

**CITY OF BARRIE  
2022 - OPERATING BUDGET  
EXPENDITURES**

**Infrastructure & Growth Management**

**Infrastructure Department – Water**

		2020 Actuals	2021 Budget	2021 - In Year Forecast	2022 - Base Budget	2023 - Forecast	2024 - Forecast	2025 - Forecast
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$7,591,317	\$8,200,883	\$8,193,088	\$8,160,179	\$8,306,538	\$8,396,318	\$8,362,406
	<b>Materials &amp; Supplies</b>	\$3,277,054	\$3,006,991	\$3,147,880	\$2,961,197	\$3,108,540	\$3,184,121	\$3,251,053
	<b>Equipment &amp; Capital Purchases</b>	\$543,784	\$449,893	\$466,893	\$477,174	\$486,866	\$496,584	\$506,496
	<b>Services</b>	\$1,953,706	\$1,866,316	\$2,107,702	\$2,130,730	\$2,256,340	\$2,293,609	\$2,334,325
	<b>Rents &amp; Other Expenses</b>	\$464,249	\$334,251	\$384,463	\$398,657	\$406,625	\$414,753	\$423,043
	<b>Grant Expenses &amp; Transfers</b>	\$6,792,699	\$7,220,184	\$7,309,293	\$7,539,097	\$8,078,366	\$8,953,214	\$9,958,055
	<b>Sub-Total</b>	<b>\$20,622,808</b>	<b>\$21,078,517</b>	<b>\$21,609,319</b>	<b>\$21,667,033</b>	<b>\$22,643,274</b>	<b>\$23,738,599</b>	<b>\$24,835,377</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$28,464,629)	(\$29,062,575)	(\$28,844,237)	(\$29,867,123)	(\$30,752,682)	(\$31,664,582)	(\$32,601,665)
	<b>Fines &amp; Penalties</b>	(\$54,903)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	\$0	\$0
	<b>Grant Revenues &amp; Contributions</b>	(\$94,894)	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Interdepartmental Transfers</b>	\$7,702,525	\$8,064,058	\$8,167,376	\$8,280,091	\$8,109,407	\$7,925,983	\$7,766,288
	<b>Sub-Total</b>	<b>(\$20,911,902)</b>	<b>(\$21,078,517)</b>	<b>(\$20,756,861)</b>	<b>(\$21,667,033)</b>	<b>(\$22,643,274)</b>	<b>(\$23,738,599)</b>	<b>(\$24,835,377)</b>
<b>Net Operating (Expense)/Revenue</b>		<b>(\$289,094)</b>	<b>\$0</b>	<b>\$852,458</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## 2022 - BASE BUDGET CHANGE REPORT

### Infrastructure & Growth Management

#### Infrastructure Department - Water

		2020 Actuals	2021 Budget	In Year Forecast	2022 Base Budget	New Investments	2022 Requested Budget	Change in 2022 Base Budget to 2021 Approved Budget		Change in 2022 Requested Budget to 2021 Approved Budget	
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$7,591,317	\$8,324,729	\$8,316,934	\$8,498,500	\$0	\$8,498,500	\$173,771	2.09%	\$173,771	2.09%
	<b>Recovery from Capital</b>	\$0	(\$123,846)	(\$123,846)	(\$338,322)	\$0	(\$338,322)	(\$214,476)	173.18%	(\$214,476)	173.18%
	<b>Materials &amp; Supplies</b>	\$3,277,054	\$3,006,991	\$3,147,880	\$2,961,197	\$0	\$2,961,197	(\$45,794)	-1.52%	(\$45,794)	-1.52%
	<b>Equipment &amp; Capital Purchases</b>	\$543,784	\$449,893	\$466,893	\$477,174	\$0	\$477,174	\$27,281	6.06%	\$27,281	6.06%
	<b>Services</b>	\$1,953,706	\$1,866,316	\$2,107,702	\$2,130,730	\$0	\$2,130,730	\$264,414	14.17%	\$264,414	14.17%
	<b>Rents &amp; Other Expenses</b>	\$464,249	\$334,251	\$384,463	\$398,657	\$0	\$398,657	\$64,406	19.27%	\$64,406	19.27%
	<b>Grant Expenses &amp; Transfers</b>	\$6,792,699	\$7,220,184	\$7,309,293	\$7,539,097	(\$16,704)	\$7,522,392	\$318,913	4.42%	\$302,208	4.19%
	<b>Total</b>	<b>\$20,622,808</b>	<b>\$21,078,517</b>	<b>\$21,609,319</b>	<b>\$21,667,033</b>	<b>(\$16,704)</b>	<b>\$21,650,328</b>	<b>\$588,515</b>	<b>2.79%</b>	<b>\$571,811</b>	<b>2.71%</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$28,464,629)	(\$29,062,575)	(\$28,844,237)	(\$29,867,123)	\$0	(\$29,867,123)	(\$804,548)	2.77%	(\$804,548)	2.77%
	<b>Fines &amp; Penalties</b>	(\$54,903)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	(\$80,000)	\$0	0.00%	\$0	0.00%
	<b>Grant Revenues &amp; Contributions</b>	(\$94,894)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Interdepartmental Transfers</b>	\$7,702,525	\$8,064,058	\$8,167,376	\$8,280,091	\$16,704	\$8,296,795	\$216,033	2.68%	\$232,737	2.89%
	<b>Total</b>	<b>(\$20,911,902)</b>	<b>(\$21,078,517)</b>	<b>(\$20,756,861)</b>	<b>(\$21,667,033)</b>	<b>\$16,704</b>	<b>(\$21,650,328)</b>	<b>(\$588,515)</b>	<b>2.79%</b>	<b>(\$571,811)</b>	<b>2.71%</b>
<b>Net Operating Expense/(Revenue)</b>		<b>(\$289,094)</b>	<b>\$0</b>	<b>\$852,458</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-82.09%</b>	<b>\$0</b>	<b>-100.94%</b>

**Comments:**

The cost of labour is expected to increase by \$174 thousand for 2022. The increase provides for cost-of-living provisions, merit increases for full time CUPE and non-union employees, and estimated increases for benefit rates.

In addition, water rate revenue is expected to increase by \$800 thousand in 2022 based on consumption patterns and the proposed rate increase.

The proposed 2022 Water budget includes new investments at a cost of \$16 thousand. The 2022 recommendation consists of:

- \$16 thousand for Water's proportionate share of a permanent Climate Change Coordinator

**CITY OF BARRIE  
2022 - OPERATING BUDGET  
EXPENDITURES**

**Infrastructure & Growth Management**

**Infrastructure Department - Wastewater**

		2020 Actuals	2021 Budget	2021 - In Year Forecast	2022 - Base Budget	2023 - Forecast	2024 - Forecast	2025 - Forecast
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$4,435,996	\$4,682,664	\$4,687,802	\$4,819,667	\$4,888,448	\$4,948,331	\$4,993,753
	<b>Materials &amp; Supplies</b>	\$3,873,144	\$4,447,909	\$4,387,641	\$4,412,403	\$4,500,651	\$4,590,664	\$4,679,541
	<b>Equipment &amp; Capital Purchases</b>	\$102,251	\$96,126	\$87,019	\$71,535	\$72,965	\$74,425	\$75,913
	<b>Services</b>	\$3,626,983	\$3,644,164	\$3,657,465	\$3,710,465	\$3,784,674	\$3,860,368	\$3,897,464
	<b>Rents &amp; Other Expenses</b>	\$421,574	\$395,836	\$412,836	\$450,888	\$459,906	\$469,103	\$475,951
	<b>Grant Expenses &amp; Transfers</b>	\$15,848,640	\$16,523,322	\$16,570,802	\$17,542,573	\$18,566,947	\$19,848,310	\$21,262,072
	<b>Sub-Total</b>	<b>\$28,308,588</b>	<b>\$29,790,021</b>	<b>\$29,803,565</b>	<b>\$31,007,531</b>	<b>\$32,273,591</b>	<b>\$33,791,200</b>	<b>\$35,384,695</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$36,487,640)	(\$37,045,995)	(\$37,045,995)	(\$38,707,368)	(\$40,254,623)	(\$41,863,748)	(\$43,537,217)
	<b>Fines &amp; Penalties</b>	(\$54,903)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	\$0	\$0
	<b>Licenses &amp; Permits</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Grant Revenues &amp; Contributions</b>	(\$120,159)	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Interdepartmental Transfers</b>	\$7,203,851	\$7,335,974	\$7,384,747	\$7,779,837	\$7,981,032	\$8,072,548	\$8,152,522
	<b>Sub-Total</b>	<b>(\$29,458,850)</b>	<b>(\$29,790,021)</b>	<b>(\$29,741,248)</b>	<b>(\$31,007,531)</b>	<b>(\$32,273,591)</b>	<b>(\$33,791,200)</b>	<b>(\$35,384,695)</b>
<b>Net Operating (Expense)/Revenue</b>		<b>(\$1,150,263)</b>	<b>\$0</b>	<b>\$62,317</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## 2022 - BASE BUDGET CHANGE REPORT

### Infrastructure & Growth Management

### Infrastructure Department - Wastewater

		2020 Actuals	2021 Budget	In Year Forecast	2022 Base Budget	New Investments	2022 Requested Budget	Change in 2022 Base Budget to 2021 Approved Budget		Change in 2022 Requested Budget to 2021 Approved Budget	
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$4,495,992	\$4,897,860	\$4,902,998	\$5,039,167	\$0	\$5,039,167	\$141,307	2.89%	\$141,307	2.89%
	<b>Recovery from Capital</b>	(\$59,996)	(\$215,196)	(\$215,196)	(\$219,500)	\$0	(\$219,500)	(\$4,304)	2.00%	(\$4,304)	2.00%
	<b>Materials &amp; Supplies</b>	\$3,873,144	\$4,447,909	\$4,387,641	\$4,412,403	\$0	\$4,412,403	(\$35,506)	-0.80%	(\$35,506)	-0.80%
	<b>Equipment &amp; Capital Purchases</b>	\$102,251	\$96,126	\$87,019	\$71,535	\$0	\$71,535	(\$24,591)	-25.58%	(\$24,591)	-25.58%
	<b>Services</b>	\$3,626,983	\$3,644,164	\$3,657,465	\$3,710,465	\$0	\$3,710,465	\$66,301	1.82%	\$66,301	1.82%
	<b>Rents &amp; Other Expenses</b>	\$421,574	\$395,836	\$412,836	\$450,888	\$0	\$450,888	\$55,052	13.91%	\$55,052	13.91%
	<b>Grant Expenses &amp; Transfers</b>	\$15,848,640	\$16,523,322	\$16,570,802	\$17,552,596	(\$10,023)	\$17,542,573	\$1,029,274	6.23%	\$1,019,252	6.17%
	<b>Total</b>	<b>\$28,308,588</b>	<b>\$29,790,021</b>	<b>\$29,803,565</b>	<b>\$31,017,554</b>	<b>(\$10,023)</b>	<b>\$31,007,531</b>	<b>\$1,227,533</b>	<b>4.12%</b>	<b>\$1,217,510</b>	<b>4.09%</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$36,487,640)	(\$37,045,995)	(\$37,045,995)	(\$38,707,368)	\$0	(\$38,707,368)	(\$1,661,373)	4.48%	(\$1,661,373)	4.48%
	<b>Fines &amp; Penalties</b>	(\$54,903)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	(\$80,000)	\$0	0.00%	\$0	0.00%
	<b>Licenses &amp; Permits</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Grant Revenues &amp; Contributions</b>	(\$120,159)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Interdepartmental Transfers</b>	\$7,203,851	\$7,335,974	\$7,384,747	\$7,769,814	\$10,023	\$7,779,837	\$433,840	5.91%	\$443,862	6.05%
	<b>Total</b>	<b>(\$29,458,850)</b>	<b>(\$29,790,021)</b>	<b>(\$29,741,248)</b>	<b>(\$31,017,554)</b>	<b>\$10,023</b>	<b>(\$31,007,531)</b>	<b>(\$1,227,533)</b>	<b>4.12%</b>	<b>(\$1,217,510)</b>	<b>4.09%</b>
<b>Net Operating Expense/(Revenue)</b>		<b>(\$1,150,263)</b>	<b>\$0</b>	<b>\$62,317</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>799.05%</b>	<b>\$0</b>	<b>99.26%</b>

**Comments:**

The cost of labour is expected to increase by \$141 thousand for 2022. The increase provides for cost-of-living provisions, merit increases for full time CUPE and non-union employees, and estimated increases for benefit rates.

In addition, wastewater rate revenue is expected to increase by \$1.6 million in 2022 based on consumption and flow patterns along with the proposed rate increase.

After considering proposed new investment and service recommendations, the contribution to the wastewater capital reserve will be increased by \$1 million. The increase will contribute to the sustainability of the City's wastewater infrastructure while keeping rate increases in line with historical norms.

The proposed 2022 Wastewater budget includes new investment and service recommendations at a cost of \$10 thousand. The 2022 recommendation consists of:

- \$10 thousand for new Climate Change Coordinator

**CITY OF BARRIE  
2022 - OPERATING BUDGET  
EXPENDITURES**

**Access Barrie**

**Parking Operations**

		2020 Actuals	2021 Budget	2021 - In Year Forecast	2022 - Base Budget	2023 - Forecast	2024 - Forecast	2025 - Forecast
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$350,391	\$431,409	\$431,409	\$512,931	\$517,663	\$522,432	\$527,249
	<b>Materials &amp; Supplies</b>	\$66,431	\$49,241	\$48,287	\$58,710	\$59,078	\$59,078	\$52,150
	<b>Equipment &amp; Capital Purchases</b>	\$38,380	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
	<b>Services</b>	\$134,096	\$190,000	\$190,000	\$200,000	\$205,000	\$192,000	\$197,000
	<b>Rents &amp; Other Expenses</b>	\$84,693	\$63,134	\$63,134	\$73,197	\$73,261	\$73,300	\$73,366
	<b>Grant Expenses &amp; Transfers</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$227,950
	<b>Sub-Total</b>	<b>\$673,991</b>	<b>\$843,784</b>	<b>\$842,830</b>	<b>\$954,838</b>	<b>\$965,002</b>	<b>\$956,810</b>	<b>\$1,187,714</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$1,047,225)	(\$1,483,740)	(\$1,483,740)	(\$1,008,740)	(\$1,208,740)	(\$1,408,740)	(\$1,600,000)
	<b>Licenses &amp; Permits</b>	(\$206,552)	(\$500,000)	(\$500,000)	(\$315,000)	(\$360,000)	(\$405,000)	(\$450,000)
	<b>Grant Revenues &amp; Contributions</b>	(\$652,332)	(\$625,288)	(\$622,480)	(\$1,430,415)	(\$1,208,781)	(\$968,753)	\$0
	<b>Interdepartmental Transfers</b>	\$2,100,792	\$1,765,244	\$1,763,390	\$1,799,317	\$1,812,519	\$1,825,683	\$862,286
	<b>Sub-Total</b>	<b>\$194,683</b>	<b>(\$843,784)</b>	<b>(\$842,830)</b>	<b>(\$954,838)</b>	<b>(\$965,002)</b>	<b>(\$956,810)</b>	<b>(\$1,187,714)</b>
<b>Net Operating (Expense)/Revenue</b>		<b>\$868,674</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## 2022 - BASE BUDGET CHANGE REPORT

### Access Barrie

### Parking Operations

		2020 Actuals	2021 Budget	In Year Forecast	2022 Base Budget	New Investments	2022 Requested Budget	Change in 2022 Base Budget to 2021 Approved Budget		Change in 2022 Requested Budget to 2021 Approved Budget	
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$350,391	\$517,313	\$517,313	\$630,825	\$0	\$630,825	\$113,512	21.94%	\$113,512	21.94%
	<b>Recovery from Capital</b>	\$0	(\$85,904)	(\$85,904)	(\$117,893)	\$0	(\$117,893)	(\$31,989)	37.24%	(\$31,989)	37.24%
	<b>Materials &amp; Supplies</b>	\$66,431	\$49,241	\$48,287	\$58,710	\$0	\$58,710	\$9,469	19.23%	\$9,469	19.23%
	<b>Equipment &amp; Capital Purchases</b>	\$38,380	\$110,000	\$110,000	\$110,000	\$0	\$110,000	\$0	0.00%	\$0	0.00%
	<b>Services</b>	\$134,096	\$190,000	\$190,000	\$200,000	\$0	\$200,000	\$10,000	5.26%	\$10,000	5.26%
	<b>Rents &amp; Other Expenses</b>	\$84,693	\$63,134	\$63,134	\$73,197	\$0	\$73,197	\$10,063	15.94%	\$10,063	15.94%
	<b>Grant Expenses &amp; Transfers</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Total</b>	<b>\$673,991</b>	<b>\$843,784</b>	<b>\$842,830</b>	<b>\$954,838</b>	<b>\$0</b>	<b>\$954,838</b>	<b>\$111,054</b>	<b>13.16%</b>	<b>\$111,054</b>	<b>13.16%</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$1,047,225)	(\$1,483,740)	(\$1,483,740)	(\$1,008,740)	\$0	(\$1,008,740)	\$475,000	-32.01%	\$475,000	-32.01%
	<b>Licenses &amp; Permits</b>	(\$206,552)	(\$500,000)	(\$500,000)	(\$315,000)	\$0	(\$315,000)	\$185,000	-37.00%	\$185,000	-37.00%
	<b>Grant Revenues &amp; Contributions</b>	(\$652,332)	(\$625,288)	(\$622,480)	(\$1,430,415)	\$0	(\$1,430,415)	(\$805,127)	128.76%	(\$805,127)	128.76%
	<b>Interdepartmental Transfers</b>	\$2,100,792	\$1,765,244	\$1,763,390	\$1,799,317	\$0	\$1,799,317	\$34,073	1.93%	\$34,073	1.93%
	<b>Total</b>	<b>\$194,683</b>	<b>(\$843,784)</b>	<b>(\$842,830)</b>	<b>(\$954,838)</b>	<b>\$0</b>	<b>(\$954,838)</b>	<b>(\$111,054)</b>	<b>13.16%</b>	<b>(\$111,054)</b>	<b>13.16%</b>
<b>Net Operating Expense/(Revenue)</b>		<b>\$868,674</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>

**Comments:**

Salaries & Benefits – Reallocation of internal resources to accommodate increased demand on paid parking operations and annualized cost of temporary position recovered from capital.

Recovery from Capital – Annualized salary and benefit recovery of temporary position funded by capital projects.

Materials and Supplies – Additional signage requirements for expanded parking restrictions.

Services – Anticipated increase in cost for snow clearing of pay stations and walkways.

Rents & Other Expenses – Increased communication and transaction fees for additional pay stations.

User Fees – Reduced parking activity with changing behaviour post pandemic such as trend to work from home and limited special events and social gatherings.

Licenses and Permits – Reduced monthly pass sales anticipated with employees working from home.

Interdepartmental Transfers – Additional corporate support required for paid parking operations.