street Right of Way and Interchange Expansion - Sarjeant to Anne (within CAH limits)	\$460,700	\$2,921,400	\$921,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,303,500
Z372	Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	\$666,100	\$1,332,300	\$1,332,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,330,700
EN1071	Dunlop Street West ROW Replacement - Eccles to Toronto	\$4,000,000	\$1,063,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,063,400
EN1101	Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	\$0	\$3,015,000	\$2,010,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,025,000
000065	Dyments Creek - John Street SWMF Retrofit	\$0	\$0	\$340,000	\$400,000	\$0	\$0	\$0	\$3,550,000	\$0	\$0	\$0	\$4,290,000
000066	Dyments Creek - SWMF DY01 Rehabilitation	\$0	\$0	\$0	\$0	\$280,000	\$320,000	\$3,150,000	\$0	\$0	\$0	\$0	\$3,750,000
000072	Dyments Creek Channel Improvements - Sanford to Bradford	\$0	\$622,900	\$60,700	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,533,600
EN1168	Dyments Creek Culvert Expansion - Bradford St.	\$0	\$3,620,000	\$2,650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,270,000
Z522	Dyments Creek Culvert Replacement - Anne Street to John Street	\$0	\$0	\$0	\$0	\$650,000	\$1,050,000	\$500,000	\$4,510,000	\$0	\$0	\$0	\$6,710,000
000079	Dyments Creek Culvert Replacement - George Street	\$0	\$0	\$0	\$0	\$0	\$104,000	\$132,000	\$104,000	\$946,000	\$0	\$0	\$1,286,000
000081	Dyments Creek Culvert Replacement - Hart Drive	\$0	\$0	\$0	\$0	\$0	\$390,000	\$290,000	\$390,000	\$3,550,000	\$0	\$0	\$4,620,000
Z508	Dyments Creek Culvert Replacement - Innisfil Street	\$0	\$0	\$0	\$0	\$200,000	\$220,000	\$170,000	\$1,530,000	\$0	\$0	\$0	\$2,120,000
000083	Dyments Creek Culvert Replacement - Victoria Street	\$0	\$0	\$130,000	\$130,000	\$130,000	\$1,150,000	\$0	\$0	\$0	\$0	\$0	\$1,540,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Infrastructure											
Z706	Dyments Creek New Storm Pond - North of Dunlop St. W	\$0	\$0	\$900,000	\$0	\$350,000	\$3,550,000	\$0	\$0	\$0	\$0	\$4,800,000
000522	Early Life Pavement Preservation Pilot Program	\$240,000	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$940,000
000694	End of Life Pavement Replacement Program	\$575,000	\$600,000	\$625,000	\$655,000	\$655,000	\$655,000	\$655,000	\$645,000	\$655,000	\$0	\$5,720,000
000735	Essa Road and Anne Street Intersection Reconstruction	\$0	\$4,939,195	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,939,195
Z483	Essa Road New Transmission Watermain and Road Expansion - Athabaska to TCP (Developer)	\$800,000	\$0	\$413,100	\$4,024,000	\$4,173,400	\$0	\$0	\$0	\$0	\$0	\$9,410,500
000132	Essa Road New Transmission Watermain and Road Expansion - Mapleview to Athabaska (City)	\$0	\$192,200	\$201,400	\$426,800	\$2,744,100	\$2,744,100	\$0	\$0	\$0	\$0	\$6,308,600
000655	Essa Road Right of Way and Interchange Expansion - Bryne to Fairview (within CAH limits)	\$0	\$279,200	\$5,722,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,001,500
EN1015	Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	\$202,700	\$0	\$5,848,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,051,500
EN1170	Essa Road ROW Expansion - Coughlin to Mapleview	\$0	\$172,200	\$0	\$566,300	\$0	\$2,719,900	\$3,298,200	\$0	\$0	\$0	\$6,756,600
000465	Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to Duckworth	\$344,000	\$560,000	\$2,398,000	\$2,395,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,697,000
Z498	Fairview Road and Little Avenue Right of Way Expansion - Essa to Marshall	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000	\$486,300	\$486,300	\$2,252,900	\$3,465,500
000728	Ferndale Drive South Watermain Rehabilitation - Tiffin to Ardagh	\$0	\$2,028,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,028,000
Z196	Foster, Merrett, Garson, MacLaren and Yeates New Sanitary and Watermain and ROW Replacement	\$0	\$315,250	\$335,250	\$1,448,250	\$4,827,500	\$4,827,500	\$0	\$0	\$0	\$0	\$11,753,750
ES1022	Frozen Water Service Repair	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
EN1172	Gunn Street ROW Replacement - Peel to St. Vincent	\$200,000	\$5,385,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,705,000
000310	Harvie Road and Big Bay Point Road New Crossing - Highway 400	\$19,070,000	\$21,664,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,734,000
Z328	Harvie Road ROW Expansion - Essa to Bryne	\$4,719,000	\$6,808,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,527,000
EN1174	Henry Street ROW Replacement - Frances to Eccles	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
EN1137	Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$56,025	\$672,300	\$5,728,325
000458	Hewitts Pump Station (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$371,100	\$1,183,200	\$1,554,300
Z477	Hotchkiss Creek Culvert Expansion - Innisfil, 125m North of Tiffin	\$3,350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,350,000
Z567	Hotchkiss Creek Culvert Extension - Anne, 55m North of Tiffin	\$0	\$0	\$0	\$0	\$570,000	\$650,000	\$470,000	\$2,290,000	\$2,290,000	\$0	\$6,270,000
000084	Hotchkiss Creek Culvert Upgrade - Tiffin Street	\$0	\$0	\$0	\$0	\$0	\$210,000	\$320,000	\$170,000	\$1,530,000	\$0	\$2,230,000
000737	Hotchkiss Creek Storm Ponds at Wood Street and Associated Culvert Improvements	\$0	\$730,000	\$280,000	\$680,000	\$3,250,000	\$3,250,000	\$0	\$0	\$0	\$0	\$8,190,000
000740	Hotchkiss Creek, Downstream Channel and Drainage Improvements- 213 & 215 Phillip St	\$35,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$335,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Infrastructure											
000293	Huronia Road New Transmission Watermain - Mapleview to Lockhart (City)	\$0	\$346,300	\$259,800	\$2,213,400	\$0	\$0	\$0	\$0	\$0	\$0	\$2,819,500
Z201	Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	\$890,330	\$4,937,910	\$4,937,910	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,766,150
Z435	Huronia Road Right of Way Expansion and Watermain Replacement - Yonge to Herrell	\$120,000	\$120,000	\$908,800	\$908,800	\$2,121,800	\$1,397,400	\$5,080,100	\$6,542,600	\$0	\$0	\$17,199,500
Z1043	Hurst Drive Pavement Rehabilitation - Cox Mill to Golden Meadow	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000
000734	Inflow/Infiltration Reduction Study	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
EN1178	Interim Watermain Replacement Pilot Program	\$615,000	\$615,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,230,000
Z462	Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	\$750,000	\$2,700,000	\$0	\$0	\$750,000	\$6,500,000	\$0	\$0	\$0	\$0	\$10,700,000
000113	Kidd's Creek Watershed, KD02 Storm Water Management Pond- Repair	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
Z438	Lakeshore/Hurst Drive ROW Expansion - Tiffin Street to Bay Lane	\$0	\$0	\$0	\$280,100	\$280,100	\$1,431,400	\$1,431,400	\$572,000	\$1,790,800	\$8,359,500	\$14,145,300
Z350	Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	\$889,500	\$2,172,475	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,061,975
000768	Little Lake Watershed, LT05 SWMF- New Access Road	\$0	\$0	\$100,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000
Z467	Lockhart Road New Watermain, Reservoir and ROW Expansion - Veterans to Bayview (City)	\$2,962,500	\$2,962,500	\$5,302,800	\$5,864,100	\$12,319,600	\$12,319,600	\$6,677,200	\$0	\$0	\$0	\$48,408,300
000295	Lockhart Road ROW Expansion - Huronia to Yonge (City)	\$0	\$0	\$0	\$1,819,600	\$1,819,600	\$7,355,300	\$813,300	\$11,611,300	\$11,611,300	\$0	\$35,030,400
000334	Lockhart Road ROW Expansion - Prince William to East of Collector 11 (Developer)	\$0	\$0	\$0	\$0	\$0	\$244,300	\$244,300	\$561,100	\$165,500	\$1,559,300	\$2,774,500
Z499	Lockhart Road ROW Expansion - Yonge to Prince William (City)	\$0	\$0	\$0	\$0	\$0	\$804,800	\$804,800	\$3,485,100	\$373,400	\$5,135,300	\$10,603,400
Z472	Lockhart Road ROW Expansion and Trunk Watermain - Bayview to Huronia (City)	\$1,127,200	\$1,127,200	\$3,341,300	\$369,400	\$7,192,600	\$7,192,600	\$0	\$0	\$0	\$0	\$20,350,300
Z894	Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	\$10,000	\$0	\$0	\$540,000	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000
EN1169	Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	\$2,685,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,735,000
000767	Lovers Creek Watershed, LV05 SWMF- Rehabilitation	\$150,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,150,000
Z463	Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	\$656,100	\$7,159,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,815,700
Z465	Mapleview Dr E Road Expansion & New Trunk Watermain - East of Yonge to Prince William (City)	\$3,546,000	\$2,762,500	\$4,258,200	\$13,310,700	\$14,018,400	\$0	\$0	\$0	\$0	\$0	\$37,895,800
000559	Mapleview Drive Diverging Diamond Implementation	\$0	\$225,000	\$1,000,000	\$750,000	\$2,800,000	\$2,800,000	\$0	\$0	\$0	\$0	\$7,575,000
000468	Mapleview Drive E New Transmission Watermain - Yonge to Prince William (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EN1097	Mapleview Drive East Improvements - Country Lane to Yonge (City)	\$6,850,000	\$1,440,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,290,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Infrastructure											
EN1143	Mapleview Drive West Sanitary Forecmain Twinning and Pumping Station 5 Upgrades & Expansion (City)	\$1,480,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,480,000
000654	Mapleview Transportation Improvements associated with DDI (Barrie)	\$0	\$0	\$0	\$375,000	\$500,000	\$375,000	\$1,250,000	\$1,250,000	\$0	\$0	\$3,750,000
000106	Mary Street ROW Replacement - Ross to Dunlop	\$0	\$0	\$0	\$0	\$59,000	\$120,000	\$1,638,000	\$0	\$0	\$0	\$1,817,000
000459	McKay and Essa Phase 2 & 3 Watermains (Developer)	\$0	\$0	\$0	\$0	\$31,800	\$203,000	\$682,900	\$2,119,800	\$596,400	\$5,486,800	\$9,120,700
000332	McKay Pump Station (City)	\$0	\$150,000	\$400,000	\$400,000	\$2,572,300	\$2,572,300	\$0	\$0	\$0	\$0	\$6,094,600
000138	McKay Road New Interchange - Highway 400 (City)	\$1,736,900	\$4,363,900	\$114,100	\$13,838,800	\$13,838,800	\$0	\$0	\$0	\$0	\$0	\$33,892,500
Z204	McKay Road New Trunk Sanitary Sewer and Road Expansion - Hwy 400 to Huronia (City)	\$1,467,492	\$6,800,000	\$11,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,767,492
Z229	McKay Road ROW Expansion - County Road 27 to Highway 400 (Developer)	\$10,967,800	\$10,504,600	\$3,988,600	\$1,431,100	\$0	\$290,600	\$542,400	\$89,800	\$1,855,400	\$0	\$29,670,300
Z197	Miller Drive and Edgehill Drive New Sanitary and ROW Expansion - Sproule to East of Pringle	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000	\$883,600	\$883,600	\$2,133,400	\$4,140,600
Z84	NRP- HNS Allandale A Neighbourhood Reconstruction	\$470,750	\$605,000	\$605,000	\$5,935,000	\$5,935,000	\$5,935,000	\$0	\$0	\$0	\$0	\$19,485,750
Z82	NRP- HNS Allandale B Neighbourhood Reconstruction	\$210,125	\$798,000	\$0	\$4,882,500	\$4,882,500	\$0	\$0	\$0	\$0	\$0	\$10,773,125
Z1193	NRP- HNS Brock Park B Neighbourhood Reconstruction	\$0	\$100,000	\$212,500	\$436,500	\$824,000	\$5,370,000	\$5,370,000	\$0	\$0	\$0	\$12,313,000
000027	NRP- HNS Brock Park Neighbourhood Reconstruction	\$280,256	\$232,881	\$1,332,883	\$2,777,000	\$2,777,000	\$4,377,300	\$0	\$0	\$0	\$0	\$11,777,320
000724	NRP- HNS Grove B1 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$100,000	\$422,000	\$211,000	\$0	\$0	\$621,000	\$1,354,000
000725	NRP- HNS Grove B2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$100,000	\$345,000	\$173,000	\$388,000	\$388,000	\$2,358,000	\$3,752,000
Z73	NRP- HNS Queens Park A1 Neighbourhood Reconstruction	\$29,000	\$851,250	\$2,837,500	\$2,837,500	\$0	\$0	\$0	\$0	\$0	\$0	\$6,555,250
Z74	NRP- HNS Queens Park B Neighbourhood Reconstruction	\$100,000	\$380,500	\$380,500	\$570,000	\$4,035,000	\$3,465,000	\$3,465,000	\$0	\$0	\$0	\$12,396,000
000046	NRP- HNS The Grove A1 Neighbourhood Reconstruction	\$0	\$0	\$100,000	\$238,000	\$519,500	\$881,500	\$4,491,000	\$4,491,000	\$4,491,000	\$0	\$15,212,000
000088	NRP- HNS The Grove A2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$100,000	\$197,000	\$427,000	\$630,000	\$3,724,000	\$5,078,000
000715	NRP- Wellington B Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$384,000	\$193,000	\$677,000
000052	NRP- Wellington D1 Neighbourhood Reconstruction	\$81,100	\$650,000	\$2,499,000	\$2,499,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,729,100
000071	NRP- Wellington D2 Neighbourhood Reconstruction	\$228,990	\$228,990	\$410,000	\$410,000	\$2,590,000	\$2,590,000	\$2,590,000	\$0	\$0	\$0	\$9,047,980
000030	Orchard Drive ROW Replacement - St. Vincent to End	\$0	\$0	\$0	\$0	\$0	\$28,000	\$82,500	\$780,000	\$0	\$0	\$890,500
000069	Penetang Street ROW Replacement - Mulcaster to Duckworth	\$0	\$0	\$0	\$0	\$0	\$0	\$259,000	\$505,000	\$3,680,000	\$3,680,000	\$8,124,000
000041	Pine Dr. Subdivision Retaining Wall Removal	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Z131	PRV Chamber Replacement Program	\$400,000	\$750,000	\$575,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,225,000
000111	Puget Street ROW Replacement and Drainage Upgrades - Steel to End	\$0	\$0	\$0	\$0	\$221,000	\$425,000	\$6,290,000	\$0	\$0	\$0	\$6,936,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Infrastructure											
000460	Queue Jump Lanes & HOV Lanes (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$84,400	\$84,400
000333	Road Resurfacing Program	\$3,700,000	\$4,225,000	\$4,750,000	\$5,800,000	\$6,825,000	\$7,875,000	\$8,400,000	\$8,400,000	\$8,400,000	\$0	\$58,375,000
EN1183	Ross, Collier, Bayfield Intersection Realignment	\$0	\$0	\$0	\$0	\$53,424	\$150,000	\$150,000	\$2,615,032	\$0	\$0	\$2,968,456
Z484	Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Veterans (Developer)	\$265,000	\$517,200	\$9,113,000	\$0	\$4,271,900	\$301,000	\$6,117,800	\$0	\$0	\$0	\$20,585,900
Z301	Sanford Street & Short Street Reconstruction - Brock St to Tiffin St	\$0	\$0	\$0	\$0	\$0	\$211,400	\$393,000	\$2,620,000	\$0	\$0	\$3,224,400
000141	Sanitary Servicing- Jean, Tyndale	\$0	\$0	\$35,000	\$1,700,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$1,795,000
EN1184	Sewer Rehabilitation Program	\$160,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$300,000	\$3,020,000
EN1185	Sidewalk Infill Program	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$4,000,000
EN1186	Sophia Creek Culvert Expansion - Grove, 130m East of Davidson	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,050,000
000721	Sophia Creek -Grove Street spillway 207- 229 Grove St	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
000077	Sophia Creek New Storm Pond - MacMorrison Park	\$0	\$0	\$0	\$3,121,300	\$0	\$0	\$0	\$0	\$0	\$0	\$3,121,300
000558	Sophia Creek Owen Tributary storm outlet from Memorial Square	\$0	\$0	\$0	\$0	\$200,000	\$200,000	\$1,960,000	\$0	\$0	\$0	\$2,360,000
000726	St. Vincent Street and Duckworth Street- ROW Replacement	\$80,000	\$0	\$0	\$307,000	\$152,000	\$345,000	\$345,000	\$3,143,000	\$3,143,000	\$0	\$7,515,000
000656	Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	\$777,000	\$0	\$241,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,018,800
EN1013	Sunnidale: Letitia-Wellington Transmission Watermain	\$2,142,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,142,700
000461	SWTP Optimization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$535,600	\$3,415,900	\$3,951,500
EN1017	Tiffin Street - Well 7 to Anne	\$0	\$1,150,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,350,000
EN1016	Tiffin Street - Well 7 to Ferndale	\$0	\$1,200,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
000557	Tiffin/Bradford/Essa Intersection Improvements Preliminary Design	\$0	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000
Z77	Toronto Street ROW Replacement - End to Ross	\$0	\$0	\$225,000	\$200,000	\$635,000	\$3,735,000	\$150,000	\$0	\$0	\$0	\$4,945,000
000756	Traffic Signal Cabinet Replacement Program	\$66,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$66,000
000744	Utilization of Wastewater Collection System as Active Storage	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Z230	Veterans Drive New Trunk Watermain and Road Expansion - Salem to City Limits (Developer)	\$5,029,600	\$4,535,800	\$4,535,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,101,200
EN1152	Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$0	\$0	\$0	\$0	\$0	\$1,125,000
EN1189	Watermain Cathodic Protection Program	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$960,000	\$0	\$0	\$0	\$6,960,000
000545	Watermain CIPP Lining Program	\$1,020,000	\$990,000	\$195,500	\$332,500	\$445,000	\$0	\$0	\$0	\$0	\$0	\$2,983,000
000070	Whiskey Creek Channel Reconstruction - Bayview to Lackies Bush	\$0	\$0	\$0	\$0	\$500,000	\$1,600,000	\$0	\$580,000	\$5,240,000	\$0	\$7,920,000
000078	Whiskey Creek Channel Reconstruction - Huronia to Little	\$0	\$0	\$0	\$0	\$100,000	\$450,000	\$0	\$110,000	\$580,000	\$0	\$1,240,000
EN1034	Whiskey Creek Culvert Replacement - Brennan Ave	\$0	\$0	\$0	\$0	\$0	\$2,357,000	\$0	\$0	\$0	\$0	\$2,357,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Infrastructure											
000090	Whiskey Creek Culvert Replacement - Little Avenue	\$0	\$0	\$0	\$0	\$290,000	\$650,000	\$290,000	\$2,610,000	\$0	\$0	\$3,840,000
EN1035	Whiskey Creek Culvert Replacement - The Boulevard	\$0	\$0	\$0	\$0	\$0	\$0	\$2,661,000	\$0	\$0	\$0	\$2,661,000
000094	Whiskey Creek Culvert Replacement - Yonge Street	\$0	\$0	\$0	\$0	\$115,000	\$295,000	\$115,000	\$1,040,000	\$0	\$0	\$1,565,000
000092	Whiskey Creek Culvert Upgrade - Metro Linx Crossing	\$0	\$0	\$0	\$0	\$0	\$489,500	\$564,600	\$5,536,200	\$0	\$0	\$6,590,300
EN1032	Whiskey Creek Floodway - Brennan to The Boulevard	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0	\$0	\$275,000
EN1036	Whiskey Creek Floodway - North of Brennan	\$0	\$0	\$0	\$1,752,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,752,000
000457	WWTF Upgrades from 76ML to 80ML (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,280,400	\$4,082,900	\$5,363,300
Z313	Yonge Street ROW Expansion - Mapleview to Lockhart (City)	\$183,000	\$4,567,800	\$0	\$0	\$284,200	\$176,500	\$3,969,900	\$0	\$0	\$0	\$9,181,400
	Infrastructure Total	\$102,620,463	\$154,212,352	\$119,559,583	\$107,623,250	\$125,894,974	\$133,656,500	\$90,846,800	\$80,529,532	\$68,222,625	\$55,528,700	\$1,038,694,779

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Machinery and Equipment											
000526	Alectra Pole Betterment and Capital Upgrade Program - Street Lighting Equipment Relocation	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
000629	Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	\$0	\$0	\$5,553,000	\$1,684,000	\$873,000	\$0	\$0	\$0	\$0	\$0	\$8,110,000
Z1057	Automatic External Defibrillators (AED) Replacement Program	\$70,000	\$70,000	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
000691	Barrie Environmental Centre Recycling Depot Expansion and additional 40 Yard Bins	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000600	Barrie Molson Centre Sound System Replacement	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
000696	Bayfield Street Water Tower - Repairs and Interior Lining Replacement	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
FC1084	BFES Station 6 New Building Development	\$0	\$350,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
Z154	Biosolids Storage Facility Lagoons 1, 2 & 3 Hydraulic Upgrades and Overflow Protection Upgrades	\$40,000	\$214,200	\$23,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$278,000
000810	Bunker Gear Replacement	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$750,000
Z791	City Hall Uninterruptible Power Supply (UPS) Replacement-P1 - Battery replacement Roof UPS	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Z783	East Bayfield Community Centre Dehumidification System Upgrade	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Z695	East Bayfield Community Centre Domestic Hot Water Boiler 1 and 2 Replacement	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Z836	East Bayfield Community Centre Small Pool Boiler Replacement	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Z839	Eastview Arena Scoreboard Replacement	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
000553	Fire Communications Centre - Emergency Services Campus	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000
000809	Fire Helmet Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000	\$85,000
Z52	Fire Hose Replacement	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
000769	Fire Mobile Response Technology Upgrade	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
BF1006	Heavy Extrication Equipment Replacement	\$40,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$0	\$0	\$175,000
000519	Historic Waste Site Landfill Gas New Preventative/Remedial Action	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
000504	Holly Community Centre Glycol Piping Repair Under Ice Pad	\$25,000	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Z350	Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
000123	Mailroom Equipment Replacement	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Z823	Marina – End-of-Life Dock Replacement	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
000628	Minets Point Sewage Pump Station Relocation	\$430,000	\$2,500,000	\$2,000,000	\$540,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,470,000
000029	Mobile Repeater Replacement	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	\$40,000	\$0	\$0	\$80,000
000766	Pay and Display Machine Replacement	\$40,000	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
000028	Portable/Mobile Radio Replacement	\$0	\$0	\$0	\$0	\$210,000	\$210,000	\$210,000	\$0	\$0	\$0	\$630,000
000598	Public Space Bin Upgrade Program	\$237,500	\$237,500	\$237,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$712,500
000604	Radio Integration	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
000773	SCBA Fill Station CO Alarm Integration	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
Machinery and Equipment												
Z47	Self Contained Breathing Apparatus - 45 Minute Air Bottle Replacement	\$55,000	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$165,000
Z45	Self Contained Breathing Apparatus - 60 Minute Air Bottle Replacement	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
Z48	Thermal Imaging Camera Replacement	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000
000061	WPS - Valve Chamber, Piping Reconfiguration and Monitoring Upgrades at Johnson Street WPS	\$0	\$37,000	\$25,000	\$357,000	\$54,000	\$0	\$0	\$0	\$0	\$0	\$473,000
000774	WwTF Administration Building Retrofit of Laboratory Fume Hood Ventilation Unit - Laboratory Room	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
EN1192	WwTF Alum System Upgrade at Secondary Clarifiers	\$1,150,000	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,186,000
000822	WwTF Biosolids Storage Facility Hydro Upgrades	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
EN1127	WwTF Biosolids Storage Tank Mixers	\$1,700,000	\$900,000	\$400,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,600
000108	WwTF Chemical Building Upgrade	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000745	WwTF Cleaning and Rehab of Primary Digester 3 Overflow Box and Interior Condition Assessment	\$125,000	\$2,475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,600,000
000101	WwTF Cogeneration Building Ventilation Upgrades	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
000562	WwTF Electrical Substation and Transformer Upgrade	\$160,000	\$1,230,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,590,000
000565	WwTF In-plant Peak Attenuation/Equalization Tank Retrofit	\$175,000	\$175,000	\$0	\$720,000	\$1,440,000	\$230,000	\$0	\$0	\$0	\$0	\$2,740,000
000548	WwTF MBR Project Concrete Tanks Rehabilitation	\$110,000	\$900,000	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,810,000
EN1091	WwTF New Advanced Nutrient Removal	\$0	\$10,600,000	\$24,000,000	\$10,000,000	\$14,800,000	\$300,000	\$300,000	\$0	\$0	\$0	\$60,000,000
Z162	WwTF New Cogeneration and Biogas Treatment System	\$0	\$2,000,000	\$5,610,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,610,000
000103	WwTF Odour Control Upgrades - Septage Receiving Facility	\$0	\$0	\$75,000	\$75,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$450,000
000771	WwTF Redundant Power Feed to Secondary Effluent Pumps	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000743	WwTF Septage/Supernating Dosing Tank Pre-Treatment Upgrade	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000049	WwTF Sludge Thickening System Process - Polymer System Replacement	\$165,000	\$1,442,000	\$158,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,765,000
000055	WwTF Underground Sludge Transfer Pipe Replacement - Admin Building	\$1,020,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,020,000
000589	WwTF UNOX Conversion (Phase 2)	\$0	\$500,000	\$600,000	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$1,200,000	\$0	\$11,300,000
000560	WwTF UNOX To Aeration Tanks Conversion (Phase 1)	\$370,000	\$0	\$0	\$3,000,000	\$3,000,000	\$810,000	\$0	\$0	\$0	\$0	\$7,180,000
Z635	WwTF Ventilation Upgrades at Ultraviolet Disinfection Building	\$55,000	\$55,000	\$500,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$690,000
000765	WwTF/BSF/SPS Condition Assessments for Wastewater Asset Management Plan	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Machinery and Equipment Total		\$8,787,500	\$24,926,700	\$41,222,900	\$16,971,000	\$20,677,000	\$4,975,000	\$3,555,000	\$3,085,000	\$1,600,000	\$85,000	\$125,885,100

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
Parks												
EN1117	Annual Playground Revitalization Program	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$0	\$0	\$2,160,000
000616	Heritage Park Redevelopment - Master Plan	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
EN1175	Heritage Park Splash Pad Rehabilitation	\$0	\$612,500	\$612,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,225,000
Z415	Hewitt's Creek Trail Expansion - Walnut Crescent Park to Sandringham Park	\$0	\$0	\$0	\$0	\$0	\$50,000	\$202,500	\$0	\$0	\$0	\$252,500
000610	MacMorrison Park Sports Program Replacement Plan	\$0	\$0	\$475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475,000
Z864	North Shore Trail New Water Access Points - Sam Cancilla Park, St. Vincent Sq. and Nelson Sq.	\$0	\$45,000	\$45,000	\$395,000	\$0	\$0	\$0	\$0	\$0	\$0	\$485,000
EN1182	Painswick Park Rehabilitation	\$1,381,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,381,500
Z469	Sandringham Park Expansion Part 5	\$0	\$75,000	\$630,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$705,000
000133	Secondary Plan Area - Hewitt's Parkland Development	\$0	\$0	\$0	\$0	\$0	\$500,000	\$775,000	\$275,000	\$275,000	\$275,000	\$2,100,000
000134	Secondary Plan Area - Salem Parkland Development	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$275,000	\$0	\$0	\$775,000
Z324	Secondary Plan Area New Trail Development (Developer)	\$0	\$210,000	\$875,000	\$875,000	\$841,000	\$0	\$0	\$0	\$0	\$0	\$2,801,000
000316	Spirit Catcher Park - Waterfront Park Development	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$750,000	\$3,250,000	\$0	\$4,150,000
Z1181	Summit Pines Subdivision New Park Development	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
EN1140	Tennis Court Rehabilitation Program	\$216,000	\$432,000	\$400,000	\$206,000	\$467,000	\$216,000	\$86,000	\$216,000	\$70,000	\$52,000	\$2,361,000
000708	Waterfront Park Furnishings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Parks Total	\$1,967,500	\$2,044,500	\$3,307,500	\$1,746,000	\$1,578,000	\$1,686,000	\$1,333,500	\$1,786,000	\$3,595,000	\$327,000	\$19,371,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Partnerships											
000449	County of Simcoe Capital Program - Long Term Care & Senior Services	\$74,000	\$161,000	\$118,000	\$97,000	\$33,000	\$118,000	\$125,000	\$74,000	\$100,000	\$0	\$900,000
000450	County of Simcoe Capital Program - Paramedic Services	\$1,075,000	\$1,514,000	\$1,698,000	\$1,585,000	\$1,395,000	\$1,475,000	\$1,740,000	\$1,988,000	\$2,094,000	\$0	\$14,564,000
000451	County of Simcoe Capital Program - Social Housing & Community Services	\$1,938,000	\$1,948,000	\$1,826,000	\$2,252,000	\$2,685,000	\$2,965,000	\$2,873,000	\$2,977,000	\$2,826,000	\$0	\$22,290,000
000448	Georgian College - Advanced Technology, Innovation and Research Centre	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
	Partnerships Total	\$4,337,000	\$4,873,000	\$3,642,000	\$3,934,000	\$4,113,000	\$4,558,000	\$4,738,000	\$5,039,000	\$5,020,000	\$0	\$40,254,000

Project Number	Asset Class	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
	Technology											
IT1022	Application Resiliency Program	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$400,000
000105	Barrie Fire and Emergency Services Technology Program	\$50,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$350,000
000793	BFES Next Gen 911 Phone System	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
IT1031	Citizen Relationship Management (CRM) Solution	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
000790	City of Barrie Facilities Wi-Fi Expansion	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
000805	Cloud and Hosted Services Security Review	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
000723	Comprehensive Technology Review	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
IT1029	Corporate Audio Visual Technology Infrastructure	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000783	Corporate Automatic Vehicle Location (AVL) System and Hardware	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
IT1013	Corporate Communications Infrastructure Program	\$250,000	\$100,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
IT1037	Corporate Computer Monitor Lifecycle Management Program	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
IT1015	Corporate PC Infrastructure Program	\$411,000	\$422,000	\$433,000	\$454,650	\$477,383	\$501,252	\$526,314	\$552,630	\$580,261	\$609,274	\$4,967,764
IT1014	Corporate Printing Infrastructure	\$100,000	\$100,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$275,000
000336	Corporate Records & Information Management Strategy System Upgrade	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000335	ERP Sustainment Program	\$850,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$0	\$0	\$3,300,000
000786	Insite Upgrade	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000803	Integration Engine	\$499,200	\$395,250	\$270,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,164,700
000804	Marina Public Wifi Implementation	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000789	Microsoft Office 365 and Windows Enterprise	\$200,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
IT1019	Mobility Technology Program	\$80,000	\$160,000	\$160,000	\$160,000	\$160,000	\$0	\$0	\$0	\$0	\$0	\$720,000
IT1010	Network Technology Infrastructure Program	\$765,000	\$765,000	\$765,000	\$765,000	\$765,000	\$0	\$0	\$0	\$0	\$0	\$3,825,000
000605	Pavement Management Optimization Software	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000
Z1215	Point of Sale System New Technology	\$0	\$1,000,000	\$345,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,345,000
000802	Property Taxation Software Replacement	\$0	\$876,016	\$862,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,738,966
IT1043	Public Safety Communication Program	\$440,000	\$440,000	\$530,000	\$510,000	\$240,000	\$240,000	\$240,000	\$240,000	\$0	\$0	\$2,880,000
IT1024	Server and Desktop Software Program	\$650,000	\$675,000	\$700,000	\$725,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,750,000
IT1012	Server and Storage Technology Infrastructure Program	\$785,000	\$590,000	\$605,000	\$620,000	\$635,000	\$0	\$0	\$0	\$0	\$0	\$3,235,000
000800	Stress Testing Software	\$0	\$0	\$320,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$320,000
000472	Technology Forecasted Needs	\$0	\$0	\$0	\$1,250,000	\$1,500,000	\$1,650,000	\$1,650,000	\$1,650,000	\$1,800,000	\$2,000,000	\$11,500,000
000742	Transit Smart Card Technology Implementation	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
000801	Water and Waste Water Billing Software	\$0	\$994,360	\$856,220	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,850,580
	Technology Total	\$5,980,200	\$8,852,626	\$7,197,420	\$5,084,650	\$4,327,383	\$2,741,252	\$2,766,314	\$2,792,630	\$2,380,261	\$2,609,274	\$44,732,010
	Grand Total	\$187,703,700	\$227,105,850	\$206,064,004	\$165,679,676	\$186,137,915	\$247,331,019	\$204,253,866	\$145,417,357	\$175,264,932	\$156,127,814	\$1,901,086,133