

Consolidated financial statements of

**The Corporation of the  
City of Barrie**

December 31, 2020

# The Corporation of the City of Barrie

December 31, 2020

## Table of contents

Independent Auditor's Report .....	1-2
Consolidated statement of operations and accumulated surplus.....	3
Consolidated statement of change in net debt.....	4
Consolidated statement of financial position.....	5
Consolidated statement of cash flows .....	6
Notes to the consolidated financial statements.....	7-27

## Independent Auditor's Report

To the Members of Council of  
The Corporation of the City of Barrie

### Opinion

We have audited the consolidated financial statements of The Corporation of the City of Barrie (the "City"), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statements of operations and accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2020, and the results of its operations, changes in net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Deloitte LLP*

Chartered Professional Accountants  
Licensed Public Accountants  
June 8, 2021

# The Corporation of the City of Barrie

## Consolidated statement of operations and accumulated surplus year ended December 31, 2020

	Budget (Note 18)	2020	2019 (Restated Note 19)
	\$	\$	\$
<b>Revenue</b>			
Property taxation (Note 13)	255,419,209	250,045,976	239,260,673
User fees and service charges	90,378,943	81,188,079	88,528,980
Government transfers and grants	12,103,445	22,252,160	9,672,366
Provincial Offences Act (POA) (Note 17)	7,060,500	4,552,499	7,123,379
Licenses and permits	6,295,930	5,438,157	5,441,627
Investment income	1,875,302	3,691,054	4,282,651
Other	15,101,869	6,344,874	9,641,966
Contributed tangible capital assets (Note 10)	-	16,333,165	9,682,930
Equity earnings of government business enterprise (Note 3)	-	7,357,383	8,157,216
Municipal contributions	992,283	1,098,071	1,475,952
Utilization of obligatory reserve funds (Note 6)	53,067,789	55,067,537	57,321,009
	<b>442,295,270</b>	<b>453,368,955</b>	440,588,749
<b>Expenses (Note 14)</b>			
General government	39,144,051	57,301,173	44,015,170
Protection services	114,860,160	111,283,508	111,154,053
Transportation services	64,789,305	58,225,269	65,698,858
Environmental services	89,374,017	85,070,603	83,412,396
Health services	8,965,627	9,889,830	9,684,340
Social and family services	7,779,613	6,597,350	6,467,381
Social housing	6,540,000	7,845,345	7,350,060
Recreation and cultural services	46,146,832	35,345,119	43,684,244
Planning and development	5,754,503	7,045,411	5,316,983
	<b>383,354,108</b>	<b>378,603,608</b>	376,783,485
Annual surplus	58,941,162	74,765,347	63,805,264
Accumulated surplus, beginning of year	1,839,682,130	1,839,682,130	1,775,876,866
<b>Accumulated surplus, end of year</b>	<b>1,898,623,292</b>	<b>1,914,447,477</b>	1,839,682,130

# The Corporation of the City of Barrie

## Consolidated statement of change in net debt year ended December 31, 2020

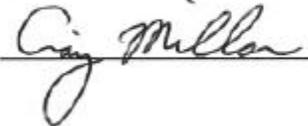
	Budget (Note 18)	2020	2019 (Restated Note 19)
	\$	\$	\$
<b>Annual surplus</b>	<b>58,941,162</b>	<b>74,765,347</b>	63,805,264
Acquisition of tangible capital assets	(77,026,171)	(152,730,348)	(50,745,618)
Contributed tangible capital assets	-	(16,333,165)	(9,682,930)
Amortization of tangible capital assets	57,830,068	57,830,068	57,628,770
Loss (gain) on disposal of tangible capital assets	-	1,085,311	(4,536,324)
Proceeds on disposition of tangible capital assets	-	1,863,244	6,345,117
Land transferred to inventories of land for resale	-	267,635	-
Transfers (acquisition) of tangible capital assets under construction, net	-	54,746,716	(78,360,513)
Loss on disposal of shares of Lake Simcoe Regional Airport Inc. (Note 21)	-	6,511,710	-
Proceeds on disposition of shares of Lake Simcoe Regional Airport Inc. (Note 21)	-	3,707,724	-
	<b>39,745,059</b>	<b>31,714,242</b>	(15,546,234)
Decrease (increase) in inventories of supplies	-	107,299	(405,849)
Increase in prepaid expenses	-	(1,383,528)	(410,725)
	-	(1,276,229)	(816,574)
Change in net debt	<b>39,745,059</b>	<b>30,438,013</b>	(16,362,808)
Net debt, beginning of year	(153,559,914)	(153,559,914)	(137,197,106)
<b>Net debt, end of year</b>	<b>(113,814,855)</b>	<b>(123,121,901)</b>	(153,559,914)

# The Corporation of the City of Barrie

## Consolidated statement of financial position as at December 31, 2020

	2020	2019 (Restated Note 19)
	\$	\$
<b>Financial assets</b>		
Cash and cash equivalents (Notes 4, 5 and 6)	91,823,677	100,252,940
Taxes receivable	18,853,204	15,501,685
Accounts receivable (Note 20)	37,435,717	30,776,342
Inventories of land for resale	1,713,309	2,118,139
Other receivables (Note 2)	269,791	505,517
Promissory note receivable (Note 3b)	20,000,000	20,000,000
Investments (Note 4)	54,423,283	57,578,788
Investment in Lake Simcoe Regional Airport Inc. (Note 1)	2,044,193	-
Investment in government business enterprise (Note 3)	154,325,991	153,318,608
	<b>380,889,165</b>	<b>380,052,019</b>
<b>Liabilities</b>		
Accounts payable and accrued liabilities (Note 20)	73,166,692	90,751,247
Deferred revenue - general	13,285,442	11,303,179
Deferred revenue - obligatory reserve funds (Note 6)	8,625,029	23,556,370
Post employment benefits liabilities (Note 7)	82,186,374	72,535,022
Landfill closure and post-closure liabilities (Note 8)	10,809,833	8,989,282
Net long-term liabilities (Note 9)	315,937,696	326,476,833
	<b>504,011,066</b>	<b>533,611,933</b>
<b>Net debt</b>	<b>123,121,901</b>	<b>153,559,914</b>
<b>Non-Financial assets</b>		
Tangible capital assets (Notes 10 and 20)	1,861,461,038	1,763,663,217
Tangible capital assets under construction (Note 10)	171,662,579	226,409,295
Inventories of supplies	2,228,569	2,335,868
Prepaid expenses	2,217,192	833,664
	<b>2,037,569,378</b>	<b>1,993,242,044</b>
<b>Accumulated surplus (Note 11)</b>	<b>1,914,447,477</b>	<b>1,839,682,130</b>

Approved by:

 Director of Finance and Treasurer

# The Corporation of the City of Barrie

## Consolidated statement of cash flows year ended December 31, 2020

	2020	2019 (Restated Note 19)
	\$	\$
<b>Operating activities</b>		
Annual surplus	74,765,347	63,805,264
Items not involving cash		
Equity earnings of government business enterprise	(7,357,383)	(8,157,216)
Amortization of tangible capital assets	57,830,068	57,628,770
Loss (gain) on disposal of tangible capital assets	1,085,311	(4,536,324)
Loss on disposal of shares of Lake Simcoe Regional Airport Inc. (Note 21)	6,511,710	-
Contributed tangible capital assets	(16,333,165)	(9,682,930)
	<b>116,501,888</b>	<b>99,057,564</b>
Changes in non-cash working capital balances		
Taxes receivable	(3,351,519)	1,273,758
Accounts receivable	(6,659,375)	8,152,940
Inventories of land for resale	404,830	-
Other receivables	235,726	449,456
Accounts payable and accrued liabilities	(17,584,555)	12,488,519
Deferred revenue - general	1,982,263	1,167,514
Deferred revenue - obligatory reserve funds	(14,931,341)	11,643,603
Post-employment benefits liabilities	9,651,352	9,943,388
Landfill closure and post-closure liabilities	1,820,551	(4,143,595)
Prepaid expenses	(1,383,528)	(410,725)
Inventories of supplies	107,299	(405,849)
	<b>86,793,591</b>	<b>139,216,573</b>
<b>Capital activities</b>		
Acquisition of tangible capital assets (net of transfers and contributions)	(152,730,348)	(50,745,618)
Transfers to inventories of land for resale	267,635	-
Transfers (acquisition) of tangible capital assets under construction, net	54,746,716	(78,360,513)
Proceeds of disposition of tangible capital assets	1,863,244	6,345,117
	<b>(95,852,753)</b>	<b>(122,761,014)</b>
<b>Investing activities</b>		
Net proceeds on redemption of investments	3,155,505	24,587,583
Proceeds on disposition of shares of Lake Simcoe Regional Airport Inc.	3,707,724	-
Investment in Lake Simcoe Regional Airport Inc.	(2,044,193)	-
Dividends received from Barrie Hydro Holdings Inc.	6,350,000	7,500,000
	<b>11,169,036</b>	<b>32,087,583</b>
<b>Financing activities</b>		
Repayment of short term construction advances	-	(24,000,000)
Proceeds from issuance of long-term debentures	10,275,000	54,973,000
Repayment of net long-term liabilities	(20,814,137)	(18,484,760)
	<b>(10,539,137)</b>	<b>12,488,240</b>
Net change in cash and cash equivalents	<b>(8,429,263)</b>	<b>61,031,382</b>
Cash and cash equivalents, beginning of year	<b>100,252,940</b>	<b>39,221,558</b>
<b>Cash and cash equivalents, end of year</b>	<b>91,823,677</b>	<b>100,252,940</b>

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 1. Summary of significant accounting policies

#### *Management's responsibility*

The consolidated financial statements of the Corporation of The City of Barrie (the "City") are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board ("PSAB" or "PS") of the Chartered Professional Accountants of Canada ("CPA Canada").

#### *Reporting entity*

#### Consolidated entities

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the City and which are owned or controlled by the City. These boards and entities include:

Barrie Police Services Board  
Barrie Public Library Board  
Downtown Barrie Business Improvement Area

All inter-entity transactions and balances have been eliminated.

#### Modified equity accounting

Barrie Hydro Holdings Inc., a government business enterprise, is accounted for by the modified equity method. Under this method a business enterprise's accounting principles are not adjusted to conform to those of the City and inter-entity transactions and balances are not eliminated. Financial information related to Barrie Hydro Holdings Inc. is disclosed in Note 3.

#### Proportionately consolidated entities

The December 31, 2019 corresponding figures in these consolidated financial statements reflect the proportional consolidation of the assets, liabilities, revenues, and expenses of the Lake Simcoe Regional Airport Inc. (the "Airport") at 60%. All proportional inter-entity transactions and balances were eliminated in the 2019 corresponding figures.

At January 1, 2020, the City's ownership in the Airport decreased to 10% and therefore the Airport ceased to be a proportionately consolidated entity and is instead accounted for as a portfolio investment on the consolidated statement of financial position as at December 31, 2020.

#### *Cash and cash equivalents*

Cash consists of balances held at financial institutions and cash equivalents consist of highly liquid financial instruments with maturities of 90 days or less at acquisition.

#### *Inventories*

Inventories of land held for resale are valued at the lower of cost and net realizable value. Inventories of supplies are priced at average cost on a first-in, first-out basis.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 1. Summary of significant accounting policies (continued)

#### *Investments*

Investments are recorded at historical cost less any amounts written off to reflect a permanent decline in value. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investment. Accrued interest is included in accounts receivable. Investments consist of authorized investments pursuant to the provisions of the Municipal Act and comprise government and corporate bonds, and guaranteed investment certificates. Investments with original maturity dates greater than 90 days are classified as investments in the consolidated statement of financial position. Portfolio investments are recorded at historical cost.

#### *Tangible capital assets*

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including, but not limited to: transportation costs, installation costs, design and engineering fees, legal fees, and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of contribution, with a corresponding amount recorded as revenue when fair value can be reasonably estimated. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing in the year following that in which the asset is available for productive use as follows:

Buildings and building improvements	15 to 60 years
Machinery and equipment	5 to 30 years
Fleet	3 to 18 years
Land improvements	5 to 100 years
Underground and other networks	15 to 100 years
Roads and sidewalks	15 to 100 years

#### *Tangible capital assets under construction*

Tangible capital assets under construction are recorded at cost. When construction is completed, the tangible capital assets under construction will be transferred to their relevant tangible capital asset category and amortized based on their classification.

#### *Other receivables*

Other receivables include the outstanding principal portions of expenses incurred to benefit land owners and other notes receivable from various organizations. These are reported on the consolidated statement of financial position. The City records allowances for impairment when it is determined that it will be unable to collect all amounts due according to the terms of the underlying agreement. Interest earned in relation to the receivables is recorded as revenue when earned.

#### *Taxation and related revenues*

Property tax billings are prepared by the City based on assessment rolls issued by the Municipal Property Assessment Corporation (MPAC). Tax rates are established by City Council, incorporating amounts to be raised for local municipal services and service partners. The City is also required to bill and collect education taxes on behalf of the Province of Ontario at rates determined by the Province. The municipal portion of property tax revenue is recognized subsequent to the passing of a property tax by-law in the period in which the tax is levied.

The City is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are earned.

Assessments and related property taxes are subject to appeal. The City evaluates the likelihood of having to repay taxes as a result of tax appeals or other changes and recognizes a liability if the amount can be reasonably estimated.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 1. Summary of significant accounting policies (continued)

#### *User fees and other revenues*

User fees and other revenues are recognized when earned.

#### *Investment income*

Investment income earned on surplus funds is reported as revenue in the period earned. Investment income earned on obligatory reserve funds such as development charges, gas tax, and parkland allowances is added to the associated reserve funds and forms part of respective deferred revenue balances.

#### *Government transfers*

Government transfers are recognized as revenue by the City in the period in which the transfers are authorized and any eligibility criteria are met, unless they are restricted through stipulations that require specific actions to be carried out in order to keep the transfer or discharge the liability. For such transfers, revenue is recognized when the stipulation has been met.

#### *Pension plan*

The City is an employer member of the Ontario Municipal Employee Retirement Fund ("OMERS"), which is a multi-employer, defined benefit pension plan (the "Plan"). The OMERS Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of the benefits. The City uses defined contribution plan accounting principles for this Plan. The City records as pension expense the amount paid to OMERS for the year plus any amounts owing to OMERS at the end of the year.

#### *Non-pension post-employment benefits*

The City accrues its obligations under employee benefit plans as the employees render the services necessary to earn employee future benefits. The City has adopted the following valuation methods and assumptions:

#### Actuarial cost method

Accrued benefit obligations are computed using the projected benefit method prorated on service, as defined in PS 3250 and PS 3255. The objective under this method is to expense each member's benefit under the plan taking into consideration projections of benefit costs to and during retirement. Under this method an equal portion of the total estimated future benefit is attributed to each year of service.

#### Workplace Safety and Insurance (WSIB) obligation

The costs of WSIB obligations are actuarially determined and the cost is recognized immediately in the period the event giving rise to the obligation occurs.

#### Funding policy

The non-pension post-retirement and post-employment benefits plans are funded on a pay-as-you-go basis. The City funds the plans on a cash basis as benefits are paid. No assets have been formally segregated and restricted to provide for non-pension retirement and post-employment benefits.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 1. Summary of significant accounting policies (continued)

#### *Non-pension post-employment benefits (continued)*

##### Accounting policies

Actuarial gains and losses are amortized over the expected average remaining service life ("EARSL"), of members expected to receive benefits under the plan, with amortization commencing in the period following the determination of gain or loss. Obligations are attributed to the period beginning on the date the member became eligible for benefit and ending on the expected date of termination, death, or retirement, depending on the benefit value. The City's fiscal year-end is December 31, and the measurement date of the City's obligation is as at December 31.

##### *Deferred revenue*

##### Obligatory reserve funds

Funds received for specific purposes which are externally restricted by legislation, regulation, or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the consolidated statement of financial position. The revenue is recognized in the consolidated statement of operations in the year in which it is used for the specified purposes.

##### General

User charges and fees which have been collected but for which the related services have yet to be performed are recorded as deferred revenue. These amounts will be recognized as revenues in the fiscal year the services are performed.

##### *Landfill closure and post-closure liabilities*

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

##### *Liability for contaminated sites*

The City records a liability if it has a contaminated site that meets the requirements set out in the standard PS 3260 "Liability for Contaminated Sites". The standard generally applies to sites that are not in productive use. Sites that are in productive use are considered under the standard if there was an unexpected event that resulted in contamination.

##### *Use of estimates*

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these consolidated financial statements are landfill closure and post-closure liabilities, liability for contaminated sites, post-employment benefits liabilities, Provincial Offences Act receivables, allowances for doubtful accounts, the estimated useful lives of tangible capital assets and other accrued liabilities and/or obligations. Actual results could differ from management's best estimates as additional information becomes available in the future.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 2. Other receivables

Other receivables consist of:

	2020	2019
	\$	\$
Notes receivable from various organizations. These have various maturity dates in 2021 and are non-interest bearing.	17,500	35,000
Receivables from benefiting land owners. These have various maturity dates and interest rates ranging from 2021 to 2027 and 0.0% to 5.3% respectively.	252,291	470,517
	<b>269,791</b>	<b>505,517</b>

### 3. Investment in government business enterprise

The following summarizes the financial position and operations of the government business enterprise which has been reported in these consolidated financial statements using the modified equity method:

#### a. Barrie Hydro Holdings Inc.

As at December 31, 2020 and 2019, the City holds 100% of the shares of Barrie Hydro Holdings Inc. ("Holdings"). Holdings holds 100% of the shares in Barrie Hydro Energy Services Inc. and 8.37% of the common shares of Alectra Inc. ("Alectra").

The following provides condensed combined financial information for Barrie Hydro Holdings Inc.:

	2020	2019
	\$	\$
<b>Financial position</b>		
Current assets	529,941	505,440
Other assets	182,102,578	182,102,578
<b>Total assets</b>	<b>182,632,519</b>	<b>182,608,018</b>
Current liabilities	27,010,528	26,979,410
Long-term liabilities	1,296,000	2,310,000
<b>Total liabilities</b>	<b>28,306,528</b>	<b>29,289,410</b>
<b>Total net assets</b>	<b>154,325,991</b>	<b>153,318,608</b>
<b>Results of operations</b>		
Revenues	7,955,684	8,828,919
Expenses	(146,251)	(170,007)
Taxes	(2,886,217)	(3,376,696)
<b>Net income for the year</b>	<b>4,923,216</b>	<b>5,282,216</b>
Dividend refund received	2,434,167	2,875,000
<b>Equity earnings in government business enterprise</b>	<b>7,357,383</b>	<b>8,157,216</b>

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 3. Investment in government business enterprise (continued)

#### *b. Promissory note receivable*

An unsecured promissory note receivable from Alectra as at December 31, 2020 amounted to \$20,000,000 (2019 - \$20,000,000) and bears interest at 4.41% (2019 - 4.41%) and interest is payable on December 31 of each year. The promissory note receivable matures on May 31, 2024. Interest received in the year and included in other income is \$882,000 (2019 - \$882,000).

#### *c. Guarantee of loans payable*

On March 20, 2017, Holdings borrowed \$5,000,000 from RBC Royal Bank through a credit facility agreement. The variable interest rate loan is payable over 5 years and is guaranteed by the City of Barrie in accordance with motion 16-G-221. As at December 31, 2020, the amount of the loan outstanding was \$1,296,000 (2019 - \$2,310,000). The principal repayments are as follows:

<b>Principal Repayment</b>	<b>\$</b>
2021	1,034,000
2022	262,000
	<hr/>
	1,296,000

### 4. Investments

Included in cash and cash equivalents are highly liquid short-term investments of \$89,310,986 (2019 - \$89,132,950) with a market value of \$89,310,986 (2019 - \$89,132,950).

Investments reported on the consolidated statement of financial position of \$54,423,283 (2019 - \$57,578,788) have a market value of \$55,167,903 (2019 - \$58,619,512).

### 5. Credit facilities

#### *Operating line of credit*

The City has a credit facility agreement with a Canadian chartered bank. Under this agreement, the City has an operating line of credit, to be used to finance day-to-day operations, in the amount of \$25,000,000 (2019 - \$25,000,000), at the bank's stated prime rate less 0.875% per annum and/or the bankers' acceptance rate plus 0.325% stamping fee per annum. The carrying balance of this operating line of credit at year end was \$nil (2019 - \$nil).

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 6. Deferred revenue - obligatory reserve funds

The continuity and balances in the obligatory reserve funds of the City are summarized below:

	2020	2019
	\$	\$
Balance, beginning of year	<b>23,556,370</b>	11,912,767
Federal gas tax contributions	<b>8,581,150</b>	17,410,050
Development contributions	<b>28,928,460</b>	48,804,004
Provincial gas tax contributions	<b>2,369,979</b>	2,284,068
Investment income	<b>256,607</b>	466,490
Utilization of funds	<b>(55,067,537)</b>	(57,321,009)
Deferred revenue - obligatory reserve funds, end of year	<b>8,625,029</b>	23,556,370
Analyzed as follows:		
Federal gas tax	<b>17,292,882</b>	15,410,654
Development charges	<b>(35,913,364)</b>	(12,626,352)
Other	<b>4,083,685</b>	2,766,000
Provincial gas tax	<b>3,091,113</b>	684,958
Cash in lieu of parkland	<b>20,053,580</b>	17,304,300
Federal transit tax	<b>17,133</b>	16,810
Deferred revenue - obligatory reserve funds, end of year	<b>8,625,029</b>	23,556,370

There is legislation and/or actions and communications by the City which restricts how these funds may be used. Cash and cash equivalents needed to fund these above noted obligatory reserve funds is \$44,538,393 (2019 - \$36,182,722). Actual cash and cash equivalents on hand at year end was \$91,823,677 (2019 - \$100,252,940).

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 7. Post employment benefits liabilities

	2020	2019
	\$	\$
Accumulated post retirement benefits - accrued obligation	66,268,215	51,913,558
Unamortized net actuarial losses	(13,349,966)	(3,902,092)
Post retirement benefits - accrued benefit liability	52,918,249	48,011,466
Accumulated sick leave benefits - accrued obligation	17,941,849	14,740,686
Unamortized net actuarial losses	(5,036,055)	(2,878,016)
Sick leave benefits - accrued benefit liability	12,905,794	11,862,670
Long-term disability - accrued benefit liability	1,981,803	1,020,414
WSIB obligation - accrued benefit liability	14,380,528	11,640,472
	82,186,374	72,535,022

Information about post retirement benefits is as follows:

	2020	2019
	\$	\$
Current year benefit cost	3,044,245	2,707,202
Change due to plan amendment	1,125,169	-
Interest on accrued benefit obligation	1,476,794	1,511,323
Amortization of actuarial losses	601,429	315,144
Expense	6,247,637	4,533,669

Information about compensated absences is as follows:

	2020	2019
	\$	\$
Current year benefit cost	4,952,921	6,400,342
Interest on accrued benefit obligation	458,321	479,651
Amortization of actuarial losses	320,375	249,735
Expense	5,731,617	7,129,728

The amount paid during the year was \$1,304,988 (2019 - \$1,171,106) for post retirement benefits and \$1,153,017 (2019 - \$1,172,357) for compensated absence benefits.

#### *Post retirement benefits*

#### *Post retirement life insurance and health care benefits*

The City provides life insurance, dental, and health care benefits to certain employee groups after retirement until the members reach 65 years of age and to certain Barrie Police Services Board employee groups after retirement until the members reach 75 years of age. The costs and liabilities related to this plan are based on an actuarial valuation prepared by an independent actuarial firm. The date of the last actuarial valuation was as at December 31, 2020.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 7. Post employment benefits liabilities (continued)

#### *Compensated absences benefits*

##### Workplace Safety and Insurance Board

The City is a Schedule 2 employer under the Workplace Safety and Insurance Act and, as such, assumes responsibility for financing its workplace safety insurance costs. The accrued benefit liability represents the actuarial valuation of claims to be insured based on the history of claims with City employees. A workers' compensation reserve is established to help reduce the future impact of these obligations. As at December 31, 2020, the balance in the workers' compensation reserve is a deficit of \$999,313 (2019 – deficit of \$26,458), which is included in the reserves balance in Note 11.

##### Sick leave benefits

The City provides paid sick leave that can be carried forward up to a maximum defined by the employee group. The benefit costs and liabilities recorded for this benefit in 2020 are based on an extrapolation of an actuarial valuation prepared by an independent firm. The date of the last actuarial valuation was as of December 31, 2020. A sick leave reserve in the amount of \$2,810,198 (2019 - \$2,810,198) has been established to help reduce the future impact of these obligations.

The accrued benefit obligations for the City's post employment benefits liabilities as at December 31, 2020 are based on an extrapolation of actuarial valuations for accounting purposes as at December 31, 2020. These actuarial valuations were based on assumptions about future events. The economic assumptions used in these valuations are management's best estimates of expected rates of:

	2020	2019
	%	%
Expected wage and salary increases	2.5%	2.5%
Discount on accrued benefit obligations	2.3%	2.8%
Health care costs escalation	See (i)	See (iii)
Dental costs escalation	See (ii)	See (iv)

(i) 7.00% for 2020 and reducing by 0.15% in each subsequent year to an ultimate rate increase of 4.0%.

(ii) 4.00% for 2020.

(iii) 7.75% for 2017 and reducing by 0.25% in each subsequent year to an ultimate rate increase of 4.0%.

(iv) 3.75% for 2017 and reducing by 0.25% in each subsequent year to an ultimate rate increase of 3.0%.

### 8. Landfill closure and post-closure liabilities

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the City's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability at year end was \$10,809,833 (2019 - \$8,989,282) and reflects a discount rate of 2.3% (2019 - 2.8%).

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. The landfill is expected to reach its capacity in 15 years and the estimated remaining capacity is 967,750 (2019 - 975,673) cubic meters which is 25% (2019 - 25%) of the site's total capacity. The estimated length of time needed for post-closure care is 50 years.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 9. Net long-term liabilities

The balance of net long-term liabilities reported on the consolidated statement of financial position is comprised of the following:

	2020	2019
	\$	\$
Debentures, bearing interest at rates ranging from 0.50% to 5.08%, maturing between 2023 and 2051, incurred by the City.	<b>311,588,133</b>	321,545,924
Capital lease liability, interest at imputed rate of 2.9%.	<b>128,143</b>	478,587
Barrie transit facility public-private partnership long-term obligation, interest at imputed rate of 2.9%.	<b>4,221,420</b>	4,452,322
	<b>315,937,696</b>	326,476,833

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Principal repayments in each of the next five years and thereafter are as follows:

	\$
2021	22,156,311
2022	22,830,540
2023	22,123,439
2024	21,450,851
2025	19,765,130
Thereafter	207,611,425
	<b>315,937,696</b>

The interest expense relating to the above long-term liabilities is \$12,522,707 (2019 - \$11,930,701).

The debentures reported above, issued in the name of the City, have been approved by municipal by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

The City has entered into an interest rate swap agreement to reduce its exposure to interest rate risk related to its debt. The fair market value of the swap at year end is a liability to the City of \$880,080 (2019 - asset of \$178,493).

# The Corporation of the City of Barrie

Notes to the consolidated financial statements

December 31, 2020

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## 10. Tangible capital assets

Information relating to tangible capital assets is as follows:

### *Contributed tangible capital assets*

The City records tangible capital assets contributed by an external party at fair value on the date contributed. Typical examples are roads, storm sewers and sidewalks installed by a developer as part of a subdivision or development agreement. Contributions of tangible capital assets in 2020 amounted to \$16,333,165 (2019 - \$9,682,930).

### *Assets under construction*

The amount of tangible capital assets under construction is \$171,662,579 (2019 - \$226,409,295 restated Note 19). These items will be transferred to their relevant tangible capital asset categories when construction is completed. Amortization will commence in the year following that in which the asset is available for productive use.

### *Assets under capital lease*

Tangible capital assets under capital lease have a net book value of \$119,400 (2019 - \$696,706).

# The Corporation of the City of Barrie

Notes to the consolidated financial statements

December 31, 2020

## 10. Tangible capital assets (continued)

	2020							
	Land	Buildings and building improvements	Machinery and equipment	Fleet	Land improvements	Underground and other networks	Roads and sidewalks	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost, beginning of year	342,354,221	355,454,859	455,827,240	58,252,524	228,145,558	650,208,384	471,122,453	2,561,365,239
Less: Airport cost (Note 21)	(3,236,492)	(2,570,458)	(1,606,094)	(348,093)	(9,339,047)	(736,446)	-	(17,836,630)
Adjusted cost, beginning of year	339,117,729	352,884,401	454,221,146	57,904,431	218,806,511	649,471,938	471,122,453	2,543,528,609
Additions	21,888,460	78,184,798	21,365,125	6,656,023	30,071,477	6,876,408	4,021,222	169,063,513
Disposals/ transfers	(346,624)	(3,559,058)	(11,176,774)	(2,328,789)	(1,019,731)	-	(45,417)	(18,476,393)
Cost, end of year	360,659,565	427,510,141	464,409,497	62,231,665	247,858,257	656,348,346	475,098,258	2,694,115,729
Accumulated amortization, beginning of year	-	129,131,239	246,829,378	31,865,162	85,507,425	128,747,497	175,621,321	797,702,022
Less: Airport accumulated amortization	-	(801,056)	(650,104)	(187,971)	(5,044,975)	(96,744)	-	(6,780,850)
Adjusted accumulated amortization, beginning of year	-	128,330,183	246,179,274	31,677,191	80,462,450	128,650,753	175,621,321	790,921,172
Amortization	-	10,593,590	18,809,686	4,320,252	5,501,966	7,941,710	10,662,864	57,830,068
Disposals/ transfers	-	(2,142,567)	(10,667,966)	(2,328,397)	(920,449)	-	(37,170)	(16,096,549)
Accumulated amortization, end of year	-	136,781,206	254,320,994	33,669,046	85,043,967	136,592,463	186,247,015	832,654,691
Net carrying amount, end of year	360,659,565	290,728,935	210,088,503	28,562,619	162,814,290	519,755,883	288,851,243	1,861,461,038

Tangible capital assets that belong to the Airport and were previously proportionally consolidated at 60% have been removed from the beginning of year balances presented above as the Airport is now accounted for as a portfolio investment (Note 1).

# The Corporation of the City of Barrie

Notes to the consolidated financial statements

December 31, 2020

## 10. Tangible capital assets (continued)

								2019 (Note 20)
	Land	Buildings and building improvements	Machinery and equipment	Fleet	Land improvements	Underground and other networks	Roads and sidewalks	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost, beginning of year	331,193,366	351,841,950	440,884,825	57,393,694	226,916,028	636,660,132	463,265,227	2,508,155,222
Additions	12,710,845	4,123,511	19,005,095	1,782,752	1,322,172	13,578,428	7,905,745	60,428,548
Disposals/transfers	(1,549,990)	(510,602)	(4,062,680)	(923,922)	(92,642)	(30,176)	(48,519)	(7,218,531)
<b>Cost, end of year</b>	<b>342,354,221</b>	<b>355,454,859</b>	<b>455,827,240</b>	<b>58,252,524</b>	<b>228,145,558</b>	<b>650,208,384</b>	<b>471,122,453</b>	<b>2,561,365,239</b>
Accumulated amortization, beginning of year	-	118,891,395	232,618,873	28,098,955	79,728,958	121,100,401	165,044,406	745,482,988
Amortization	-	10,529,363	18,268,678	4,690,128	5,871,108	7,658,480	10,611,013	57,628,770
Disposals/transfers	-	(289,519)	(4,058,173)	(923,921)	(92,641)	(11,384)	(34,098)	(5,409,736)
<b>Accumulated amortization, end of year</b>	<b>-</b>	<b>129,131,239</b>	<b>246,829,378</b>	<b>31,865,162</b>	<b>85,507,425</b>	<b>128,747,497</b>	<b>175,621,321</b>	<b>797,702,022</b>
<b>Net carrying amount, end of year</b>	<b>342,354,221</b>	<b>226,323,620</b>	<b>208,997,862</b>	<b>26,387,362</b>	<b>142,638,133</b>	<b>521,460,887</b>	<b>295,501,132</b>	<b>1,763,663,217</b>

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 11. Accumulated surplus

The City segregates its accumulated surplus into the following categories:

	2020	2019 (Restated Note 19)
	\$	\$
Invested in tangible capital assets	2,033,123,617	1,990,072,512
Unallocated	(48,793,782)	(53,157,656)
Reserves	170,194,381	142,496,632
Equity in government business enterprise	174,325,991	173,318,608
Amounts to be recovered		
Vacation payable liability	(5,468,827)	(5,046,829)
Post employment benefits liabilities	(82,186,374)	(72,535,022)
Landfill closure and post-closure liabilities	(10,809,833)	(8,989,282)
Net long-term liabilities	(315,937,696)	(326,476,833)
	<b>1,914,447,477</b>	<b>1,839,682,130</b>

### 12. Pension agreement

OMERS provides pension services to more than 500,000 active and retired members and approximately 1,000 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension ("the Plan") by comparing the actuarial value of the invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted as at December 31, 2020. The results of this valuation disclosed total actuarial liabilities as at that date of \$113,055 million (2019 - \$107,687 million) (includes \$1,235 million (2019 - \$1,244 million) of Additional Voluntary Contribution (AVC) component) in respect of benefits accrued for service with actuarial assets at that date of \$109,844 million (2019 - \$104,290 million) (includes \$1,235 million (2019 - \$1,244 million) of AVC component) indicating an actuarial deficit of \$3,211 million (2019 - \$3,397 million). Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the City does not recognize any share of the OMERS pension surplus or deficit.

Contributions made by the City to OMERS for 2020 were \$13,903,801 (2019 - \$13,106,135).

### 13. Property taxation information

	2020	2019
	\$	\$
Property taxes and payments-in-lieu	250,045,976	239,260,673
Collections on behalf of governments		
Province of Ontario - school board tax	65,166,507	65,768,176
	<b>315,212,483</b>	<b>305,028,849</b>
Transfers		
Province of Ontario – school board tax	(65,166,507)	(65,768,176)
Municipal property taxation	250,045,976	239,260,673

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 14. Expenses

	2020	2019 (Restated Note 19)
	\$	\$
Salaries, wages and employee benefits	173,839,564	178,882,676
Materials	28,225,674	24,420,980
Contracted services	60,255,207	71,590,264
Rents and financial expenses	9,018,402	7,652,253
Transfer payments	29,314,965	29,214,165
Interest on long-term debt	12,522,707	11,930,701
Amortization on tangible capital assets	57,830,068	57,628,770
Loss (gain) on disposal of tangible capital assets	1,085,311	(4,536,324)
Loss on disposal of shares of Lake Simcoe Regional Airport Inc. (Note 21)	6,511,710	-
	<b>378,603,608</b>	<b>376,783,485</b>

### 15. Commitments

#### (a) Victoria Village Projects:

By motion #05-G-446, the City provided a loan guarantee with the Toronto-Dominion Bank for Victoria Village Projects in the amount of \$16,875,000. The guarantee and amount were required to provide long-term financing for the capital construction costs and financial payment requirements of Victoria Village Projects, a long-term care and supportive housing complex located at 76 Ross Street (site of the old Royal Victoria Hospital).

#### (b) Public-private partnership ("P3") commitment:

The City has entered into a multiple-year P3 contract to design, build, finance, operate, and maintain the Barrie Transit Facility. The facility reached substantial completion in 2015. The information presented below shows the annual amounts under this contract for the capital cost, financing of the asset, and operating costs. The actual payments to the private partner are contingent on specified performance criteria and will include an annual inflation factor based on CPI from the preceding September where applicable.

	Capital and Financing	Operating	Total Annual Payments
	\$	\$	\$
Annual service payment:	533,373	16,584,798	17,118,171

#### (c) Miscellaneous:

The City has also made commitments through numerous contracts, in the normal course of business, with a variety of suppliers for future capital projects.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 16. Contingent liabilities

Legal actions and claims have been instituted against the City. However, after reviewing the merits of these actions and claims with counsel and insurers, it is management's opinion that there will be no significant uninsured liability arising from these claims. Accordingly, no provision has been made in the accounts for any amounts claimed. Any future liability will be recorded if an amount is likely and measurable.

### 17. Provincial Offences Act ("POA")

The Ministry of the Attorney General requires all municipal partners administering the Provincial Offences Act to disclose in the year end audited consolidated financial statements a note on the gross and net provincial offences revenues earned. The following table provides condensed financial information required by the terms in the Memorandum of Understanding ("MOU") for the 2020 fiscal year with comparative figures for the year 2019:

	2020	2019
	\$	\$
<u>Barrie POA Office:</u>		
Revenues (net of refunds)	<b>3,467,787</b>	5,573,091
Expenses		
Provincial charges	<b>168,203</b>	395,507
City operating expenses	<b>2,498,407</b>	3,245,598
	<b>2,666,610</b>	3,641,105
Net revenue	<b>801,177</b>	1,931,986
Other		
Participating partners' share	<b>356,911</b>	1,399,440
City of Barrie share	<b>444,266</b>	532,546
<u>Orillia POA Office:</u>		
Revenues (net of refunds)	<b>1,084,712</b>	1,550,288
Expenses		
Provincial charges	<b>72,578</b>	115,638
City operating expenses	<b>818,782</b>	1,008,145
	<b>891,360</b>	1,123,783
Net revenue	<b>193,352</b>	426,505
Other		
Participating partners' share	<b>193,352</b>	426,505
City of Barrie share	-	-

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 18. Budget

The City of Barrie prepares its budget on a modified accrual basis. Canadian public sector accounting standards (PSAB) require actual results be reported on a full accrual basis. The reported budget in these consolidated financial statements includes adjustments to capital expenditures, revenues, amortization expenses and post-employment benefits, as identified below:

	2020 Council approved operating budget	2020 Council approved capital budget	2020 Actual amortization adjustment	2020 Post employment benefit liabilities expense	2020 Budget as presented
	\$	\$	\$	\$	\$
<b>Revenue</b>					
Taxation	255,419,209	-	-	-	255,419,209
User fees and service charges	90,378,943	-	-	-	90,378,943
Government transfers and grants	6,864,720	5,238,725	-	-	12,103,445
POA	7,060,500	-	-	-	7,060,500
Licenses and permits	6,295,930	-	-	-	6,295,930
Investment income	1,875,302	-	-	-	1,875,302
Other	15,101,869	-	-	-	15,101,869
Municipal contributions	992,283	-	-	-	992,283
Utilization of obligatory reserve funds	22,014,692	31,053,097	-	-	53,067,789
	<b>406,003,448</b>	<b>36,291,822</b>	-	-	<b>442,295,270</b>
<b>Expenses</b>					
General government	32,298,788	-	6,058,330	786,933	39,144,051
Protection services	104,174,032	-	3,176,029	7,510,099	114,860,160
Transportation services	47,188,682	-	17,204,154	396,469	64,789,305
Environmental services	64,509,423	-	24,238,815	625,779	89,374,017
Health services	8,965,627	-	-	-	8,965,627
Social and family services	7,656,892	-	117,361	5,360	7,779,613
Social housing	6,540,000	-	-	-	6,540,000
Recreation and culture services	38,962,563	-	7,034,731	149,538	46,146,832
Planning and development	5,535,303	-	648	218,552	5,754,503
	<b>315,831,310</b>	-	<b>57,830,068</b>	<b>9,692,730</b>	<b>383,354,108</b>
Budgeted debt repayment	20,653,896	-	-	-	-
Budgeted interfund transfers	69,518,242	(36,417,814)	-	-	-
Budgeted capital expenditures	-	77,026,171	-	-	-
Budgeted debenture funding	-	(4,316,535)	-	-	-
	-	-	-	-	-

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

### 19. Prior period adjustments

During the year, it was discovered that tangible capital assets under construction were overstated and expenses were understated as at December 31, 2017, 2018 and 2019. Prior period adjustments have been recorded and 2019 corresponding figures restated. The impact of these adjustments was to:

Decrease annual surplus by \$9,089,705 and decrease accumulated surplus, beginning of year by \$4,673,412 as follows:

	2019 (Previously reported)	Adjustments	2019 (Restated)
	\$	\$	\$
Revenues	440,588,749	-	440,588,749
Expenses	367,693,780	9,089,705	376,783,485
Annual surplus	72,894,969	9,089,705	63,805,264
Accumulated surplus, beginning of year	1,780,550,278	4,673,412	1,775,876,866
Accumulated surplus, end of year	1,853,445,247	13,763,117	1,839,682,130

Decrease accumulated surplus, end of year by \$13,763,117 as follows:

	2019 (Previously reported)	Adjustments	2019 (Restated)
	\$	\$	\$
Net debt	(153,559,914)	-	(153,559,914)
Tangible capital assets under construction	240,172,412	(13,763,117)	226,409,295
Other non-financial assets	1,766,832,749	-	1,766,832,749
Accumulated surplus, end of year	1,853,445,247	(13,763,117)	1,839,682,130

### 20. Corresponding amounts

Certain corresponding figures for 2019 have been reclassified to conform with the current year's presentation. There was a reclassification from accounts payable and accrued liabilities to accounts receivable in the amount of \$882,931 with no impact on net assets or accumulated surplus. There were also amounts relating to tangible capital assets that were reclassified between asset categories to conform to the current year's presentation with no impact on the net book value of tangible capital assets.

### 21. Significant events

#### *Lake Simcoe Regional Airport Inc.*

On January 1, 2020, the City sold the majority of its shares in the Airport to the County of Simcoe, and the City's ownership share decreased from 60% to 10%. A loss on disposal of \$6,511,710 has been recorded in the consolidated statement of operations and accumulated surplus.

#### *Novel coronavirus*

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("COVID-19") as a pandemic which has resulted in a series of public health and emergency measures that have been put in place to combat the spread of the virus. The duration and impact of COVID-19 is unknown at this time and it is not possible to reliably estimate the impact that the length and severity of these developments will have on the consolidated financial results and condition of the City in future periods.

# The Corporation of the City of Barrie

## Notes to the consolidated financial statements

December 31, 2020

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### 22. Segmented information

The City is a diversified municipal government institution that provides a wide range of services to its citizens such as transit, police, fire, and water. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities that they encompass are as follows:

#### *General government*

This item encompasses the revenues and expenses related to administrative departments and activities including Council, the Chief Administrative Officer Division, Finance, Human Resources, Legislative and Court Services, Legal Services, Information Technology and Corporate Facilities.

#### *Protection services*

This section represents Policing activities, Fire and Emergency Services, Building Code administration and enforcement, Municipal By-law enforcement including animal control and Provincial Offences administration including Court Services.

#### *Transportation services*

This segment services represent the activities for all roads maintenance and administration including winter control and responses, transit services, sidewalks, traffic signals and systems, parking and street lighting. Additionally, the 2019 consolidated results include the proportionate share of revenues and expenses related to a regional airport.

#### *Environmental services*

Activities of this segment include the property tax funded aspects of the environmental services, which are garbage collection, disposal, and recycling as well as storm water management and control. User rate funded activities for Water and Wastewater are mandated by the Province to be self funding and are included in this segment.

#### *Health and social services*

The expenses grouped in this segment relate primarily to services provided by the County of Simcoe as the Consolidated Service Manager, which includes Ontario Works, Land Ambulance, Social Housing, Homes for the Aged, and Childcare. District Health Unit contributions are also included.

#### *Recreation and cultural services*

All recreation facilities, program costs, parks maintenance, and related direct administration revenues and expense are included in this section. Library services are also included as well as costs related to cultural initiatives.

#### *Planning and development*

The Development Services department and Economic and Creative Development department activities are represented in this segment, along with revenues and expenses related to the Business Improvement Area in the downtown core.

#### *Other funds and corporations*

This segment captures the equity earnings from the City's Government Business Enterprise (Note 3) and contributed tangible capital assets.

# The Corporation of the City of Barrie

Notes to the consolidated financial statements

December 31, 2020

## 22. Segmented information (continued)

									2020
	General government	Protection services	Transportation services	Environmental services	Health and social services	Recreation and cultural services	Planning and development	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>									
Taxation	250,045,976	-	-	-	-	-	-	-	250,045,976
User fees and service charges	766,707	1,799,414	5,402,261	67,637,732	21,316	4,212,866	1,347,783	-	81,188,079
Government transfers and grants	5,498,412	5,262,694	7,007,891	3,786,847	130,213	443,344	122,759	-	22,252,160
POA	-	4,552,499	-	-	-	-	-	-	4,552,499
Utilization of obligatory reserve funds	20,351,725	648,505	18,328,023	13,062,328	2,476,814	109,477	90,665	-	55,067,537
Other	7,365,709	5,093,449	1,472,367	815,501	31,531	1,005,126	788,473	23,690,548	40,262,704
	<b>284,028,529</b>	<b>17,356,561</b>	<b>32,210,542</b>	<b>85,302,408</b>	<b>2,659,874</b>	<b>5,770,813</b>	<b>2,349,680</b>	<b>23,690,548</b>	<b>453,368,955</b>
<b>Expenses</b>									
Salaries and benefits	24,120,966	95,484,441	11,386,957	20,104,848	126,536	18,428,542	4,187,274	-	173,839,564
Goods and services	15,514,607	7,778,550	28,243,598	26,877,843	349,029	8,792,891	924,363	-	88,480,881
Interest	74,985	1,553,480	1,030,920	9,834,680	-	28,642	-	-	12,522,707
Transfer payments	1,240,365	2,177,116	71,141	-	23,715,225	446,502	1,664,616	-	29,314,965
Amortization of tangible capital assets	6,058,330	3,176,029	17,204,154	24,238,815	117,361	7,034,731	648	-	57,830,068
Other	10,291,920	1,113,892	288,499	4,014,417	24,374	613,811	268,510	-	16,615,423
	<b>57,301,173</b>	<b>111,283,508</b>	<b>58,225,269</b>	<b>85,070,603</b>	<b>24,332,525</b>	<b>35,345,119</b>	<b>7,045,411</b>	<b>-</b>	<b>378,603,608</b>
<b>Net surplus (deficit)</b>	<b>226,727,356</b>	<b>(93,926,947)</b>	<b>(26,014,727)</b>	<b>231,805</b>	<b>(21,672,651)</b>	<b>(29,574,306)</b>	<b>(4,695,731)</b>	<b>23,690,548</b>	<b>74,765,347</b>

# The Corporation of the City of Barrie

Notes to the consolidated financial statements

December 31, 2020

## 22. Segmented information (continued)

	General government	Protection services	Transportation services	Environmental services	Health and social services	Recreation and cultural Services	Planning and development	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>									
Taxation	239,260,673	-	-	-	-	-	-	-	239,260,673
User fees and service charges	764,340	2,457,630	9,869,151	63,816,709	45,102	9,953,654	1,622,394	-	88,528,980
Government transfers and grants	1,118,141	4,698,075	1,138,584	1,994,745	101,334	411,237	210,250	-	9,672,366
POA	-	7,123,379	-	-	-	-	-	-	7,123,379
Utilization of obligatory reserve funds	24,017,163	217,041	20,328,174	11,310,291	936,540	297,648	214,152	-	57,321,009
Other	8,360,121	6,061,329	2,224,037	1,046,490	27,690	2,290,327	832,202	17,840,146	38,682,342
	<b>273,520,438</b>	<b>20,557,454</b>	<b>33,559,946</b>	<b>78,168,235</b>	<b>1,110,666</b>	<b>12,952,866</b>	<b>2,878,998</b>	<b>17,840,146</b>	<b>440,588,749</b>
<b>Expenses</b>									
Salaries and benefits	23,376,247	95,516,546	12,339,935	20,193,332	160,305	23,675,449	3,620,862	-	178,882,676
Goods and services	16,144,579	7,048,072	33,897,284	26,431,984	161,406	11,226,847	1,101,072	-	96,011,244
Interest	17,367	448,239	1,181,867	10,221,041	-	62,187	-	-	11,930,701
Transfer payments	1,309,000	3,562,071	204,971	-	23,131,622	457,080	549,421	-	29,214,165
Amortization of tangible capital assets	4,295,827	3,248,963	17,764,418	25,001,710	38,001	7,279,203	648	-	57,628,770
Other	(1,127,850)	1,330,162	310,383	1,564,329	10,447	983,478	44,980	-	3,115,929
	<b>44,015,170</b>	<b>111,154,053</b>	<b>65,698,858</b>	<b>83,412,396</b>	<b>23,501,781</b>	<b>43,684,244</b>	<b>5,316,983</b>	<b>-</b>	<b>376,783,485</b>
<b>Net surplus (deficit)</b>	<b>229,505,268</b>	<b>(90,596,599)</b>	<b>(32,138,912)</b>	<b>(5,244,161)</b>	<b>(22,391,115)</b>	<b>(30,731,378)</b>	<b>(2,437,985)</b>	<b>17,840,146</b>	<b>63,805,264</b>

2019  
(Restated  
Note 19)