

2022-2026 Capital Plan & 2027-2031 Capital Outlook

Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
Buildings	\$21,262,900	\$51,321,840	\$45,095,424	\$47,470,727	\$98,112,413	\$70,465,312	\$89,345,660	\$12,170,058	\$7,347,610	\$1,714,321	\$444,306,265
Corporate Studies and Projects	\$8,234,945	\$12,435,090	\$9,645,894	\$9,235,321	\$8,690,612	\$9,093,910	\$8,996,036	\$10,329,804	\$10,532,804	\$9,306,653	\$96,501,070
Fleet	\$7,615,668	\$8,187,473	\$9,097,383	\$7,895,282	\$7,504,816	\$8,763,322	\$12,459,016	\$14,327,749	\$12,653,762	\$13,265,302	\$101,769,773
Infrastructure	\$92,086,234	\$113,473,003	\$124,460,729	\$161,524,810	\$135,746,587	\$145,428,354	\$119,649,165	\$92,854,764	\$103,603,849	\$112,672,203	\$1,201,499,697
Machinery and Equipment	\$17,266,000	\$20,620,506	\$35,357,940	\$33,804,450	\$37,067,200	\$33,465,100	\$43,510,600	\$34,900,400	\$29,205,000	\$5,889,528	\$291,086,724
Parks	\$2,620,900	\$5,564,000	\$3,737,400	\$3,350,000	\$4,874,000	\$5,309,000	\$2,270,000	\$5,425,000	\$2,346,000	\$896,000	\$36,392,300
Technology	\$6,583,893	\$5,141,619	\$4,085,000	\$3,816,000	\$4,031,000	\$1,701,185	\$1,590,000	\$1,550,000	\$940,000	\$0	\$29,438,697
Grand Total	\$155,670,540	\$216,743,530	\$231,479,770	\$267,096,590	\$296,026,628	\$274,226,183	\$277,820,477	\$171,557,775	\$166,629,025	\$143,744,007	\$2,200,994,525

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Buildings											
Z281	Allandale Recreation Centre Expansion	\$0	\$0	\$350,000	\$0	\$1,670,000	\$690,000	\$19,370,000	\$9,690,000	\$3,213,000	\$0	\$34,983,000
000955	79 Bell Farm Facility Refurbishment	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
001073	79 Bell Farm Space Renovation	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000211	Allandale Recreation Centre Blue Arena Compressor Replacement	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000216	Allandale Recreation Centre Blue Rink Roof Replacement	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
000221	Allandale Recreation Centre Exterior Masonry Repairs	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000156	Allandale Recreation Centre Facility Renewal Assessment	\$0	\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,900,000
000355	Allandale Recreation Centre Family Change Room Flooring	\$0	\$63,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63,800
000222	Allandale Recreation Centre Fitness & Conditioning Room Renovations	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000209	Allandale Recreation Centre Ice Plant Main Control Panel Upgrade - Blue Arena	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000226	Allandale Recreation Centre Interior Doors Replacement	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
FC1238	Allandale Recreation Centre Large Pool Heating System Replacement	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
000228	Allandale Recreation Centre Red Arena Ice Pad Replacement	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
000229	Allandale Recreation Centre Red Arena Ice Plant Main Control Panel Upgrade	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000231	Allandale Recreation Centre Red Ice Plant Compressor Replacement	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,000
000397	Allandale Recreation Centre Replace Arena Dasher Boards and Glazing - Blue Arena	\$0	\$0	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
000434	Allandale Recreation Centre Replace Blue Arena Ice Pad	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
000339	Allandale Recreation Centre RTU 11 Ice Unit Replacement	\$0	\$72,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,000
000232	Allandale Recreation Centre RTU 2 & 4: Main Hall and Upper/Lower Lobbies Repacement	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
000233	Allandale Recreation Centre RTU 8 Replacement	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
000338	Allandale Recreation Centre RTU 9 Ice Unit Replacement	\$0	\$72,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,000
000693	Barrie - Simcoe Emergency Services Campus - Phase 2	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$19,300,000	\$0	\$0	\$0	\$29,300,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Buildings											
000159	Barrie Community Sports Complex Facility Renewal Assessment	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000
000238	Barrie Community Sports Complex Park Lot & Lighting Rehabilitation	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
000240	Barrie Molson Centre Concourse Epoxy Rehabilitation	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000242	Barrie Molson Centre East Entrance Renovation	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000243	Barrie Molson Centre Exterior Door Replacement	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000244	Barrie Molson Centre New Event Staging	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
000245	Barrie Molson Centre New Show Curtain	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000161	Barrie Sports Dome Facility Renewal Assessment	\$0	\$480,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$480,000
FC1084	BFES Station 6 New Building Development	\$1,750,000	\$2,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,050,000
001077	Biosolids Facility Roof Coating Rehabilitation	\$200,000	\$642,500	\$1,102,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,945,000
001010	BPS - 110 Fairview - Air Conditioning in Fleet Garage	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000168	BPS 79 Bell Farm Facility Renewal Assessment	\$0	\$0	\$3,400,000	\$305,640	\$28,000	\$0	\$0	\$0	\$0	\$0	\$3,733,640
TR1018	Bus Stop Infrastructure Replacement/Improvements	\$704,258	\$589,780	\$610,424	\$140,087	\$125,905	\$130,312	\$125,660	\$130,058	\$134,610	\$139,321	\$2,830,415
FC1139	City Hall Redevelopment	\$0	\$880,000	\$1,800,000	\$900,000	\$920,000	\$940,000	\$0	\$0	\$0	\$0	\$5,440,000
001094	City Hall/56 Mulcaster Connection	\$0	\$75,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000
FC1260	Collier Street Parkade Sprinkler Replacement Program	\$125,000	\$125,000	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000
000599	Dorian Parker Centre Renovation / Rebuild of Facility	\$0	\$535,000	\$1,170,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,705,000
001100	Dorian Parker Exterior Washroom	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
000247	East Bayfield Community Centre Arena Duct Rehabilitation	\$0	\$41,760	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$41,760
000250	East Bayfield Community Centre Compressor Replacement	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000252	East Bayfield Community Centre Facility PA & Soundsystem Upgrade	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
000179	East Bayfield Community Centre Facility Renewal Assessment	\$0	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
000253	East Bayfield Community Centre Fitness Centre Floor Replacement	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001065	East Bayfield Community Centre Flat Roof Replacement	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
000976	East Bayfield Community Centre Flooring Replacement	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Buildings											
000254	East Bayfield Community Centre Green Rink Tuflex Flooring Replacement	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
000255	East Bayfield Community Centre Gymnasium Curtain Replacement	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000258	East Bayfield Community Centre Kube Replacement - Part 1	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
000259	East Bayfield Community Centre Kube Replacement - Part 2	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
000260	East Bayfield Community Centre New Desiccant Dehumidifiers for 2 Ice Pads	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000263	East Bayfield Community Centre New Munters Desicant Unit	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
000265	East Bayfield Community Centre Parking Lot Lighting Upgrade	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000
000269	East Bayfield Community Centre Purple Rink Tuflex Flooring Replacement	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
001074	Environmental Centre Security Upgrade Program	\$140,000	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$340,000
001058	Facility Condition Assessment Program	\$75,000	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
001087	Fire Headquarters Carpet Replacement	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
001088	Fire Headquarters Exterior Structure Renewal	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
BF1013	Fire Training Facility Temporary Expansion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FC1138	Fisher Auditorium Redevelopment	\$200,000	\$300,000	\$0	\$2,500,000	\$10,000,000	\$10,000,000	\$3,000,000	\$0	\$0	\$0	\$26,000,000
FC1085	Hewitt's Community Centre New Building Development	\$0	\$13,000,000	\$20,000,000	\$27,750,000	\$47,750,000	\$0	\$0	\$0	\$0	\$0	\$108,500,000
FC1086	Hewitt's Library Branch New Building Development	\$0	\$0	\$0	\$4,000,000	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$7,500,000
000270	Holly Community Centre Cooling Tower Replacement	\$0	\$0	\$62,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,000
000271	Holly Community Centre DHW Boiler Replacement	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000182	Holly Community Centre Facility Renewal Assessment	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000272	Holly Community Centre Floor Replacement (Act Rm's/MPR/Youth Centre)	\$0	\$0	\$71,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,500
000273	Holly Community Centre Ice Plant Compressor 1 Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
000274	Holly Community Centre Ice Plant Compressor 2 Replacement	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
000275	Holly Community Centre Ice Plant Compressor 3 Replacement	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
000276	Holly Community Centre Men's & Ladies Pool Change Room Floor Tile Replacement	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Buildings											
000277	Holly Community Centre New Main Entrance Electronic Sign	\$0	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
000279	Holly Community Centre Rink 1 & 2 Rubber Flooring Replacement	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000977	Holly Community Centre Rink 1/2 Glycol System Replacement	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
000184	Lampman Lane Community Centre Facility Renewal Assessment	\$0	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000
FC1263	Lampman Lane Community Centre Interior Washroom and Access Renovation	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
000967	Lampman Lane Community Centre Roof Replacement	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
ES1050	Landfill Household Hazardous Recycling Depot	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
001030	Main Library Garbage Bin Replacement	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
FC1233	Marina Administration Building Refurbishment & Expansion	\$597,321	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$597,321
001092	Marina 'I' and 'J' dock wood decking replacement	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
001091	Marina 'L' Dock Repair and Replacement	\$50,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
001045	McClaren Art Center Teak Refurbishment	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
001046	McClaren Art Center Window Replacement Program	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
001044	McClaren Arts Center Floor Refinishing	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001026	McClaren Arts Centre RTU Replacement and optimization	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
EN1336	NRP- HNS Queens Park B Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FC1124	Operations Centre Master Plan Implementation	\$5,000,000	\$14,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,000,000
001110	Painswick Library Metal Roof Repair	\$285,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$285,000
000196	Parkview Community Centre Facility Renewal Assessment	\$0	\$125,000	\$8,000	\$0	\$451,600	\$0	\$0	\$0	\$0	\$0	\$584,600
000969	Parkview Community Centre Flooring Replacement	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
000444	Parkview Community Centre Replace HVAC Units	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
FC1254	Sadlon Arena - Roof Repairs	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000160	Sadlon Arena Facility Renewal Assessment	\$0	\$250,000	\$2,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,250,000
001070	Sadlon Arena Stage AV Equipment Improvements	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000613	Salem Community Centre New Building Development	\$0	\$0	\$0	\$0	\$13,000,000	\$38,500,000	\$38,500,000	\$0	\$0	\$0	\$90,000,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Buildings											
000614	Salem Library Branch New Building Development	\$0	\$0	\$0	\$0	\$500,000	\$6,750,000	\$6,750,000	\$0	\$0	\$0	\$14,000,000
FC1126	Secondary Plan Area Municipal Campus New Site Development	\$0	\$0	\$0	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000
001089	Simcoe Foresters Museum Roof Replacement	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135,000
001084	Solar PV Installation Program	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$13,500,000
Z731	South Shore Community Centre Electric Heater Replacement	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000920	South Shore Community Centre Exterior Washroom Replacement	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000439	South Shore Community Centre Replace HVAC Unit 1,2,3	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
000200	Southshore Community Centre Facility Renewal Assessment	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$250,000
000203	Surface Water Treatment Plant Facility Renewal Assessment	\$0	\$0	\$125,000	\$75,000	\$0	\$40,000	\$0	\$0	\$0	\$0	\$240,000
001079	SWTP - Building Systems State of Good Repair Program	\$0	\$0	\$0	\$0	\$0	\$350,000	\$800,000	\$750,000	\$0	\$0	\$1,900,000
001078	SWTP - Roofing Replacement Program	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
001015	SWTP - Solar PV Installation	\$1,402,252	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,402,252
FC1256	SWTP-Garage Floor Structural Rehabilitation and Prevention	\$300,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,550,000
FC1250	Transit Downtown Mini Hub	\$284,069	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$284,069
000719	Transit Garage Expansion 2026	\$0	\$0	\$0	\$0	\$16,526,908	\$0	\$0	\$0	\$0	\$0	\$16,526,908
001075	WWTF - Roofing Renewal Program	\$0	\$200,000	\$0	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$2,500,000	\$0	\$5,700,000
FC1167	WWTF Building Envelope & Brick Repair Program	\$500,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
FC1215	WWTF Innovation Center	\$6,000,000	\$6,000,000	\$2,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,750,000
	Buildings Total	\$21,262,900	\$51,321,840	\$45,095,424	\$47,470,727	\$98,112,413	\$70,465,312	\$89,345,660	\$12,170,058	\$7,347,610	\$1,714,321	\$444,306,265

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Corporate Studies and Projects											
FI1025	2021 Development Charge Study, Community Benefit Charge Strategy and By-law Updates	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000
000356	Allandale Recreation Centre Concessions RTU	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
EN1470	Asset Management Plan Updates - Regulatory Compliance and Program Advancement	\$314,000	\$289,000	\$300,000	\$263,000	\$211,000	\$238,000	\$394,000	\$265,000	\$263,000	\$211,000	\$2,748,000
001104	Automated Vehicle Location (AVL) Hardware Replacement	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
001082	City Standards Improvements – Technical Expertise	\$50,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
001064	Climate Change Mitigation and Energy Efficiency Action Fund	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
FI1018	County of Simcoe Capital Program - Long Term Care & Senior Services	\$588,409	\$1,201,388	\$1,527,619	\$1,423,737	\$1,519,196	\$1,461,394	\$1,462,893	\$1,403,905	\$1,443,127	\$1,739,088	\$13,770,757
FI1019	County of Simcoe Capital Program - Paramedic Services	\$763,054	\$1,272,147	\$1,411,227	\$1,246,312	\$1,259,331	\$1,463,287	\$1,147,787	\$1,674,672	\$2,013,358	\$1,966,276	\$14,217,450
FI1020	County of Simcoe Capital Program - Social Housing & Community Services	\$2,623,416	\$3,526,554	\$4,257,048	\$4,797,273	\$5,574,085	\$5,481,230	\$5,585,356	\$5,477,227	\$5,398,320	\$5,040,289	\$47,760,797
001076	DC Background Study and By-Law	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
EN1471	DC Update - Infrastructure Cost Study	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000
000435	East Bayfield Community Centre Replace 7 Kubes	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001081	Engine 1531 Restoration for Donation to Simcoe County	\$150,000	\$100,000	\$69,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$319,000
000993	Environmental Center Automatic Weigh Scale and Traffic Lane	\$350,000	\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,250,000
001096	Fire Station 2 Conceptualization Study	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
EN1177	Infrastructure Master Plans / DC Technical Studies Update	\$577,000	\$1,622,000	\$1,781,000	\$1,255,000	\$52,000	\$0	\$156,000	\$1,309,000	\$1,415,000	\$0	\$8,167,000
001101	Johnson St. Well 13 - Feasibility Study, Rehabilitation and Replacement Options	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
ES1059	Landfill Litter Fencing	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000313	North Shore Trail Master Plan Update	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
001001	Parking Strategy Update	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$400,000
EN1292	Pavement Condition Assessment	\$0	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$350,000	\$1,050,000
FI1024	Stormwater Climate Action Fund	\$466,666	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$466,666
000121	The Gables Park Master Plan Update	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
TR1015	Transit Alternative Fuel Study	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
000937	Transit Studies	\$0	\$250,000	\$0	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$750,000
EN1476	Waterfront, Marina & Parks Master Plan Update	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
Corporate Studies and Projects												
001071	Wayfinding Signage Phase 2 - Production and Installation	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	\$802,400	\$649,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,451,400
	Corporate Studies and Projects Total	\$8,234,945	\$12,435,090	\$9,645,894	\$9,235,321	\$8,690,612	\$9,093,910	\$8,996,036	\$10,329,804	\$10,532,804	\$9,306,653	\$96,501,070

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Fleet											
TR1030	Conventional Transit Bus Growth	\$0	\$1,441,334	\$2,983,560	\$2,315,998	\$1,598,032	\$1,653,964	\$3,423,704	\$3,543,532	\$3,667,556	\$3,795,920	\$24,423,600
TR1029	Conventional Transit Bus Replacement Program	\$2,882,668	\$2,237,670	\$2,315,988	\$2,397,048	\$2,480,946	\$3,423,704	\$3,543,532	\$5,501,334	\$5,693,880	\$5,864,694	\$36,341,464
RP1156	Fleet Replacement Program	\$3,500,000	\$3,000,000	\$3,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$4,500,000	\$4,500,000	\$2,500,000	\$2,500,000	\$31,000,000
001105	New Roll-off Truck - Wastewater Collections	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
001108	Parks & Forestry Operations New Fleet to Service Growth	\$133,000	\$573,000	\$373,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,079,000
001107	Roads Operations New Fleet to Service Growth	\$900,000	\$525,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,425,000
000930	Specialized Transit Bus Growth	\$0	\$198,177	\$205,113	\$0	\$219,722	\$454,824	\$235,372	\$0	\$252,136	\$270,094	\$1,835,438
TR1028	Specialized Transit Bus Replacement Program	\$0	\$212,292	\$219,722	\$682,236	\$706,116	\$730,830	\$756,408	\$782,883	\$540,190	\$834,594	\$5,465,271
	Fleet Total	\$7,615,668	\$8,187,473	\$9,097,383	\$7,895,282	\$7,504,816	\$8,763,322	\$12,459,016	\$14,327,749	\$12,653,762	\$13,265,302	\$101,769,773

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
EN1469	Dunlop Street Bridge Sanitary - Sarjeant Drive to Anne Street	\$2,460,000	\$5,000,000	\$5,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,960,000
EN1294	Watermain Renewal Program	\$300,000	\$2,905,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,000,000	\$12,955,000
001098	2022 Accessible Pedestrian Pushbutton	\$82,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$82,500
001099	2022 Streetlight Infill Program	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
001097	2022 Traffic Signal Cabinet Replacement Program	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
EN1283	Albert Street New Drainage Outlet	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
EN1435	Alliance Boulevard Expansion - Bell Farm to Bell Farm	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$660,000	\$660,000
EN1377	Anne Street Right of Way Expansion - Wellington to Dunlop	\$0	\$0	\$160,000	\$217,000	\$217,000	\$2,550,000	\$370,000	\$1,770,000	\$1,770,000	\$0	\$7,054,000
EN1323	Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	\$401,818	\$306,908	\$1,551,663	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,260,389
EN1322	Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	\$500,000	\$3,073,277	\$3,073,277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,646,554
EN1266	Annual Parking Lot Improvement Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$400,000
000973	Barrie Molson Centre Site Walkway Improvements	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Z347	Bayfield Street Right of Way Expansion - Cundles to Grove	\$950,000	\$1,090,000	\$1,200,000	\$3,190,000	\$3,190,000	\$5,220,000	\$1,350,000	\$6,430,000	\$6,430,000	\$0	\$29,050,000
EN1288	Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	\$205,200	\$477,000	\$3,259,914	\$4,337,182	\$1,167,025	\$0	\$0	\$0	\$0	\$0	\$9,446,321
EN1164	Bell Farm Road ROW Expansion - St. Vincent to Duckworth	\$5,796,650	\$1,475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,271,650
EN1259	Big Bay Point New Transmission Watermain – Old City Boundary to Collector 11 (Developer)	\$347,271	\$1,228,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,575,271
EN1324	Big Bay Point Rd., Painswick Bridge B Rehabilitation- (Metrolinx Corridor)- Ashford to Pine	\$991,975	\$660,025	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,652,000
EN1375	Big Bay Point Road Expansion - Prince William to Street N (City)	\$0	\$0	\$0	\$40,000	\$44,000	\$375,500	\$375,500	\$186,000	\$386,000	\$2,962,500	\$4,369,500
EN1286	Big Bay Point Road ROW Expansion - Bayview to Huronia	\$3,949,709	\$3,000,000	\$139,574	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,089,283
EN1132	Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	\$76,500	\$1,827,000	\$1,000,000	\$227,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,130,500
EN1278	Bryne Drive (North) New Road Construction - Harvie Rd to Essa Rd	\$537,762	\$402,320	\$2,776,480	\$4,448,376	\$2,448,376	\$1,520,766	\$0	\$0	\$0	\$0	\$12,134,080
EN1478	Bryne Drive / Commerce Park Drive Right of Way Expansion	\$0	\$0	\$0	\$351,000	\$351,000	\$260,000	\$410,000	\$410,000	\$3,050,000	\$694,000	\$5,526,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
EN1277	Bryne Drive New Road Construction - Harvie to North of Caplan	\$2,408,000	\$4,566,534	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,374,534
EN1274	Bunkers Creek Culverts and Watercourse Improvements - Innisfil to Lakeshore	\$4,577,900	\$4,350,066	\$6,500,000	\$5,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$21,327,966
000048	Bunkers Milligans Pond	\$0	\$0	\$0	\$0	\$235,000	\$245,000	\$164,000	\$1,936,000	\$2,904,000	\$0	\$5,484,000
001102	Codrington BPS - PRV relocation and replacement	\$200,000	\$885,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,085,000
EN1453	Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Weldon	\$412,500	\$150,000	\$2,182,380	\$2,824,345	\$2,742,310	\$0	\$0	\$0	\$0	\$0	\$8,311,535
Z423	Cundles Road East New Transmission Watermain - St Vincent to Golden Eagle	\$0	\$0	\$0	\$0	\$0	\$21,000	\$231,000	\$767,000	\$0	\$0	\$1,019,000
EN1265	Cycle Barrie Infrastructure Program	\$375,000	\$300,000	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,475,000
000377	Dorian Parker Community Centre Parking Lot	\$515,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$515,000
EN1166	Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	\$1,445,000	\$4,705,500	\$6,447,000	\$2,111,400	\$0	\$0	\$0	\$0	\$0	\$0	\$14,708,900
EN1306	Dunlop Street Interchange Replacement - Sarjeant Drive to Anne Street	\$950,542	(\$200,000)	\$0	\$6,000,000	\$6,000,000	\$7,780,798	\$3,113,000	\$0	\$0	\$0	\$23,644,340
EN1071	Dunlop Street West ROW Replacement - Eccles to Toronto	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
EN1101	Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	\$0	\$1,221,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,221,000
EN1168	Dyments Creek Culvert Expansion - Bradford St.	\$1,372,440	\$5,065,240	\$5,720,000	\$5,328,000	\$0	\$0	\$0	\$0	\$0	\$0	\$17,485,680
Z522	Dyments Creek Culvert Replacement - Anne Street to John Street	\$0	\$158,000	\$475,000	\$895,000	\$452,000	\$2,947,000	\$1,964,000	\$0	\$0	\$0	\$6,891,000
000079	Dyments Creek Culvert Replacement - George Street	\$0	\$0	\$0	\$58,000	\$241,000	\$133,000	\$1,501,000	\$0	\$0	\$0	\$1,933,000
000081	Dyments Creek Culvert Replacement - Hart Drive	\$0	\$0	\$79,000	\$367,000	\$434,000	\$289,000	\$3,274,000	\$0	\$0	\$0	\$4,443,000
Z508	Dyments Creek Culvert Replacement - Innisfil Street	\$0	\$97,000	\$443,000	\$440,000	\$3,852,000	\$963,000	\$0	\$0	\$0	\$0	\$5,795,000
EN1279	Dyments Creek New Storm Pond - North of Dunlop St. W	\$250,000	\$1,750,000	\$2,953,000	\$2,953,000	\$714,000	\$0	\$0	\$0	\$0	\$0	\$8,620,000
EN1308	End of Life Pavement Replacement Program	\$1,180,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$7,075,000
EN1353	Essa Road and Anne Street Intersection Reconstruction	\$0	\$0	\$166,000	\$1,640,000	\$3,380,000	\$1,090,000	\$0	\$0	\$0	\$0	\$6,276,000
EN1456	Essa Road Expansion - Athabaska to Salem (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
EN1455	Essa Road Expansion - Mapleview to Athabaska (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
001083	Essa Road Holding Strategy - Mapleview Drive West to CR27	\$1,276,000	\$1,800,000	\$81,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,157,000
EN1048	Essa Road Level Rail Crossing	\$0	\$0	\$576,150	\$77,850	\$0	\$0	\$0	\$0	\$0	\$0	\$654,000
EN1341	Essa Road New Transmission Watermain and Road Expansion - Street L to County Road 27 (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EN1392	Essa Road Right of Way Expansion - Bryne to Fairview	\$1,035,507	\$3,645,841	\$3,645,841	\$2,821,990	\$893,718	\$0	\$0	\$0	\$0	\$0	\$12,042,897
EN1170	Essa Road ROW Expansion - Coughlin to Mapleview	\$0	\$0	\$0	\$0	\$0	\$564,700	\$2,087,880	\$2,762,820	\$257,609	\$0	\$5,673,009
EN1319	Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to Duckworth	\$10,000	\$0	\$3,714,000	\$3,000,000	\$480,000	\$0	\$0	\$0	\$0	\$0	\$7,204,000
000924	Fairview Road Right of Way Expansion - Big Bay Point to Little	\$0	\$0	\$617,000	\$617,000	\$436,000	\$805,000	\$805,000	\$4,431,000	\$1,375,000	\$6,577,000	\$15,663,000
EN1254	Foster, Merrett, Garson, MacLaren and Yeates New Sanitary and Watermain and ROW Replacement	\$0	\$0	\$0	\$157,000	\$272,000	\$410,000	\$1,519,000	\$4,045,000	\$6,069,000	\$0	\$12,472,000
ES1022	Frozen Water Service Repair	\$50,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,050,000
000934	Georgian College Transit Infrastructure Improvements	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
EN1355	Grove Street East Watermain Replacement and Road Renewal – Duckworth to Fletcher	\$125,200	\$2,500,000	\$556,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,181,200
EN1172	Gunn Street ROW Replacement - Peel to St. Vincent	\$3,933,720	\$3,933,720	\$1,966,860	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,834,300
EN1137	Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	\$0	\$0	\$2,395,038	\$100,000	\$2,918,712	\$0	\$0	\$0	\$0	\$0	\$5,413,750
000458	Hewitts Pump Station (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$91,000	\$199,000	\$652,000	\$942,000
EN1396	Hotchkiss Creek Storm Ponds at Wood Street and Associated Culvert Improvements	\$25,000	\$2,038,000	\$2,003,800	\$4,007,600	\$8,015,200	\$6,011,400	\$0	\$0	\$0	\$0	\$22,101,000
000293	Huron Road New Transmission Watermain - Mapleview to Lockhart (City)	\$0	\$0	\$0	\$0	\$0	\$49,000	\$531,000	\$444,000	\$4,876,000	\$0	\$5,900,000
EN1255	Huron Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	\$0	\$0	\$3,834,000	\$9,545,653	\$9,900,000	\$4,188,348	\$0	\$0	\$0	\$0	\$27,468,000
Z436	Huron Road Right of Way Expansion - Herrell to Big Bay Point	\$0	\$0	\$0	\$0	\$0	\$270,000	\$473,000	\$473,000	\$2,400,000	\$800,000	\$4,416,000
EN1333	Huron Road Right of Way Expansion - Yonge to Herrell	\$0	\$100,000	\$425,000	\$525,000	\$0	\$0	\$0	\$0	\$679,000	\$1,296,000	\$3,025,000
EN1462	Jean and Tyndale Sanitary Servicing Installation	\$0	\$0	\$0	\$0	\$0	\$90,000	\$474,000	\$391,000	\$3,845,000	\$0	\$4,800,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
EN1269	Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	\$1,347,000	\$0	\$0	\$993,000	\$3,425,492	\$3,425,492	\$3,425,492	\$0	\$0	\$0	\$12,616,476
EN1474	Kidd's Creek marina sediment removal	\$1,235,000	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,335,000
Z438	Lakeshore Drive Right of Way Expansion - Tiffin Street to Cox Mill	\$0	\$0	\$501,000	\$501,000	\$501,000	\$590,000	\$1,033,000	\$1,033,000	\$930,000	\$1,770,000	\$6,859,000
EN1354	Lockhart Road ROW Expansion - Huronia to Yonge (City)	\$0	\$0	\$0	\$0	\$0	\$266,000	\$413,000	\$1,197,500	\$6,346,500	\$1,418,000	\$9,641,000
000334	Lockhart Road ROW Expansion - Prince William to East of Collector 11 (Developer)	\$0	\$0	\$0	\$47,000	\$211,000	\$211,000	\$1,438,000	\$288,000	\$1,745,300	\$1,745,300	\$5,685,600
Z499	Lockhart Road ROW Expansion - Yonge to Prince William (City)	\$0	\$0	\$0	\$156,000	\$702,500	\$702,500	\$3,810,000	\$651,000	\$5,793,500	\$5,793,500	\$17,609,000
EN1334	Lockhart Road ROW Expansion and Trunk Watermain - Saunders to Huronia (City)	\$0	\$0	\$0	\$505,010	\$3,565,210	\$3,762,500	\$4,332,000	\$644,000	\$0	\$14,815,250	\$27,623,970
EN1285	Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	\$1,750,000	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
EN1169	Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RP1154	Lovers Creek Watershed, LV05 SWMF-Rehabilitation	\$1,154,894	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,154,894
EN1473	LT04 Storm Pond repairs and retrofit	\$0	\$1,979,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,229,000
EN1472	LT14 (JC Massie Way) Emergency Storm Water Pond Repair	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
EN1270	Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	\$2,100,204	\$2,647,901	\$415,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,163,105
EN1271	Mapleview Dr E Road Expansion - East of Yonge to Prince William (City)	\$3,461,500	\$301,000	\$3,858,500	\$5,444,969	\$3,858,500	\$2,272,031	\$0	\$0	\$0	\$0	\$19,196,500
EN1388	Mapleview Drive Diverging Diamond Interchange Retrofit	\$300,000	\$0	\$310,000	\$510,000	\$510,000	\$2,300,000	\$900,000	\$4,200,000	\$4,200,000	\$0	\$13,230,000
EN1097	Mapleview Drive East Improvements - Country Lane to Yonge (City)	\$2,364,745	\$361,715	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,726,460
000106	Mary Street ROW Replacement - Ross to Dunlop	\$100,000	\$231,500	\$281,500	\$2,950,000	\$425,000	\$0	\$0	\$0	\$0	\$0	\$3,988,000
000332	McKay Pump Station (City)	\$0	\$0	\$0	\$0	\$0	\$48,000	\$144,000	\$514,000	\$834,000	\$2,419,000	\$3,959,000
EN1251	McKay Road New Interchange - Highway 400 (City)	\$2,000,000	\$0	\$0	\$7,000,000	\$944,600	\$9,898,420	\$9,898,420	\$14,847,630	\$10,469,910	\$12,511,528	\$67,570,508
EN1256	McKay Road New Trunk Sanitary Sewer - Hwy 400 to Huronia (City)	\$0	\$1,758,200	\$6,612,160	\$11,999,720	\$11,999,720	\$0	\$0	\$0	\$0	\$0	\$32,369,800
EN1345	McKay Road Road Expansion - Hwy 400 to Huronia (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$521,600	\$4,373,800	\$4,895,400

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
EN1257	McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	\$7,273,481	\$8,723,861	\$5,352,275	\$3,270,514	\$0	\$0	\$0	\$0	\$0	\$0	\$24,620,131
EN1344	McKay Road ROW Expansion- Sewry to Phase 1 boundary (west of Reid) (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Z197	Miller Drive and Edgehill Drive New Sanitary and ROW Expansion - Sproule to East of Pringle	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000	\$280,000	\$147,500	\$607,500	\$1,315,000
EN1282	NRP- HNS Allandale A Neighbourhood Reconstruction	\$810,500	\$860,500	\$1,814,000	\$4,020,015	\$7,012,985	\$5,016,500	\$6,016,500	\$0	\$0	\$0	\$25,551,000
EN1281	NRP- HNS Allandale B Neighbourhood Reconstruction	\$0	\$0	\$2,165,000	\$6,390,263	\$3,932,469	\$2,605,260	\$0	\$0	\$0	\$0	\$15,092,992
EN1437	NRP- HNS Brock Park B Neighbourhood Reconstruction	\$0	\$105,000	\$180,000	\$608,000	\$792,000	\$3,136,000	\$4,705,000	\$4,705,000	\$3,136,000	\$0	\$17,367,000
EN1318	NRP- HNS Brock Park Neighbourhood Reconstruction	\$4,158,584	\$3,685,352	\$871,000	\$7,449,498	\$4,289,247	\$4,289,247	\$0	\$0	\$0	\$0	\$24,742,928
000724	NRP- HNS Grove B1 Neighbourhood Reconstruction	\$0	\$190,000	\$841,000	\$561,000	\$1,425,000	\$1,425,000	\$1,425,000	\$580,000	\$580,000	\$3,414,000	\$10,441,000
000725	NRP- HNS Grove B2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$166,000	\$709,000	\$474,000	\$1,349,000
EN1280	NRP- HNS Queens Park A1 Neighbourhood Reconstruction	\$4,628,994	\$1,717,468	\$1,044,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,390,462
EN1336	NRP- HNS Queens Park B Neighbourhood Reconstruction	\$0	\$0	\$600,000	\$548,000	\$2,250,000	\$10,275,000	\$7,447,000	\$5,947,000	\$2,500,000	\$0	\$29,567,000
EN1357	NRP- HNS The Grove A1 Neighbourhood Reconstruction	\$0	\$0	\$100,000	\$147,000	\$688,000	\$541,000	\$2,188,000	\$2,188,000	\$6,564,000	\$0	\$12,416,000
000088	NRP- HNS The Grove A2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$282,000	\$0	\$565,000	\$565,000	\$2,063,000	\$4,594,000	\$5,492,000	\$13,561,000
EN1238	NRP- Wellington D1 Neighbourhood Reconstruction	\$616,500	\$3,380,706	\$3,380,706	\$1,167,530	\$0	\$0	\$0	\$0	\$0	\$0	\$8,545,442
EN1240	NRP- Wellington D2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$1,323,000	\$3,417,500	\$3,830,658	\$2,000,000	\$0	\$0	\$0	\$10,571,158
000030	Orchard Drive ROW Replacement - St. Vincent to End	\$0	\$35,000	\$181,000	\$110,000	\$989,000	\$110,000	\$0	\$0	\$0	\$0	\$1,425,000
001072	Painswick Library Parking Lot and Landscaping Repairs	\$10,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
EN1461	Penetang Street ROW Replacement - Mulcaster to Duckworth	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000	\$1,260,000	\$1,435,000
RP1170	Permanent Traffic Calming Measures	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
EN1252	PRV Chamber Replacement Program	\$137,215	\$219,950	\$1,491,050	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,848,215
000111	Puget Street ROW Replacement and Drainage Upgrades - Steel to End	\$165,000	\$435,410	\$435,500	\$850,000	\$1,988,000	\$4,758,000	\$1,134,000	\$0	\$0	\$0	\$9,765,910
EN1398	Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	\$150,000	\$600,000	\$1,808,710	\$3,624,163	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$7,182,873
001003	Renewal - Paid Public Parking Lots	\$50,000	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$2,983,370

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
EN1289	Road Resurfacing Program	\$5,800,000	\$6,825,000	\$7,875,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$79,300,000
001061	Road Safety Program - Vision Zero & Traffic Calming Policy Development	\$150,000	\$200,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
EN1183	Ross, Collier, Bayfield Intersection Realignment	\$0	\$0	\$0	\$0	\$0	\$0	\$260,000	\$3,187,500	\$3,244,000	\$551,000	\$7,242,500
EN1276	Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	\$226,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$1,666,828	\$2,142,828
EN1340	Salem Road New Transmission Watermain and Road Expansion – Essa Rd to Veterans Dr (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,520,000	\$2,520,000
000926	Salem Road Reservoir and Pumping Station	\$0	\$0	\$0	\$0	\$390,000	\$1,911,000	\$1,911,000	\$0	\$0	\$9,248,400	\$13,460,400
EN1272	SalemRd New Watermain,NewTrunk Sanitary Sewer and ROW Expansion- Veterans to Saunders (City)	(\$1,067,000)	\$0	\$0	\$0	\$578,000	\$2,606,500	\$2,606,500	\$3,864,000	\$644,000	\$13,687,667	\$22,919,667
Z301	Sanford Street & Short Street Reconstruction - Brock St to Tiffin St	\$0	\$82,000	\$395,000	\$0	\$0	\$326,000	\$3,201,000	\$0	\$0	\$0	\$4,004,000
EN1184	Sewer Rehabilitation Program	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$3,250,000
EN1185	Sidewalk Infill Program	\$245,000	\$700,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$2,945,000
001067	Simcoe Street Right of Way Expansion - Bradford to Eccles	\$240,000	\$365,000	\$365,000	\$600,000	\$2,960,000	\$2,960,000	\$0	\$0	\$0	\$0	\$7,490,000
EN1186	Sophia Creek Culvert Expansion - Grove, 130m East of Davidson	\$826,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$826,000
EN1242	Sophia Creek New Storm Pond - MacMorrison Park	\$0	\$539,600	\$2,136,900	\$3,040,100	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$7,016,600
EN1463	Sophia Creek Owen Tributary storm outlet from Memorial Square	\$300,000	\$841,000	\$1,374,000	\$2,600,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$5,515,000
EN1464	Sophia Trunk Storm Sewers - Clapperton, Owen & Sophia (Dunlop to Peel)	\$511,320	\$711,320	\$2,172,360	\$3,554,000	\$7,547,000	\$3,420,000	\$5,972,700	\$0	\$0	\$0	\$23,888,700
EN1326	St. Vincent Street and Duckworth Street-ROW Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$248,000	\$248,000	\$3,500,000	\$430,000	\$4,426,000
EN1316	Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	\$20,000	\$138,542	\$1,000,000	\$2,752,943	\$0	\$0	\$0	\$0	\$0	\$0	\$3,911,485
EN1013	Sunnidale: Letitia-Wellington Transmission Watermain	\$2,885,103	\$2,023,102	\$979,325	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,887,530
001080	SWTP - Parking Lot Expansion	\$0	\$0	\$0	\$250,000	\$2,500,000	\$1,000,000	\$0	\$0	\$0	\$0	\$3,750,000
000461	SWTP Optimization	\$0	\$0	\$0	\$1,086,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,086,000
EN1016	Tiffin Street - Ferndale to Anne Street	\$3,100,000	\$3,100,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,700,000
EN1479	Toronto Street ROW Replacement - End to Ross	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$791,000	\$1,466,000
000935	Transit Signal Priority	\$0	\$723,513	\$748,836	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,472,349

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Infrastructure											
001063	Transportation Tomorrow Survey	\$32,000	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,000
EN1258	Veterans Drive New Trunk Watermain - Salem to McKay (Developer)	\$0	\$2,089,002	\$1,500,000	\$1,000,000	\$0	\$1,400,000	\$1,000,000	\$204,600	\$0	\$0	\$7,193,602
EN1338	Veterans Drive Road Expansion - McKay to City limits (Developer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EN1457	Veterans Drive Road Expansion - Salem to McKay (Developer)	\$0	\$805,000	\$805,000	\$2,645,760	\$2,489,291	\$7,787,804	\$5,248,609	\$2,454,418	\$0	\$0	\$22,235,882
EN1465	Wastewater Inflow/Infiltration Reduction Action Plan	\$514,000	\$514,000	\$514,000	\$521,000	\$521,000	\$521,000	\$521,000	\$521,000	\$521,000	\$521,000	\$5,189,000
EN1152	Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	\$195,000	\$195,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$390,000
EN1189	Watermain Cathodic Protection Program	\$1,000,000	\$1,000,000	\$1,000,000	\$960,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,960,000
000966	Whiskey Creek - New SWMF - Pond B - 100m south of Beacon Road	\$0	\$0	\$106,000	\$497,000	\$1,651,000	\$507,000	\$3,298,000	\$2,199,000	\$0	\$0	\$8,258,000
000070	Whiskey Creek Channel Reconstruction - Bayview to Lackies Bush	\$267,000	\$685,000	\$0	\$5,357,000	\$100,000	\$3,052,000	\$3,052,000	\$0	\$0	\$0	\$12,513,000
000078	Whiskey Creek Channel Reconstruction - Huronia to Little	\$0	\$63,000	\$116,000	\$59,000	\$474,000	\$684,000	\$0	\$0	\$0	\$0	\$1,396,000
001020	Whiskey Creek Culvert and Channel Improvements - The Blvd, Brennan to Lake	\$107,000	\$358,000	\$358,000	\$917,000	\$547,000	\$1,571,000	\$3,927,500	\$2,356,500	\$0	\$0	\$10,142,000
000094	Whiskey Creek Culvert Replacement - Yonge Street	\$0	\$0	\$0	\$0	\$0	\$0	\$187,000	\$329,000	\$224,000	\$2,026,000	\$2,766,000
000090	Whiskey Creek Culvert Replacement and Watercourse Improvement - Little Avenue, 130 west of Firman Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$231,000	\$785,000	\$653,000	\$789,000	\$2,458,000
000086	Whiskey Creek Culvert Upgrade - BCRY, 50m South of Little	\$0	\$0	\$76,000	\$142,000	\$81,000	\$924,000	\$0	\$0	\$0	\$0	\$1,223,000
EN1261	Yonge Street ROW Expansion - Mapleview to Lockhart (City)	\$0	\$0	\$0	\$0	\$391,802	\$9,441,000	\$7,182,134	\$2,258,866	\$0	\$0	\$19,273,802
	Infrastructure Total	\$92,086,234	\$113,473,003	\$124,460,729	\$161,524,810	\$135,746,587	\$145,428,354	\$119,649,165	\$92,854,764	\$103,603,849	\$112,672,203	\$1,201,499,697

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Machinery and Equipment											
000998	Additional Licence Plate Recognition (LPR) Systems	\$0	\$60,000	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$180,000
000217	Allandale Recreation Centre Card Access System Upgrade	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
000218	Allandale Recreation Centre CCTV System Upgrade	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000227	Allandale Recreation Centre Red Arena Dasher Boards and Glazing Replacement	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
EN1305	Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	\$0	\$1,304,500	\$6,491,500	\$4,898,000	\$3,711,000	\$0	\$0	\$0	\$0	\$0	\$16,405,000
000971	Barrie Community Sports Complex Scoreboard(s) Replacement	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000
FC1247	Barrie Molson Centre Sound System Replacement	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
FC1084	BFES Station 6 New Building Development	\$500,000	\$625,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125,000
EN1150	Big Bay Point Road Booster Station VFD Upgrade	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000810	Bunker Gear Replacment	\$320,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$720,000
Z817	East Bayfield Community Centre Boiler Replacement	\$0	\$46,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$46,400
Z810	East Bayfield Community Centre Concession Equipment Upgrade	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Z783	East Bayfield Community Centre Dehumidification System Upgrade	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$41,760	\$91,760
Z824	East Bayfield Community Centre HRU Compressor Replacement	\$0	\$40,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,600
Z827	East Bayfield Community Centre Refrigeration System Replacement - Green Rink	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
Z840	Eastview Arena 50 HP Mycom Compressor Replacement	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Z839	Eastview Arena Scoreboard Replacement	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
001057	Ferndale Water Tower - Repairs and Upgrades	\$0	\$635,000	\$318,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$953,000
000809	Fire Helmet Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
001033	Fire Hose Replacement - Forecast	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$80,000
BF1013	Fire Training Facility Temporary Expansion	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000
001059	Furniture and Space Upgrades Program	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
000999	Handheld Licence Plate Recognition (LPR) Systems	\$0	\$12,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
BF1034	HazMat detection equipment Replacement	\$40,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$90,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Machinery and Equipment											
001032	Heavy Extrication Equipment Replacement - Forecast	\$0	\$0	\$45,000	\$45,000	\$45,000	\$50,000	\$0	\$0	\$0	\$0	\$185,000
EN1122	Little Lake Sew Pump Station Upgrade	\$1,500,000	\$1,207,700	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,507,700
000029	Mobile Repeater Replacement	\$0	\$0	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$80,000
000952	Mobile Response Technology Replacement	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$60,000
000028	Portable/Mobile Radio Replacement	\$35,000	\$210,000	\$210,000	\$210,000	\$0	\$0	\$0	\$0	\$0	\$0	\$665,000
001068	Renewal - Parking Devices	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$82,500	\$825,000
001060	Sadlon Arena Fire Sprinkler System Replacement	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
EN1468	SWTP Control System Upgrade	\$2,223,900	\$2,471,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,694,900
BF1035	Unmanned Aerial Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
EN1390	Wastewater Peak Flow Attenuation Facility	\$1,346,400	\$1,009,400	\$200,000	\$531,000	\$2,215,400	\$8,861,600	\$8,861,600	\$2,923,400	\$0	\$0	\$25,948,800
001062	Water Meter Replacement Program	\$563,000	\$665,500	\$728,500	\$791,500	\$854,500	\$917,500	\$980,500	\$1,043,500	\$1,106,500	\$1,169,500	\$8,820,500
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	\$0	\$2,496,800	\$3,745,200	\$3,745,200	\$2,931,800	\$0	\$0	\$0	\$0	\$0	\$12,919,000
EN1245	WwTF Chemical Building Upgrade	\$876,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$876,000
EN1330	WwTF Cleaning and Rehab of Primary Digester 3 Overflow Box and Interior Condition Assessment	\$0	\$0	\$963,700	\$1,445,550	\$0	\$0	\$0	\$0	\$0	\$0	\$2,409,250
EN1438	WwTF Digester Capacity Expansion	\$1,110,000	\$732,500	\$2,129,500	\$2,775,000	\$8,325,000	\$8,325,000	\$5,550,000	\$2,775,000	\$0	\$0	\$31,722,000
EN1297	WwTF Electrical Substation and Transformer Upgrade	\$600,000	\$2,966,800	\$3,708,500	\$4,450,200	\$4,008,500	\$0	\$0	\$0	\$0	\$0	\$15,734,000
EN1091	WwTF New Advanced Nutrient Removal	\$7,024,200	\$4,682,800	\$13,261,650	\$14,778,500	\$14,778,500	\$14,778,500	\$27,976,000	\$27,976,000	\$27,976,000	\$4,525,768	\$157,757,918
EN1477	WwTF New Cogeneration and Biogas Treatment System	\$220,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$420,000
EN1237	WwTF Sludge Thickening System Process - Polymer System Replacement	\$100,000	\$622,006	\$2,396,890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,118,896
	Machinery and Equipment Total	\$17,266,000	\$20,620,506	\$35,357,940	\$33,804,450	\$37,067,200	\$33,465,100	\$43,510,600	\$34,900,400	\$29,205,000	\$5,889,528	\$291,086,724

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Parks											
EN1266	Annual Parking Lot Improvement Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EN1117	Annual Playground Revitalization Program	\$291,500	\$297,000	\$303,000	\$309,000	\$312,000	\$315,000	\$320,000	\$350,000	\$0	\$0	\$2,497,500
000896	Blue Sky Subdivision New Park Development - Hewitts Park 14H - Village Square	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000892	Bullut Subdivision New Park Development - Hewitts Park 10H - Village Square	\$499,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$499,400
000901	Crisdawn Subdivision New Park Development - Hewitts Park 18H - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$565,000	\$0	\$0	\$0	\$565,000
000891	Crisdawn Subdivision New Park Development - Hewitts Park 8&9H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000	\$0	\$0	\$1,750,000
000909	Di Poce Subdivision New Park Development - Salem Park 7S - Neighbourhood Park	\$0	\$1,275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,275,000
000902	Finger Lakes Estates New Park Development - Hewitts Park 19H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$635,000	\$0	\$0	\$0	\$635,000
000907	H and H Capital Subdivision New Park Development - Salem Park 5S - Neighbourhood Park	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000
000881	Hewitts Gate Subdivision New Park Development - Hewitts Park 5H - Village Square	\$0	\$510,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$510,000
000889	Hewitts Gate Subdivision New Park Development - Hewitts Park 6H - Village Square	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
000890	Hewitts Gate Subdivision New Park Development - Hewitts Park 7H - Neighbourhood Park	\$0	\$640,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$640,000
000900	Irving Subdivision New Park Development - Hewitts Park 17H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,760,000	\$0	\$1,760,000
000893	LM Barrie Subdivision New Park Development - Hewitts Park 11H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000
000894	LM Barrie Subdivision New Park Development - Hewitts Park 12H - Village Square	\$0	\$0	\$325,000	\$0	\$0	\$309,000	\$0	\$0	\$0	\$0	\$634,000
000895	LM Barrie Subdivision New Park Development - Hewitts Park 13H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$1,660,000	\$0	\$0	\$0	\$0	\$1,660,000
000897	Lockhart Subdivision New Park Development - Hewitts Park 15H - Village Square	\$0	\$51,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$51,000
000898	Lockhart Subdivision New Park Development - Hewitts Park 16H - Village Square	\$0	\$0	\$0	\$0	\$541,000	\$0	\$0	\$0	\$0	\$0	\$541,000

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Parks											
000899	Lockhart Subdivision New Park Development - Hewitts Park 20H - Village Square	\$0	\$0	\$494,400	\$530,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,024,400
000885	Lockmaple Development New Park Development - Hewitts Park 1H - Village Square	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
000886	Lockmaple Development New Park Development - Hewitts Park 2H - Neighbourhood Park	\$0	\$1,170,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,170,000
000887	Lockmaple Development New Park Development - Hewitts Park 3H - Village Square	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$520,000
EN1301	MacMorrison Park Sports Program Replacement Plan	\$150,000	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475,000
EN1284	North Shore Trail New Water Access Points - Sam Cancilla Park, St. Vincent Sq. and/or Nelson Sq.	\$0	\$0	\$0	\$45,000	\$45,000	\$580,000	\$0	\$0	\$0	\$0	\$670,000
EN1140	Play Court Construction and Rehabilitation	\$560,000	\$405,000	\$495,000	\$366,000	\$225,000	\$295,000	\$0	\$75,000	\$0	\$0	\$2,421,000
000948	Previn Court Subdivision New Park Development - Neighbourhood Park	\$0	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
FC1126	Secondary Plan Area Municipal Campus New Site Development	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
EN1442	Secondary Plan Area New Trail Development (Developer)	\$875,000	\$841,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,716,000
000316	Spirit Catcher Park - Waterfront Park Development	\$0	\$0	\$0	\$0	\$100,000	\$260,000	\$750,000	\$3,250,000	\$0	\$0	\$4,360,000
RP1169	Waterfront Park Furnishings Program	\$70,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000
000903	Watersand Subdivision New Park Development - Salem Park 1S - Neighbourhood Park	\$0	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600,000
000904	Watersand Subdivision New Park Development - Salem Park 2S - Village Square	\$0	\$0	\$0	\$0	\$541,000	\$0	\$0	\$0	\$0	\$0	\$541,000
000905	Wormwood Subdivision New Park Development - Salem Park 3S - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$586,000	\$0	\$586,000
000906	Wormwood Subdivision New Park Development - Salem Park 4S - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$896,000	\$896,000
000908	Wormwood Subdivision New Park Development - Salem Park 6S - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$690,000	\$0	\$0	\$0	\$0	\$690,000
	Parks Total	\$2,620,900	\$5,564,000	\$3,737,400	\$3,350,000	\$4,874,000	\$5,309,000	\$2,270,000	\$5,425,000	\$2,346,000	\$896,000	\$36,392,300

Project #	Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Grand Total
	Technology											
CC1003	APLI (Applications, Permits, Licenses and Inspections) Expansion - Phase 3	\$340,000	\$340,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$680,000
IT1044	Barrie Fire and Emergency Services Technology Program	\$75,000	\$75,000	\$50,000	\$50,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$310,000
IT1050	BFES Next Gen 911 Phone System	\$1,320,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,620,000
001103	CEM - System Integraions	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
IT1016	CMMS Improvement Project - Cityworks	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT1029	Corporate Audio Visual Technology Infrastructure	\$50,000	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	\$200,000	\$0	\$0	\$1,100,000
IT1013	Corporate Communications Infrastructure Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$250,000
IT1015	Corporate PC Infrastructure Program	\$100,000	\$650,000	\$575,000	\$300,000	\$500,000	\$50,000	\$50,000	\$0	\$0	\$0	\$2,225,000
IT1014	Corporate Printing Infrastructure	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$0	\$0	\$1,040,000
TR1032	Digital Parking Pass Solution	\$142,581	\$53,285	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$195,866
CC1000	ERP Sustainment Program	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$1,750,000
IT1025	External Website Technology Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT1057	Fire Record Management Systems Upgrade	\$115,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$115,000
001093	Handheld Ticket Writing Systems / Software	\$220,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
IT1055	IT Security Monitoring and Incident Management system	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
IT1019	Mobility Technology Program	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$0	\$0	\$2,320,000
IT1010	Network Technology Infrastructure Program	\$765,000	\$765,000	\$765,000	\$765,000	\$765,000	\$0	\$0	\$0	\$0	\$0	\$3,825,000
IT1043	Public Safety Communication Program	\$304,000	\$240,000	\$240,000	\$240,000	\$240,000	\$0	\$0	\$0	\$0	\$0	\$1,264,000
IT1024	Server and Desktop Software Program	\$850,000	\$875,000	\$885,000	\$895,000	\$900,000	\$910,000	\$920,000	\$930,000	\$940,000	\$0	\$8,105,000
IT1012	Server and Storage Technology Infrastructure Program	\$620,000	\$635,000	\$600,000	\$596,000	\$596,000	\$0	\$0	\$0	\$0	\$0	\$3,047,000
TR1031	Transit Alternative Payment Technology Implementation	\$577,312	\$258,334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$835,646
000938	Transit Dynamic Bus Bays	\$0	\$0	\$0	\$0	\$0	\$171,185	\$0	\$0	\$0	\$0	\$171,185
	Technology Total	\$6,583,893	\$5,141,619	\$4,085,000	\$3,816,000	\$4,031,000	\$1,701,185	\$1,590,000	\$1,550,000	\$940,000	\$0	\$29,438,697
	Grand Total	\$155,670,540	\$216,743,530	\$231,479,770	\$267,096,590	\$296,026,628	\$274,226,183	\$277,820,477	\$171,557,775	\$166,629,025	\$143,744,007	\$2,200,994,525