

User Rate

Water Operations

Wastewater Operations

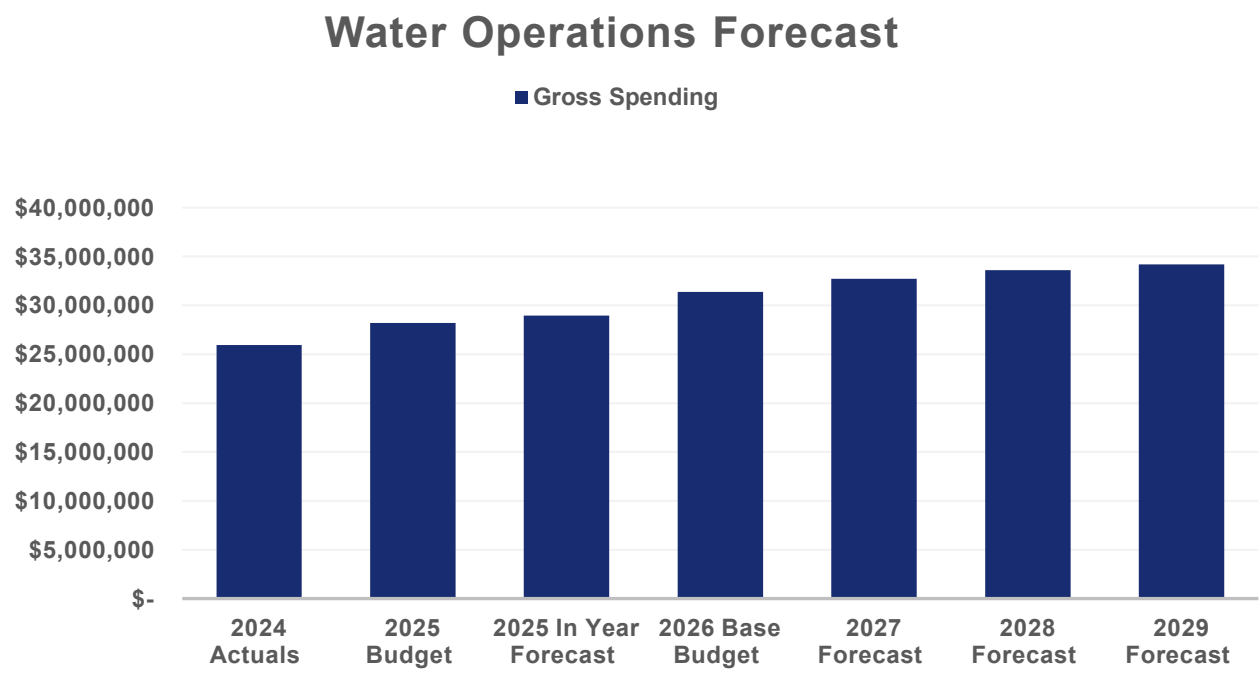
Parking Operations



WATER OPERATIONS

Financial Overview

Water Operations Forecast



Base Budget Change Report - Water Operations						
000's	2024 Actuals	2025 Budget	In Year Forecast	2026 Base Budget	Change in Base Budget	
Expenses						
Salaries & Benefits	\$ 8,844	\$ 9,620	\$ 9,656	\$ 9,515	\$ (104)	-1.08%
Recovery from Capital	\$ (243)	\$ (381)	\$ (260)	\$ (133)	\$ 248	-65.11%
Materials & Supplies	\$ 4,262	\$ 3,845	\$ 3,794	\$ 4,166	\$ 321	8.34%
Equipment & Capital Purchases	\$ 689	\$ 1,236	\$ 1,459	\$ 1,169	\$ (67)	-5.42%
Services	\$ 2,867	\$ 2,807	\$ 2,695	\$ 2,907	\$ 100	3.57%
Rents & Other Expenses	\$ 353	\$ 281	\$ 508	\$ 481	\$ 200	71.05%
Grant Expenses & Transfers	\$ 9,172	\$ 10,789	\$ 11,113	\$ 13,286	\$ 2,496	23.14%
Expenses Total	\$ 25,945	\$ 28,196	\$ 28,966	\$ 31,390	\$ 3,194	11.33%
Revenues						
User Fees, Service Charges, & Rentals	\$ 34,880	\$ 36,486	\$ 37,441	\$ 39,750	\$ 3,264	8.94%
Fines & Penalties	\$ 200	\$ 80	\$ 80	\$ 80	\$ -	0.00%
Grant Revenues & Contributions	\$ 40	\$ -	\$ -	\$ -	\$ -	0.00%
Interdepartmental Transfers	\$ (8,366)	\$ (8,370)	\$ (8,555)	\$ (8,439)	\$ (70)	0.83%
Revenue Total	\$ 26,754	\$ 28,196	\$ 28,966	\$ 31,390	\$ 3,194	11.33%
Net Operating Expense/(Revenue)	\$ (810)	\$ (0)	\$ -	\$ (0)	\$ 0	0.00%
		Base Transfer to Water Capital Reserve				\$ 12,941
		Impact of New Investments				\$ (18)
		Requested Transfer to Water Capital Reserve				\$ 12,923

BASE BUDGET CHANGE REPORT

Comments

Salaries and Benefits

The cost of labor is expected to decrease by \$104 thousand for 2025. The decrease is primarily attributed to two contract positions for which approval expires at the end of 2025. These positions supported a capital project so there is a related reduction in recovery from capital. The net decrease in salaries and benefits is offset by increases for cost-of-living provisions and estimated increases for benefit rates.

Materials & Supplies

The increase in materials & supplies is due to anticipated higher chemical costs (up \$148 thousand) and hydro costs (up \$97 thousand).

Services

There has been an increase in costs assigned for consultants for a SCADA Vulnerability Study (\$50 thousand) and contract services for the Harvie Booster Generator Exhaust Silencer Replacement (\$70 thousand). Repairs and maintenance have also increased for building roof replacements (\$30 thousand).

Grant Expenses & Transfers

Water Operations is fully funded from Water User Fees. Any surplus user fee revenues are transferred to the Water Capital Reserve to offset future downward variances. The contribution to the Water Capital Reserve will be increased by \$2.5 million for 2026.

User Fees

Water rate revenue is expected to increase by \$3.2 million in 2026 based on consumption and flow patterns as well as the recommended increases for the fixed charge and volume rate charge outlined in the 2021 Water and Wastewater Ontario Regulation 453/07 Financial Plan.

WASTEWATER OPERATIONS

Financial Overview

Wastewater Operations Forecast



Base Budget Change Report - Wastewater Operations						
000's	2024 Actuals	2025 Budget	In Year Forecast	2026 Base Budget	Change in Base Budget	
Expenses						
Salaries & Benefits	\$ 6,503	\$ 6,834	\$ 6,834	\$ 7,131	\$ 297	4.34%
Recovery from Capital	\$ (122)	\$ (257)	\$ (257)	\$ (263)	\$ (6)	2.27%
Materials & Supplies	\$ 5,392	\$ 4,775	\$ 4,775	\$ 5,060	\$ 285	5.97%
Equipment & Capital Purchases	\$ 140	\$ 55	\$ 55	\$ 55	\$ 0	0.05%
Services	\$ 6,839	\$ 5,145	\$ 5,145	\$ 5,180	\$ 35	0.69%
Rents & Other Expenses	\$ 658	\$ 380	\$ 380	\$ 342	\$ (39)	-10.19%
Grant Expenses & Transfers	\$ 20,167	\$ 23,144	\$ 24,246	\$ 27,316	\$ 4,173	18.03%
Expenses Total	\$ 39,577	\$ 40,076	\$ 41,178	\$ 44,821	\$ 4,746	11.84%
Revenues						
User Fees, Service Charges, & Rentals	\$ 44,868	\$ 46,841	\$ 47,892	\$ 51,629	\$ 4,787	10.22%
Fines & Penalties	\$ 200	\$ 80	\$ 80	\$ 80	\$ -	0.00%
Grant Revenues & Contributions	\$ 114	\$ -	\$ -	\$ -	\$ -	0.00%
Interdepartmental Transfers	\$ (6,441)	\$ (6,846)	\$ (6,794)	\$ (6,887)	\$ (42)	0.61%
Revenue Total	\$ 38,741	\$ 40,076	\$ 41,178	\$ 44,821	\$ 4,746	11.84%
Net Operating Expense/(Revenue)	\$ 836	\$ (0)	\$ -	\$ (0)	\$ (0)	0.00%
		Base Transfer to Wastewater Capital Reserve				\$ 27,101
		Impact of New Investments				\$ (22)
		Requested Transfer to Wastewater Capital Reserve				\$ 27,079

Comments

Salaries and Benefits

The cost of labor is expected to increase by \$297 thousand for 2026. The increase provides for cost-of-living provisions and estimated increases for benefit rates.

Materials & Supplies

The increase in materials & supplies is due to anticipated higher costs for oxygen (up \$50 thousand), chemicals (up \$100 thousand), and hydro costs (up \$113 thousand).

Grant Expenses & Transfers

After considering proposed new investment and service recommendations, the contribution to the wastewater capital reserve will be increased by \$4.1 million. The increase will contribute to the sustainability of the City's wastewater infrastructure while keeping rate increases in line with the 2021 Water and Wastewater Ontario Regulation 453/07 Financial Plan.

User Fees

Wastewater rate revenue is expected to increase by \$4.8 million in 2025 based on consumption and flow patterns as well as the recommended increases for the fixed charge and volume rate charge outlined in the 2021 Water and Wastewater Ontario Regulation 453/07 Financial Plan.

PARKING OPERATIONS

Financial Overview

Parking Operations Forecast



**As the last debt payment for the parkade will be made in 2024, the increase gross expenditures in 2025 are attributed to an annual contribution to the parking reserve of an average of \$678K per year.*

Base Budget Change Report - Parking Operations

000's	2024 Actuals	2025 Budget	In Year Forecast	2026 Base Budget	Change in Base Budget	
Expenses						
Salaries & Benefits	\$ 473	\$ 600	\$ 600	\$ 621	\$ 21	3.53%
Materials & Supplies	\$ 56	\$ 56	\$ 56	\$ 55	\$ (1)	-1.03%
Equipment & Capital Purchases	\$ 0	\$ 25	\$ 125	\$ 25	\$ -	0.00%
Services	\$ 231	\$ 288	\$ 224	\$ 274	\$ (14)	-4.80%
Rents & Other Expenses	\$ 76	\$ 54	\$ 54	\$ 56	\$ 1	2.71%
Grant Expenses & Transfers	\$ -	\$ 983	\$ 1,044	\$ 1,054	\$ 71	7.23%
Expenses Total	\$ 836	\$ 2,006	\$ 2,103	\$ 2,086	\$ 79	3.96%
Revenues						
User Fees, Service Charges, & Rentals	\$ 2,142	\$ 2,022	\$ 2,023	\$ 2,039	\$ 17	0.84%
Licenses & Permits	\$ 509	\$ 368	\$ 463	\$ 453	\$ 85	23.10%
Grant Revenues & Contributions	\$ 328	\$ 40	\$ 40	\$ 40	\$ -	0.00%
Interdepartmental Transfers	\$ (1,303)	\$ (423)	\$ (423)	\$ (446)	\$ (23)	5.35%
Revenue Total	\$ 1,675	\$ 2,006	\$ 2,103	\$ 2,086	\$ 79	3.96%
Net Operating Expense/(Revenue)	\$ (839)	\$ -	\$ -	\$ -	\$ -	0.00%
		Base Transfer to Parking Capital Reserve				\$ 1,054
		Impact of New Investments				\$ 223
		Requested Transfer to Parking Capital Reserve				\$ 1,278

Comments

Grant Expenses & Transfers

The contribution to the Parking Rate Reserve is estimated to be increased by \$71K for 2026 due to an increase in parking revenue. This contribution is critical to Parking Operations sustainability as the Parking Rate Reserve continues to be in a deficit of \$3M.

Licenses & Permits

Increase in parking meter revenue and parking permits revenue to align with trending revenue in downtown and along the waterfront.

Interdepartmental Transfers

Incremental cost increases for City services, such as facility maintenance and parking lot snow removal, which are funded from the parking rate.