

Barrie Police Services Board

October 8, 2021

Mr. Craig Millar
City of Barrie
PO Box 400
Barrie, ON L4M 4T5

Dear Mr. Millar:

Re: 2022 Budget Request - Barrie Police Service

Please find enclosed the 2022 budget request for the Barrie Police Service.

Barrie Police Service (Service) is committed to adapting to change and embracing new ways of working with our community. The Service continues to explore alternate response opportunities and has adopted a significant role in the City of Barrie's Community Safety and Well-Being Plan. As a result, strategic investments in long-term evidence-based approaches to policing are underway.

The ongoing COVID-19 pandemic continues to influence the Service by way of decreased revenue, purchases of personal protective equipment to protect our members as well as the cost of technological upgrades required to maintain service levels.

Legislation imposed by the provincial government has significantly impacted the Service. Core grant funding has been significantly reduced and the *Supporting Ontario's First Responders Act* continues to cause substantial financial strain. In addition, the Canadian Radio-television and Telecommunications Commission has mandated the implementation of the Next Generation 911 infrastructure enhancements.

The budget request includes hiring of three new civilian members and replacement of sworn retirements. There will not be an increase to sworn members in 2022.

After careful consideration, the Board has determined that the municipal funding required to support the Service's Strategic Plan as well as the ability to respond to future challenges is \$58,945,250 or 2.88% increase over the approved 2021 budget.

Please do not hesitate to contact us should you require any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'G. Ferguson', is positioned above the typed name.

Greg Ferguson
Chair
Barrie Police Services Board



BARRIE POLICE SERVICE 2022 BUDGET

	2022 Budget \$	2021 Budget \$	+/- \$	+/- %
Police Services Board	46,311	46,792	(481)	(1.0%)
OPERATING BUDGET				
Salaries, Benefits and Overtime				
Salaries	40,058,531	39,996,997	61,534	0.2%
Benefits	12,241,464	12,058,800	182,664	1.5%
Overtime	736,500	736,500	-	0.0%
Total Salaries, Benefits and Overtime	53,036,495	52,792,297	244,198	0.5%
Operating Expenditures	5,470,742	4,551,390	919,352	20.2%
Facilities	1,239,578	1,039,578	200,000	19.2%
Grants, Secondments and Other Revenue	(5,646,897)	(5,950,020)	303,123	(5.1%)
TOTAL OPERATING BUDGET BEFORE UNDERNOTED ITEMS	54,146,229	52,480,037	1,666,192	3.2%
CAPITAL BUDGET				
Transfer to Capital Reserve	1,385,000	1,633,000	(248,000)	(15.2%)
Radio System Upgrade	220,000	220,000	-	0.0%
TOTAL CAPITAL BUDGET	1,605,000	1,853,000	(248,000)	(13.4%)
TOTAL BUDGET REQUEST BEFORE LEGISLATIVE IMPACTS	55,751,229	54,333,037	1,418,192	2.6%
LEGISLATIVE IMPACTS				
Salaries and Benefits - <i>Supporting Ontario's First Responders Act</i>				
Transfer to WSIB Reserve	2,522,650	2,424,746	97,904	4.0%
Next Generation 911	300,000	300,000	-	0.0%
	371,371	235,000	136,371	58.0%
TOTAL LEGISLATIVE IMPACTS	3,194,021	2,959,746	234,275	7.9%
MUNICIPAL FUNDING REQUIRED	58,945,250	57,292,783	1,652,467	2.88%



BARRIE POLICE SERVICE 2022 BUDGET WITH FORECASTS

2022 Budget \$	2023 Forecast \$	2024 Forecast \$
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Police Services Board	46,311	47,000	47,000
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OPERATING BUDGET			
Salaries, Benefits and Overtime			
Salaries	40,058,531	42,537,000	43,956,000
Benefits	12,241,464	13,070,000	13,910,000
Overtime	736,500	737,000	738,000
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Total Salaries, Benefits and Overtime	53,036,495	56,344,000	58,604,000
Operating Expenditures	5,470,742	5,588,000	5,705,000
Facilities	1,239,578	1,250,000	1,275,000
Grants, Secondments and General Revenue	(5,646,897)	(5,568,000)	(5,539,000)
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TOTAL OPERATING BUDGET BEFORE UNDERNOTED ITEMS	54,146,229	57,661,000	60,092,000

CAPITAL BUDGET			
Capital Budget	1,385,000	1,423,000	1,773,000
Radio System Upgrade	220,000	220,000	220,000
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TOTAL CAPITAL BUDGET	1,605,000	1,643,000	1,993,000

TOTAL BUDGET REQUEST BEFORE LEGISLATIVE IMPACTS	55,751,229	59,304,000	62,085,000
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LEGISLATIVE IMPACTS			
<i>Salaries and Benefits - Supporting Ontario's First Responders Act</i>	2,522,650	2,625,000	2,700,000
Transfer to WSIB Reserve	300,000	300,000	300,000
Next Generation 911	371,371	250,000	-
<hr/>			
TOTAL LEGISLATIVE IMPACTS	3,194,021	3,175,000	3,000,000

MUNICIPAL FUNDING REQUIRED	\$ 58,945,250	\$ 62,479,000	\$ 65,085,000
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2022 BUDGET REPORT



The Barrie Police Service (BPS) is committed in providing policing service excellence to the community of Barrie by implementing sustainable evidence-based practices, exploring alternative response options, building and maintaining partnerships, and investing in its members.

2020-2022 Strategic Priorities

01 Crime Prevention, Community Safety & Law Enforcement

02 Community Engagement & Collaboration

03 Organization Excellence & Sustainability



SALARIES & BENEFITS

\$53,036,495

Civilian Hires: **3**

- Business Planner
- Case Management Coordinator
- Organizational Researcher

TOTAL COMPLEMENT

For The Year 2022



SWORN

245



CIVILIAN

121



OPERATING EXPENDITURES

\$5,470,742

Items include but are not limited to:

- Insurance
- Vehicle gasoline & maintenance
- Staff development & wellness
- Uniforms & equipment
- Operating supplies
- Technology infrastructure

POLICE SERVICES BOARD COSTS

\$46,311



FACILITY COSTS

\$1,239,578

Building costs reflect proportional costs charged by the City of Barrie for custodial staff, insurance, repairs, property maintenance and utilities for our 3 locations:

- 110 Fairview Road - Headquarters
- 79 Bell Farm Road - Training
- 24 Maple Street - Downtown Community Response

Consolidation of 29 Sperling Dr. & 60 Bell Farm Rd. has resulted in cost savings.

2022 HIGHLIGHTS

INFORMATION TECHNOLOGY (IT) ENHANCEMENTS

2022 budget includes IT investments in the areas of mobile technology, digital evidence management, body worn cameras, business intelligence tools, and custom application ability.



CITY OF BARRIE 2021-2024 COMMUNITY SAFETY & WELL-BEING PLAN

Barrie Police Service is a committed partner in 11 of the 15 action items covered by the CSWB Plan. Action items include: strengthening 'Collaborate Barrie' situation table, developing a Community Justice Centre, implementing the Barrie Health Accord, and increasing access to health and social services.



REVENUE

(\$5,646,897)

Revenue includes:

- Administration fees
- Criminal record checks
- Paid duty
- Sale of assets

Grants & Secondments includes:

- Community Safety & Policing
- Court Security Prisoner Transportation
- Proceeds of Crime
- RIDE



CAPITAL BUDGET

\$1,605,000

Capital budget includes:

- City of Barrie - Astro radio system upgrade
- Fleet vehicle replacement
- Information technology equipment
- Radio equipment
- Specialized equipment

The City of Barrie radio system funding requirement is \$220,000 annually. BPS will have funded \$2.4M towards the project by 2029.



LEGISLATIVE IMPACTS

\$3,194,021

- Supporting *Ontario's First Responders Act* & WSIB* Reserve.

- Next Generation 911 is a mandated enhancement of the current 911 infrastructure and systems across Canada and must be completed and functional by March 2023.

MUNICIPAL FUNDING REQUIRED: \$58,945,250

2.88% increase from 2021 budget.

*WSIB (Workplace Safety and Insurance Board)

All icons are from www.flaticon.com users Freepick, surang, Nhor Phai, Kiranshastry, Eucalypt and mavadee.

Barrie Public Library

October 25, 2021

Mr. Craig Millar
City of Barrie
P.O. Box 400
Barrie, ON
L4M 4T5

Dear Mr. Millar,

Please find enclosed the 2022 budget request for the Barrie Public Library Board.

The way we live, work, learn and play has changed, and it is important for the Library to change too. We are proud of our ability to adapt our service models and introduce new ways to do business during a very challenging time. It is in this context of rebuilding and serving our patrons where they are that we have developed our budget for 2022.

2022's Budget builds on the Library's continued progress despite an on-going pandemic. The Library's goals for 2022 address the persistent need to reach individuals and families throughout our growing community and to meet them where they are. This budget maintains service levels while also expanding community outreach, collections and the creation of flexible, engaging spaces.

The Board has determined that the municipal funding required to maintain adequate and effective library service in 2021 is \$180,639 over the approved 2021 municipal grant. A further commitment of \$117,000 that was reduced in 2021 will allow the Holly Branch annual funding to be completed for operation in 2022.

Thank you for your continued commitment to supporting library services in our community.

Sincerely,

A handwritten signature in black ink, appearing to read 'A. Mitchell', written in a cursive style.

Austin Mitchell, CPA, CA
Chair, Barrie Public Library Board

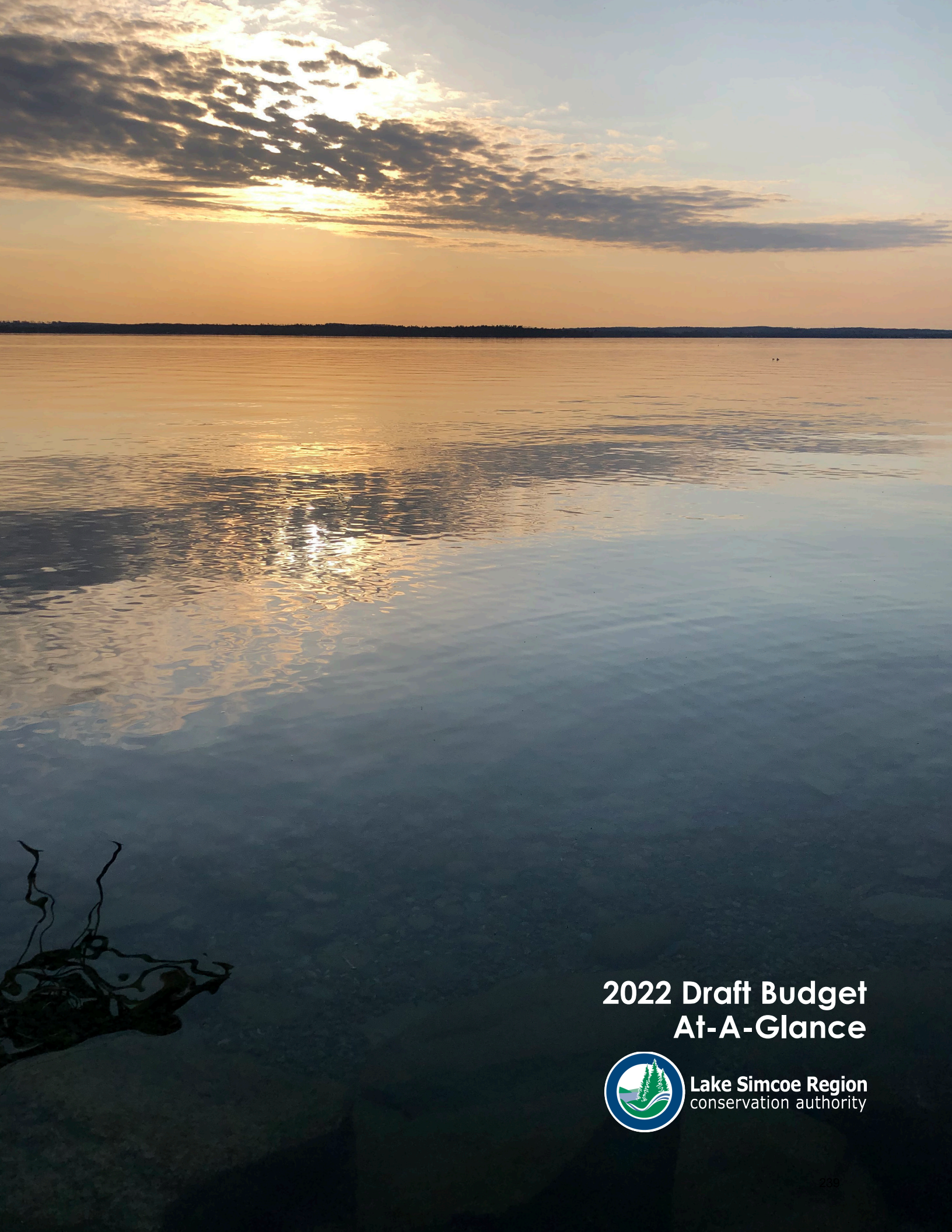
2022 Final Budget

Approved by Library Board - September 23, 2021

Approved by City Council

Expenses	2021 Budget	Holly Community Library Budget	Holly as Amended by Council	Total 2021 Budget	2022 Draft Budget	Increase/Decrease
Salaries & Benefits						
Salaries	\$4,753,593	\$183,980	\$91,990.00	\$4,845,583	\$5,033,584.46	3.88%
Benefits	\$1,064,988	\$37,107	\$18,553.50	\$1,083,542	\$1,166,467	7.65%
Sick Leave Reserve transfer	\$0	\$0	\$0.00	\$0	\$0	
Employee Assist Program	\$7,000	\$0	\$0.00	\$7,000	\$9,000	28.57%
Employee Appreciation	\$500	\$0	\$0.00	\$500	\$500	0.00%
Total Salaries & Benefits	\$5,826,081	\$221,087	\$110,543.50	\$5,936,625	\$6,209,551	4.60%
Materials & Supplies						
Office & Employee Supplies	\$91,755	\$0	\$0.00	\$91,755	\$93,590	2.00%
Business Development Expenses						
Marketing/publications	\$121,040	\$16,000	\$16,000.00	\$137,040	\$130,000	-5.14%
Stewardship & Fundraising	\$40,000	\$0	\$0.00	\$40,000	\$20,000	-50.00%
Programming & Outreach	\$71,365	\$15,000	\$15,000.00	\$86,365	\$80,000	-7.37%
Library Materials	\$1,120,125	\$110,000	\$110,000.00	\$1,230,125	\$1,117,028	-9.19%
Total Materials & Services	\$1,444,285	\$141,000	\$141,000.00	\$1,585,285	\$1,440,618	-9.13%
Equipment Reserve Transfer	\$80,000	\$0	\$0.00	\$80,000	\$80,000	0.00%
Services						
Training & Development	\$60,900	\$0	\$0.00	\$60,900	\$60,900	0.00%
Consulting and Professional Services	\$65,000	\$0	\$0.00	\$65,000	\$50,000	-23.08%
Contracted and Other Services						
Courier Services	\$40,000	\$15,000	\$15,000.00	\$55,000	\$60,000	9.09%
Telephone Services	\$44,850	\$2,513	\$2,513.00	\$47,363	\$48,000	1.34%
Processing Services	\$106,688	\$11,000	\$11,000.00	\$117,688	\$118,000	0.27%
Repairs & Maintenance - Building	\$575,000	\$100,000	\$93,000.00	\$668,000	\$150,000	-77.54%
Repairs & Maintenance - Equipment	\$40,000	\$50,000	\$50,000.00	\$90,000	\$75,000	-16.67%
Repairs & Maintenance - Software & System	\$400,000	\$21,377	\$21,377.00	\$421,377	\$440,000	4.42%
Rents & Other Expenses						
Financing, Insurance, and Financial Fees	\$12,000	\$1,900	\$1,900.00	\$13,900	\$25,000	79.86%
Internal Transfers - Rent	\$984,720	\$160,000	\$160,000.00	\$1,144,720	\$1,200,000	4.83%
Total Services	\$2,329,158	\$361,790	\$354,790.00	\$2,683,948	\$2,306,900	-14.05%
Total Expenses	\$9,679,524	\$723,877	\$606,333.50	\$10,285,858	\$9,957,069	-3.20%
Revenue						
Rental Revenue, Lost Materials Fees, Registration Fees	\$6,000	\$0	\$0.00	\$6,000	\$6,000	0.00%
Printing Fees	\$15,000	\$0	\$0.00	\$15,000	\$15,000	0.00%
Non Resident Fees	\$5,000	\$0	\$0.00	\$5,000	\$5,000	0.00%
Fines & Penalties	\$0	\$0	\$0.00	\$0	\$0	
Grant Revenue & Contributions						
Local Board Contribution	\$194,322	\$0	\$0.00	\$194,322	\$200,152	3.00%
Province of Ontario Grant Revenue						
Provincial Grant	\$107,501	\$0	\$0.00	\$107,501	\$107,501	0.00%
Pay Equity Grant	\$71,937	\$0	\$0.00	\$71,937	\$71,937	0.00%
Pay Equity Downpayment	\$92,370	\$0	\$0.00	\$92,370	\$92,370	0.00%
Other Revenue (Development Charges)	\$160,000	\$160,000	\$160,000.00	\$160,000	\$160,000	0.00%
Transfer from Reserve	\$718,257	\$0	\$0.00	\$718,257	\$86,000	-88.03%
Total Other Revenue	\$1,210,387	\$160,000	\$160,000.00	\$1,370,387	\$743,960	-45.71%
Municipal Grant Revenue	\$8,469,137	\$563,877	\$446,333.50	\$8,915,471	\$9,213,110	3.34%
Total Revenue	\$9,679,524	\$723,877	\$606,333.50	\$10,285,857	\$9,957,069	-3.20%

**Lake Simcoe Regional
Conservation Authority**



2022 Draft Budget At-A-Glance



Lake Simcoe Region
conservation authority



At-A-Glance

Lake Simcoe Region Conservation Authority is a local watershed management organization incorporated under the Conservation Authorities Act (1946).

Since our formation in 1951, we have been dedicated to conserving, restoring and managing the Lake Simcoe watershed.

Our jurisdiction, which began in the East Holland River with five municipalities, has grown to include the entire Lake Simcoe watershed with the exception of the City of Orillia and the Upper Talbot River subwatershed.

The Authority is governed by an 18-member Board of Directors, appointed within a four-year cycle by its 9 member municipalities. Each year, the Board of Directors elects a Chair and Vice Chair from among its 18 members.

Our Watershed

The Lake Simcoe watershed is a 3,400 square kilometre area of land that sweeps across 20 municipalities, from the Oak Ridges Moraine in the south to the Oro Moraine in the north, through York and Durham Regions, Simcoe County and the cities of Kawartha Lakes, Barrie and Orillia.

The watershed is delineated by 18 major river systems and many smaller ones that flow through the landscape to the heart of the watershed; Lake Simcoe.

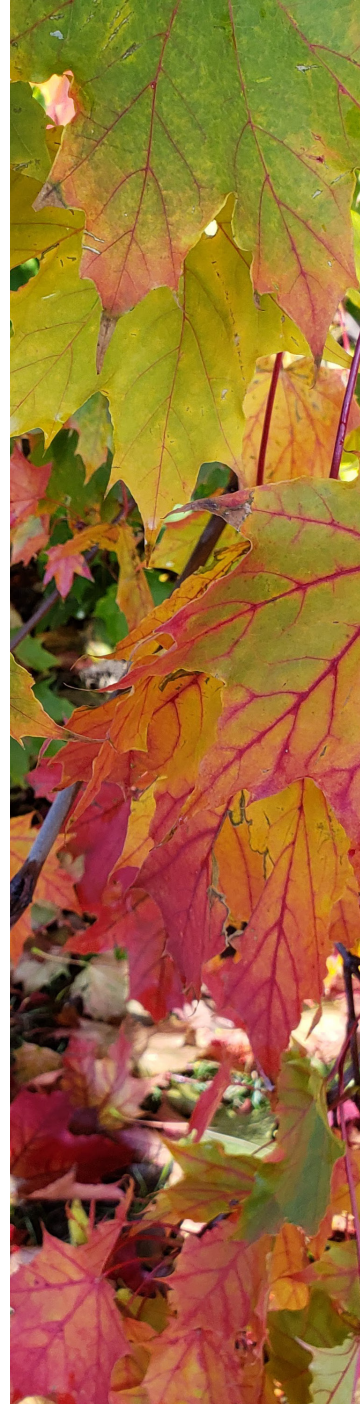
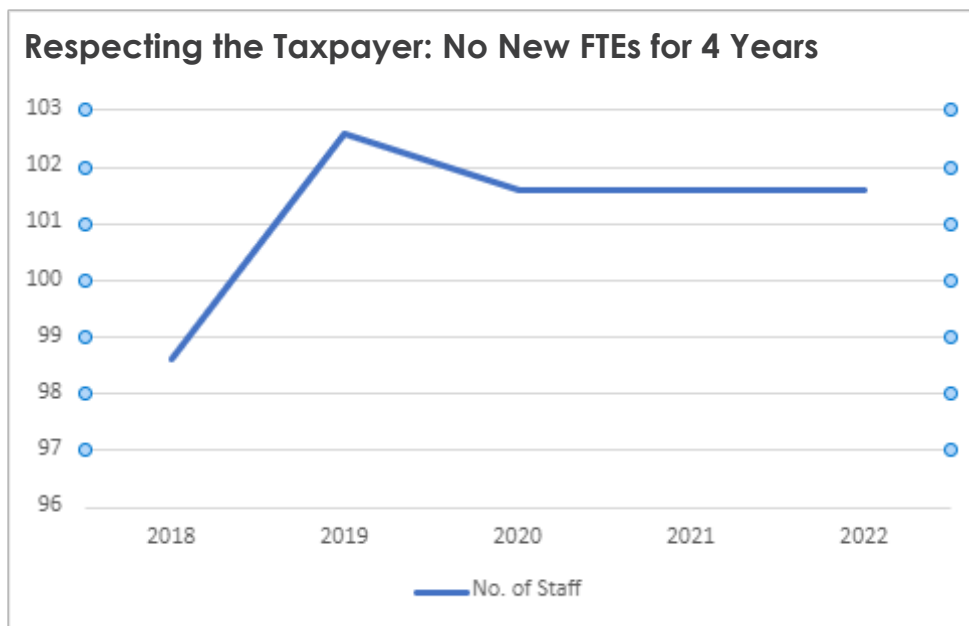
2022 Budget Highlights

- Respect the tax payer
- Renewed Vision for 2022-2024
- Exciting New Land Opportunity

The Authority continues to demonstrate respect for the taxpayer by only requesting modest levy increases in 2022 and not adding any new levy funded FTEs. Our focus in 2022 will be on the implementation of our new strategic plan and responding to any changes from the review of the *Conservation Authorities Act*.

Board Approved Assumptions - June 25, 2021

1. Inflation: up to 2.00% used only for applicable expenditures (2021: 2.00%)
2. COLA: up to 2.00% (2021: 1.00%) plus applicable step increases
3. Infrastructure levy for Asset Management: up to 0.50% on capital funding (2021: 0.00%)
4. Investment in Strategic Priorities: 0.00% (2021: 0.00%)
5. No additional new FTEs in 2022, unless they are fully funded from grants and/or fees
6. General and Special Operating Levy: Up to 1.00%, (2021: 1.00%)
7. Special Capital Levy: Up to 1.70% (2021: 1.00%)



LSRCA Total Levy Request for 2022

Based on Board Approved Assumptions

	2021 Levy in Millions	Increase in Millions	2022 Levy in Millions	% Increase
General Levy	4.05	0.04	4.09	1.00%
Special Capital Levy	4.35	0.07	4.42	1.70%
Special Operating	0.49	0.01	0.50	1.00%
Total	\$8.89M		\$9.01M	

2022 Draft* Capital and Operating Budget

For the period January - December 31, 2022

Consolidated Summary

Proposed
Budget 2022
(Millions)*

Approved
Budget 2021
(Millions)

Revenue:

General Levy	4.0	4.0
Special Capital Levy & Municipal Partners	6.4	6.3
Provincial and Federal Funding	2.2	2.2
Revenue Generated by Authority	5.4	5.2
Other Revenue	0.3	0.3
Total Revenue	18.4	18.0

Expenditures:

Corporate Services	3.9	3.8
Ecological Management	2.7	2.7
Education & Engagement	0.7	0.7
Greenspace Services	0.9	0.9
Planning & Development Services	3.8	3.6
Water Risk Management	1.9	1.8
Watershed Studies & Strategies	0.8	0.8
Operating Expenditures	14.7	14.3
Capital & Project Expenditures	4.2	3.7
Total Expenditures	18.9	18.0
Required Draws to/(from) Reserve	(0.5)	0
Net Revenue (Expenditures)	0	0

* Draft budget only, has not been approved by our Board of Directors. Staff will continue to work with budget holders to finalize the 2022 budget.

City of Barrie

Budget Submissions*

Budget Submissions*	2021 Approved (000s)		2022 Proposed (000s)		2023 Outlook (000s)	
	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost
Corporate Services	112	599	113	607	114	611
Ecological Management	219	1,577	223	1,595	223	1,605
Greenspace Services	0	321	0	326	0	328
Planning & Development	0	25	0	25	0	25
Water Risk Management	142	940	143	955	145	961
Watershed Studies & Strategies	115	882	116	892	117	898
Asset Management	0	0	4	22	6	44
Strategic Initiatives/Growth	0	0	0	0	6	44
Special Capital Programs	588	4,344	599	4,422	611	4,516
Operating	679	4,049	676	4,089	702	4,189
Special Operating	50	493	51	498	52	510
Total	1,317	8,886	1,326	9,009	1,365	9,215

* Subject to Board of Directors approval.



Lake Simcoe Region Conservation Authority
 Budget Submission
 City of Barrie
 23-Sep-21

Special Capital Programs	2021 Approved		2022 Proposal		2023 Outlook		2024 Outlook	
	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost
Corporate								
Governance	45,167	272,997	45,690	276,159	45,787	276,617	45,865	277,085
Asset Management	16,420	34,786	16,614	35,206	16,645	35,264	16,673	35,323
Human Resources	1,941	9,225	1,961	9,336	1,968	9,351	1,971	9,367
Information Management	48,458	282,485	48,885	285,881	49,123	286,355	49,206	286,839
Ecological Management								
Ecosystem Science and Monitoring	96,599	561,493	97,715	568,244	97,924	569,185	98,090	570,147
Forestry Services	0	188,277		189,936	0	190,251	0	190,573
Restoration and Regeneration	123,228	826,548	124,873	836,498	124,919	837,884	125,130	839,300
Greenspace								
Maintenance	0	182,141		184,337	0	184,643	0	184,955
Management	0	139,685		141,367	0	141,602	0	141,841
Planning & Development Services								
Legal	0	25,000		25,000	0	25,041	0	25,084
Water Risk Management								
Flood Management	47,300	295,526	47,888	299,081	47,949	299,577	48,030	300,083
Water Management/Restoration	45,445	316,910	46,062	325,641	46,069	325,161	46,147	314,692
Water Science and Monitoring	48,531	327,016	49,093	330,414	49,197	330,962	49,280	331,521
Watershed Studies and Strategies								
Climate Change	25,858	193,532	26,243	195,861	26,212	196,185	26,257	196,517
Watershed Subwatershed Planning	42,774	413,428	43,663	418,404	43,361	419,098	43,434	419,806
Research and Innovation	45,911	275,300	46,459	278,611	46,541	279,073	46,620	279,544
Asset Management	0	0	3,585	21,679	8,915	65,775	15,020	110,827
Strategic Initiatives/Growth	0	0		5,976	44,097	12,082	89,148	
Subtotal	587,631	4,344,348	598,730	4,421,656	610,586	4,516,121	623,805	4,602,652
Operating								
	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost
Previous Tax Levy	685,505	4,008,824	678,495	4,048,795	685,280	4,089,415	701,912	4,188,665
COLA, Step and Inflation	6,833	39,971	15,150	90,403	28,419	169,588	29,108	173,704
CVA Adjustment	-13,843	0	-8,968	0	0	0	0	0
Strategic Initiatives/Growth	0	0	0	0	6,853	40,894	13,872	82,781
Efficiencies	0	0	-8,455	-49,784	-18,640	-111,232	-25,901	-154,562
Subtotal	678,495	4,048,795	676,222	4,089,415	701,912	4,188,665	718,991	4,290,588
Special Operating Programs								
	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost	Municipality Cost	Total Cost
Previous Tax Levy	51,044	488,133	50,513	493,000	51,018	497,930	52,256	510,016
COLA, Step and Inflation	510	4,867	1,450	8,653	2,116	20,649	2,167	21,150
CVA Adjustment	-1,041	0	-20	0	0	1	2	3
Strategic Initiatives/Growth	0	0	0	0	510	4,979	1,033	10,079
Efficiencies	0	0	-945	-3,723	-1,388	-13,544	-1,931	-18,845
Subtotal	50,513	493,000	50,998	497,930	52,256	510,016	53,527	522,403
Total	1,316,639	8,886,143	1,325,950	9,009,001	1,364,754	9,214,801	1,396,323	9,415,643

Assumptions	2021	2022	2023	2024
	BOD Approved	BOD Approved		
COLA	1.00%	2.00%	1.75%	1.75%
Inflation	1.50%	2.00%	1.50%	1.50%
Strategic Initiative	0.00%	0.00%	1.00%	1.00%
Asset Management - on capital only	0.00%	0.50%	1.00%	1.00%

**Nottawasaga Valley
Conservation Authority**



Nottawasaga Valley
Conservation Authority

September 28, 2021

City of Barrie
70 Collier Street
Barrie, Ontario
L4M 4T5

Dear Mayor Lehman & Council:

Please find the 2022 Nottawasaga Valley Conservation Authority (NVCA) Draft Budget Booklet at <https://www.nvca.on.ca/Shared%20Documents/NVCA%202022%20draft%20budget.pdf>. This draft budget was received and approved for circulation and input for the 30 day review period, at the September 24, 2021 NVCA Board meeting. Please forward any comments to the undersigned by November 19, 2021.

The NVCA is also pleased to include the budget companion, the 2022 Program Overview provides simple, understandable information about how our budget is allocated, what our goals and objectives are both for the current year and future year, along with what has been achieved by our team. It can be found at <https://www.nvca.on.ca/Shared%20Documents/2022%20Program%20Overview.pdf>

The NVCA worked very diligently to address the impacts of COVID-19 combined with the uncontrollable costs of items such as insurance, without adversely impacting our member municipalities. The City of Barrie's proposed 2022 levy contribution is \$399,869.35 an increase of \$8,628.36 over 2021. The capital asset levy will be \$20,782.26. This represents a total of \$420,651.61 contribution for 2022.

Please contact Kerry Jenkins at 705-424-1479 ext. 272 or kjenkins@nvca.on.ca if your council would like to schedule a deputation or a meeting with staff to discuss this draft budget. We believe the 2022 draft budget represents a wise investment for the long-term health of our environment and our local economy.

Yours truly,

A handwritten signature in black ink, appearing to read "Doug Hevenor".

Doug Hevenor
Chief Administration Officer

Copies: NVCA Board Member, Councillor Gary Harvey
John Kuehl, Acting Manager, Business Planning & Budget



NOTTAWASAGA VALLEY CONSERVATION AUTHORITY

2022 DRAFT BUDGET

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OUR VISION

A sustainable watershed that is resilient to the effects of climate change, urban growth and other stressors and provides for safe, healthy and prosperous people and communities.

OUR MISSION

Working together to deliver innovative, integrated watershed management that is responsive to the environmental, economic and social sustainability of the Nottawasaga Valley watershed.



EMBRACING CHANGE

In 2021, the Nottawasaga Valley Conservation Authority worked closely with our municipal and funding partners to comply, adapt and respond to the COVID-19 pandemic and other relevant changes to operations.

One significant change is the update of the Conservation Authorities Act, the Planning Act and relevant regulations. The 2022 budget is organized the same way as last year's budget as the changes will not come into effect until fiscal year 2023.

The 2022 Program Overview, the companion to this budget, reflects all associated direct and measurable costs and revenues. Our Asset Management Strategy will continue to invest in aging infrastructure across NVCA's Conservation Areas and public spaces to provide safe, accessible, and functional facilities to the public. This directly aligns with conservation authority initiatives and our partner municipality priorities.

In 2022, we look forward to continue to protect, conserve, and restore natural resources and develop resilient communities through education, the application of science, community engagement, service excellence and collaboration with our partners.

OUR WATERSHED

The Nottawasaga Valley Watershed is approximately 3,700 km², with jurisdiction in 18 municipalities in the counties of Simcoe, Dufferin and Grey. The watershed is the source of watercourses that flow into Georgian Bay at Wasaga Beach, Collingwood and Severn Sound.

NVCA's Board of Directors is comprised of one representative appointed from each of our member municipalities.

Board members have a very important role and responsibility to represent the interests of their municipalities, consider the interests and needs of the conservation authority, and establish an effective reporting relationship with their municipal council and staff.

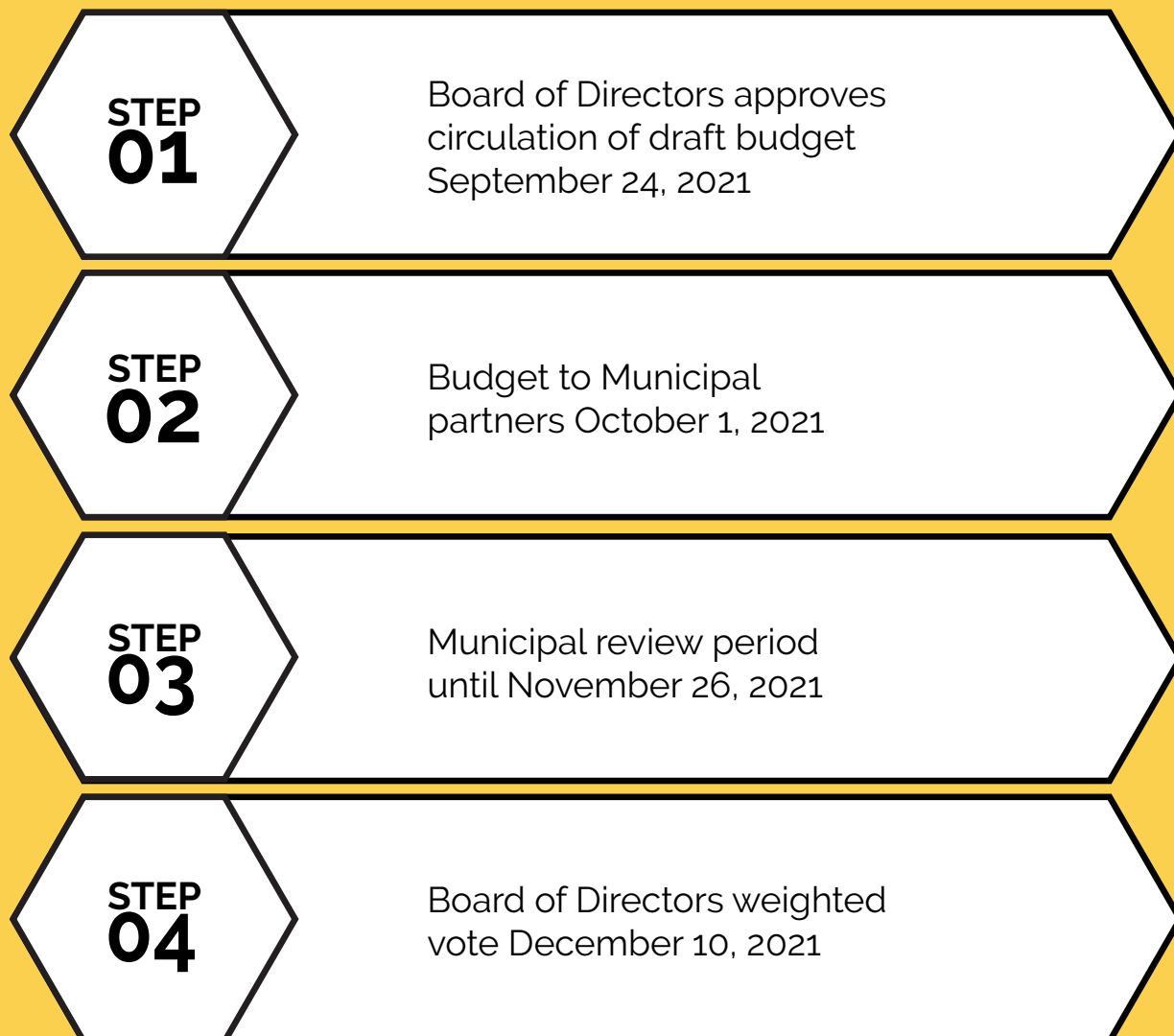
Budget Process

In September 2021, Board members approved a staff report on the budget pressures projected for 2022 and directed staff to prepare a 2022 budget for consideration based on a \$90,000 increase to general levy.

Staff have developed a draft budget based on a \$89,768 increase. The draft budget is reviewed at the September 24, 2021 Board of Directors meeting and subsequently circulated to NVCA watershed municipalities for comments of which a minimum of 30 days is given as per the *Conservation Authorities Act*. The Board of Directors will vote on the budget at the December Board meeting.

Budget Vote

The Board of Directors will vote on the budget and levy using a weighted vote. The weighting formula is based on the Current Value Assessment (CVA) levy apportionment found on the next page.



2022 Draft Budget

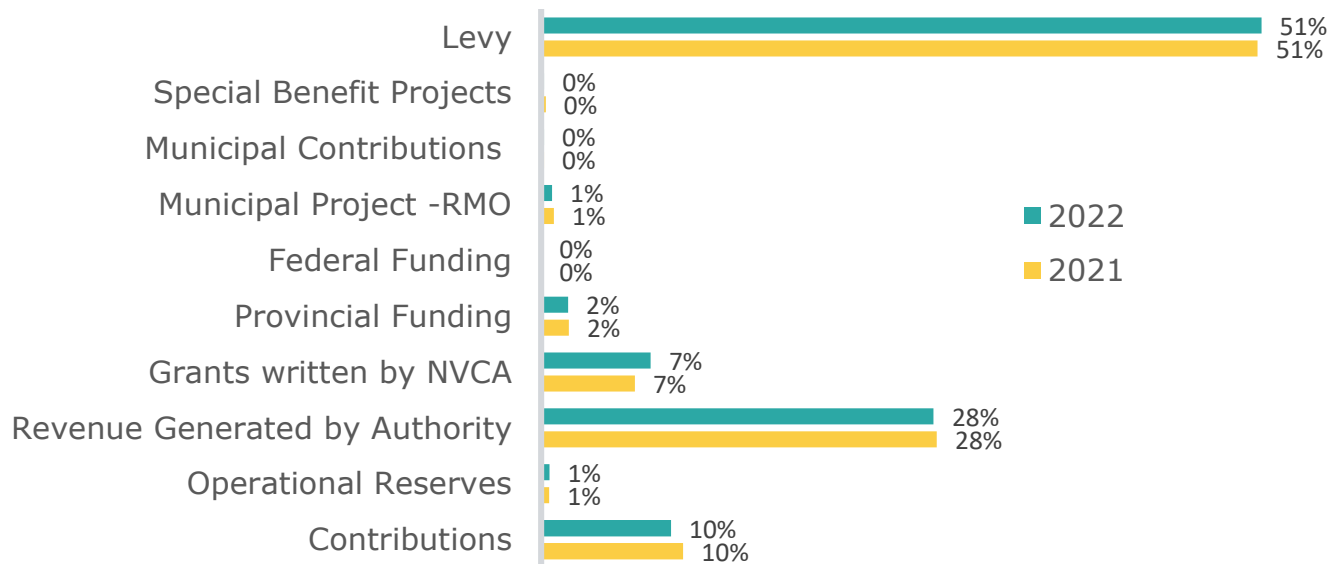
The 2022 operational budget is organized into business units and departments and is intended to reflect all associated costs. Operating programs have been maintained at the previous years' service levels.

A \$89,768 increase in municipal levy, is needed to support the operating expenditures. The operating levy is shared by NVCA member municipalities based on the CVA apportionment percentages provided by the Ministry of Natural Resources and Forestry.

Summary of Municipal Levy Contribution

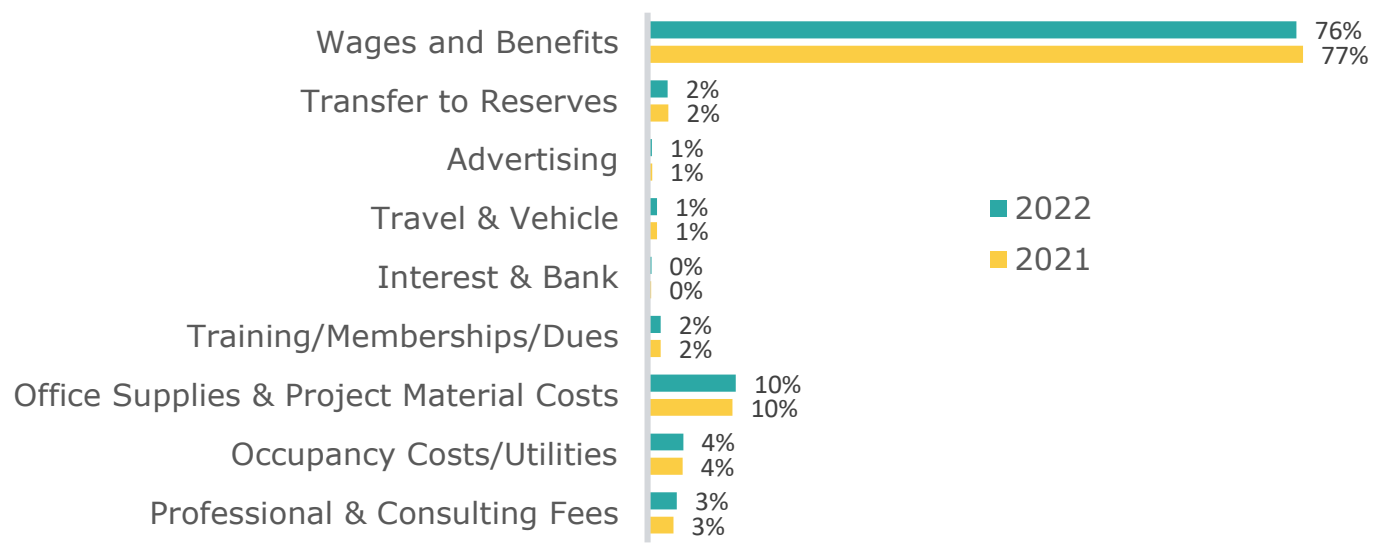
Municipality	2021 CVA Apportionment Percentage	2022 CVA Apportionment Percentage	2021 Operating Levy	2022 Draft Operating Levy	\$ Increase
			\$2,564,825.14	\$2,654,593.30	\$89,768.15
Township of Adjala-Tosorontio	4.13%	4.06%	\$105,929.84	\$107,856.13	\$1,926.28
Township of Amaranth	0.22%	0.22%	\$5,611.84	\$5,787.01	\$175.18
City of Barrie	15.25%	15.06%	\$391,240.99	\$399,869.35	\$8,628.36
Town of The Blue Mountains	1.38%	1.41%	\$35,445.88	\$37,445.69	\$1,999.81
Town of Bradford West Gwillimbury	4.26%	4.27%	\$109,284.63	\$113,295.39	\$4,010.75
Clearview Township	4.89%	4.88%	\$125,440.47	\$129,557.43	\$4,116.96
Town of Collingwood	9.99%	10.20%	\$256,313.24	\$270,695.25	\$14,382.01
Township of Essa	7.02%	6.94%	\$179,955.83	\$184,082.77	\$4,126.95
Municipality of Grey Highlands	0.34%	0.34%	\$8,707.58	\$8,991.11	\$283.53
Town of Innisfil	7.15%	7.29%	\$183,474.77	\$193,514.54	\$10,039.78
Township of Melancthon	0.47%	0.47%	\$12,129.06	\$12,569.50	\$440.44
Town of Mono	3.74%	3.71%	\$95,850.08	\$98,408.43	\$2,558.35
Mulmur Township	1.64%	1.62%	\$41,993.88	\$43,062.81	\$1,068.93
Town of New Tecumseth	13.66%	13.60%	\$350,370.50	\$360,921.16	\$10,550.66
Township of Oro-Medonte	7.43%	7.39%	\$190,499.82	\$196,118.70	\$5,618.88
Town of Shelburne	2.00%	2.02%	\$51,250.34	\$53,617.48	\$2,367.14
Township of Springwater	7.48%	7.49%	\$191,877.13	\$198,749.40	\$6,872.27
Town of Wasaga Beach	8.95%	9.04%	\$229,451.82	\$240,049.56	\$10,597.74

Revenues





Expenses



Asset Management

The capital asset levy, which funds the asset management plan (AMP), is shared by the municipal partners based on their apportionment percentage.

The AMP is based on the annual approval of the asset management plan by the Board of Directors. The AMP for 2022 was approved by the Board of Directors at the August 2021 Board meeting.

Below are the contributions for 2022 based on the approved Asset Management Plan:

Capital Asset Levy

Municipality	2022 CVA Apportionment %	2021 Capital Levy Contribution	2022 Capital Levy
Township of Adjala-Tosorontio	4.06%	\$5,802.89	\$5,605.56
Township of Amaranth	0.22%	\$307.42	\$300.76
City of Barrie	15.06%	\$21,432.38	\$20,782.26
Town of The Blue Mountains	1.41%	\$1,941.74	\$1,946.18
Town of Bradford West Gwillimbury	4.27%	\$5,986.67	\$5,888.28
Clearview Township	4.88%	\$6,871.69	\$6,733.48
Town of Collingwood	10.20%	\$14,040.97	\$14,068.68
Township of Essa	6.93%	\$9,858.07	\$9,567.28
Municipality of Grey Highlands	0.34%	\$477.01	\$467.34
Town of Innisfil	7.29%	\$10,050.84	\$10,057.54
Melancthon Township	0.47%	\$664.44	\$653.30
Town of Mono	3.71%	\$5,250.72	\$5,114.55
Mulmur Township	1.62%	\$2,300.45	\$2,238.15
Town of New Tecumseth	13.60%	\$19,193.47	\$18,758.01
Township of Oro-Medonte	7.39%	\$10,435.68	\$10,192.81
Town of Shelburne	2.02%	\$2,807.52	\$2,786.66
Township of Springwater	7.49%	\$10,511.13	\$10,329.52
Town of Wasaga Beach	9.04%	\$12,569.49	\$12,476.04

Reserves

These amounts will be put into reserves to pay for the repair maintenance and replacement of the assets as identified in the AMP.

Some of the 2022 expenditures as per the AMP:

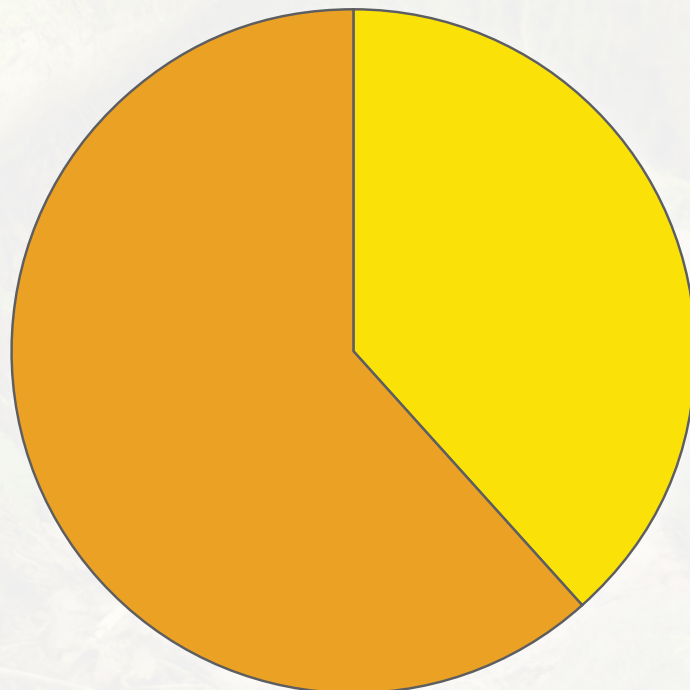
1. Dam Safety review for the Utopia Dam as well as repairs at New Lowell and Pretty River Dam/Dyke
2. Parts replacement on lands, flood and monitoring equipment to extend life as well as replacement of some end of life equipment including a tractor
3. Computers and server upgrades and network hardware

Funding for Asset Management Plan

2022 Total Cost:
\$224,125

Capital Reserves:
\$86,158.60
38%

Asset Levy:
\$137,966.40
62%



**Nottawasaga Valley Conservation Authority
Proposed 2022 Budget**

Consolidated

	BUDGET 2021	BUDGET 2022	\$ CHANGE
REVENUE:			
Municipal Levy	2,564,825.15	2,654,593.30	89,768.15
Special Benefit Projects	16,000.00	11,000.00	(5,000.00)
Oro-Medonte MOU	(38,478.73)	(39,825.49)	(1,346.76)
Municipal Contributions	10,000.00	10,000.00	-
Municipal Project - RMO	45,000.00	39,000.00	(6,000.00)
Total Municipal Revenue	2,597,346.42	2,674,767.81	77,421.39
MNR Transfer Payment-Flood	97,307.00	97,307.00	-
Other Provincial Sources	215,500.00	272,500.00	57,000.00
Federal Sources	114,510.00	125,100.00	10,590.00
Total Government Grants	427,317.00	494,907.00	67,590.00
Contributions	501,040.00	470,940.00	(30,100.00)
User Fees			
Reforestation	46,000.00	71,000.00	25,000.00
Healthy Waters	-	20,000.00	20,000.00
Conservation Lands	21,600.00	29,600.00	8,000.00
Planning	989,600.00	978,000.00	(11,600.00)
Environmental Monitoring	13,000.00	1,000.00	(12,000.00)
Environmental Education	148,950.00	148,950.00	-
Tiffin Operations	117,300.00	119,500.00	2,200.00
Conservation Land Leases	33,590.00	31,440.00	(2,150.00)
Investment Income	25,000.00	25,000.00	-
Total Contributions and User Fees	1,896,080.00	1,895,430.00	(650.00)
Operational Reserves	28,678.73	30,025.49	1,346.76
TOTAL REVENUE	4,949,422.15	5,095,130.30	145,708.15
EXPENSES:			
Wages and Interprogram Charges	3,791,892.14	3,853,600.30	61,708.16
	3,791,892.14	3,853,600.30	61,708.16
Other Expenses			
Staff Cost	10,600.00	10,600.00	-
Memberships/Professional Dues	47,350.00	47,350.00	-
Educations and Training	29,500.00	29,500.00	-
Materials & Supplies - General	358,120.00	359,000.00	880.00
Materials & Supplies - Cost of Trees	90,000.00	124,000.00	34,000.00
Vehicles & Large Equipment Costs	42,450.00	42,450.00	-
Office Expenses	16,000.00	16,000.00	-
Equipment Costs	9,000.00	9,000.00	-
Transportation Costs	13,000.00	13,000.00	-
Legal	22,000.00	22,000.00	-
Consultants	109,500.00	132,500.00	23,000.00
Insurance	92,700.00	117,350.00	24,650.00
Taxes	23,890.00	21,460.00	(2,430.00)
Heat and Hydro	32,000.00	32,000.00	-

**Nottawasaga Valley Conservation Authority
Proposed 2022 Budget**

Consolidated

	BUDGET 2021	BUDGET 2022	\$ CHANGE
Telephones and Internet Access	23,000.00	23,000.00	-
Audit Fees	18,000.00	20,000.00	2,000.00
Interest and Bank Charges	21,200.00	22,500.00	1,300.00
Maintenance Expense	31,700.00	32,300.00	600.00
Uniform Expense	6,500.00	6,500.00	-
Leases	14,000.00	14,000.00	-
Advertisement and Communications	26,520.00	26,520.00	-
Bad Debt Expense	500.00	500.00	-
Transfer to Reserves	120,000.00	120,000.00	-
	<u>1,157,530.00</u>	<u>1,241,530.00</u>	<u>84,000.00</u>
TOTAL EXPENSES	<u>4,949,422.14</u>	<u>5,095,130.30</u>	<u>145,708.16</u>
SURPLUS (DEFICIT)	<u>(0.00)</u>	<u>-</u>	<u>0.00</u>



Nottawasaga Valley Conservation Authority

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T: 705-424-1479 • F: 705-424-2115



@nottawasagaca

Member of



Conservation
ONTARIO
259

Simcoe Muskoka District Health Unit*

* No budget materials provided at the time of budget binder publication

County of Simcoe

Service Partners



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November 04, 2021

2022 DEPARTMENT BUDGETS



City of Barrie – Operating and Capital

The City of Barrie shares costs for Health & Emergency Services, Social & Community Services divisions as well as Archives and Museum and Lake Simcoe Regional Airport. The 2022 budgeted cost sharing contributions are outlined in the following chart.

City of Barrie Operating Budget (000's)	2019	2020	2021	2021	2022	2022B vs 2021F		2022B vs 2021B	
	Actual	Actual	Budget	Forecast	Budget	Change	Change	Change	Change
Department						\$	%	\$	%
LTC - Homes	1,021	1,160	1,885	1,381	1,619	238	17.2	(266)	(14.1)
Paramedic Services	6,536	6,352	6,583	6,309	6,995	687	10.9	412	6.3
Health and Emergency Services	7,557	7,513	8,469	7,690	8,614	924	12.0	146	1.7
Children Services	1,041	1,026	2,045	1,791	2,045	253	14.1	0	-
Community Services	742	832	868	829	925	96	11.5	56	6.5
Ontario Works	3,157	2,373	3,493	3,377	3,663	287	8.5	170	4.9
Simcoe County Housing Corporation	1,650	1,823	2,143	2,054	2,246	192	9.4	103	4.8
Social Housing - Non-Profit	4,246	4,353	4,688	4,979	5,023	44	0.9	335	7.1
Social and Community Services	10,837	10,406	13,237	13,030	13,902	872	6.7	665	5.0
Archives	47	48	49	49	50	1	2.0	1	2.0
Museum	62	63	65	65	66	1	2.0	1	2.0
Total Archives and Museum	109	111	113	113	116	2	2.0	2	2.0
Total Lake Simcoe Regional Airport	0	75	111	111	160	49	44.0	49	44.0
Total Operating	18,503	18,106	21,930	20,944	22,792	1,848	8.8	862	3.9
Total Capital	10,820	4,395	6,250	7,443	17,190	9,747	130.9	10,940	175.1
MFC Projects									
- Current year MFC payment	996	306	448	541	1,549	1,008	186.2	1,101	245.9
- Prior years MFC payment	627	1,497	2,708	2,389	3,197	808	33.8	490	18.1
Total MFC payment	1,623	1,803	3,155	2,931	4,747	1,816	62.0	1,591	50.4
Non MFC capital projects	824	1,236	1,771	1,694	1,698	4	0.3	(73)	(4.1)
Total Adjusted Capital	2,447	3,039	4,927	4,624	6,445	1,820	39.4	1,518	30.8
Total Operating and Adjusted Capital	20,950	21,144	26,857	25,568	29,237	3,668	14.3	2,380	8.9

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November 04, 2021

2022 DEPARTMENT BUDGETS



City of Barrie – Capital Projects

2022 - MFC Projects Department and Project	Budget (000's)
LTC - Simcoe Manor Redevelopment	2,132
LTC -Homes	2,132
PAR - Bradford Station	596
PAR - Severn Station	134
PAR - Springwater South Post	220
PAR - Waubaushene Station	31
Paramedic Services	980
SCHC - Affordable Housing (Barrie)	16
SCHC - Affordable Housing (Bradford)	3,192
SCHC - Affordable Housing (Orillia)	9,171
Simcoe County Housing Corporatic	12,379
Total MFC Projects	15,492

MFC Financing Balance	
MFC Opening Balance	18,554
Current Year Build	15,492
Current Year MFC Principal Payment	(1,549)
Prior Years MFC Principal Payment	(2,629)
MFC Closing Balance	29,867

MFC Financing Payment	
Current Year MFC Principal Payment	1,549
Prior Years MFC Principal Payment	2,629
Interest	568
Total MFC Financing Payment	4,747

2022 - Capital Projects (Non MFC) Department and Project	Budget (000's)
LSRA - Waste Water System	15
Lake Simcoe Regional Airport	15
LTC - Building and Equipment	175
LTC - Homes	175
PAR - Ambulance Addition	73
PAR - Drone Program	25
PAR - Logistic Tech Vehicle Addition	10
PAR - Power Assist Lift Equipment	179
PAR - Power Stretcher Replacement	179
PAR - Vehicle Replacement	430
Paramedic Services	897
SCHC - Albert Street (Collingwood)	12
SCHC - Bay Street (Midland)	7
SCHC - Blake Street (Barrie)	10
SCHC - Brock Street (Clearview)	28
SCHC - Brooks Street (Barrie)	42
SCHC - Cook Street (Barrie)	18
SCHC - Harriet Street (Penetanguishene)	18
SCHC - Maria Street (Penetanguishene)	67
SCHC - Matthew Way (Collingwood)	19
SCHC - Midland Avenue (Midland)	17
SCHC - Miller Park Avenue (Bradford)	8
SCHC - Napier Street (Collingwood)	51
SCHC - Oxford Street (Orillia)	38
SCHC - Regent Street (Orillia)	6
SCHC - Seventh Lane (Wasaga Beach)	130
SCHC - St. Paul Street (Collingwood)	10
SCHC - Victoria Street (Innisfil)	56
SCHC - Wellington Street (New Tecumset)	37
SCHC - Yonge Street (Midland)	12
SCHC - Yonge Street (Springwater)	23
Simcoe County Housing Corporation	610

Total Capital	1,698
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November 04, 2021

2022 DEPARTMENT BUDGETS



Service Partners - Allocation Impacts

Health & Emergency Services (\$000')	2021 Budget		Impacts		2022 Budget	
	Fully Allocated Net Requirement (excluding transfers)	Provincial Funding Reductions	Operational Changes	Share Changes	Fully Allocated Net Requirement (excluding transfers)	% change
LTC - Homes						
County of Simcoe	13,010	(1,791)	59	(3)	11,275	(13.3%)
City of Barrie	1,885	(257)	(9)	0	1,619	(14.1%)
City of Orillia	1,871	(253)	(34)	2	1,587	(15.2%)
Total Municipal	16,766	(2,301)	16	(0)	14,480	(13.6%)
% change		(13.7%)	0.1%		(13.6%)	
Paramedic Services						
County of Simcoe	17,936	(80)	1,143	1	19,000	5.9%
City of Barrie	6,583	(30)	443	(1)	6,995	6.3%
City of Orillia	1,351	(6)	97	(0)	1,441	6.7%
Total Municipal	25,871	(116)	1,682	(0)	27,437	6.1%
% change		(0.4%)	6.5%		6.1%	

2022 DEPARTMENT BUDGETS



Social & Community Services (\$000's)	2021 Budget	Provincial Funding Reductions	Impacts		2022 Budget	% change
	Fully Allocated Net Requirement (excluding transfers)		Operational Changes	Share Changes	Fully Allocated Net Requirement (excluding transfers)	
Children Services						
County of Simcoe	3,022	1,909	(1,944)	79	3,066	1.5%
City of Barrie	2,045	1,415	(1,272)	(143)	2,045	0.0%
City of Orillia	453	408	(442)	63	482	6.5%
Total Municipal	5,519	3,732	(3,659)	0	5,593	1.3%
% change		67.6%	(66.3%)		1.3%	
Community Services						
County of Simcoe	2,404	(33)	181	(3)	2,549	6.1%
City of Barrie	868	(12)	67	2	925	6.5%
City of Orillia	178	(2)	14	1	191	6.9%
Total Municipal	3,450	(47)	261	0	3,665	6.2%
% change		(1.4%)	7.6%		6.2%	
Ontario Works						
County of Simcoe	4,389	(4,207)	4,302	(251)	4,233	(3.5%)
City of Barrie	3,493	(3,644)	3,727	87	3,663	4.9%
City of Orillia	1,189	(1,377)	1,409	164	1,384	16.4%
Total Municipal	9,071	(9,227)	9,437	0	9,281	2.3%
% change		(101.7%)	104.0%		2.3%	

2022 DEPARTMENT BUDGETS



Social & Community Services (\$000's)	2021 Budget		Impacts			2022 Budget	
	Fully Allocated Net Requirement (excluding transfers)	Provincial Funding Reductions	Operational Changes	Share Changes	Fully Allocated Net Requirement (excluding transfers)	% change	
Simcoe County Housing Corp							
County of Simcoe	5,908	(4)	273	(7)	6,169	4.4%	
City of Barrie	2,143	(1)	100	4	2,246	4.8%	
City of Orillia	440	(0)	21	3	463	5.2%	
Total Municipal	8,491	(6)	394	0	8,878	4.6%	
% change		(0.1%)	4.6%		4.6%		
Social Housing - Non-Profit							
County of Simcoe	13,526	899	(13)	(16)	14,397	6.4%	
City of Barrie	4,688	330	(5)	10	5,023	7.1%	
City of Orillia	962	68	(1)	6	1,035	7.5%	
Total Municipal	19,176	1,297	(19)	0	20,454	6.7%	
% change		6.8%	(0.1%)		6.7%		

Barrie Area Physician Recruitment

August 3, 2021

Mayor Lehman and Members of Council
c/o City of Barrie Clerk's Office
City of Barrie
70 Collier Street, P.O. Box 400
Barrie, ON, L4M 4T5

Dear Mayor Lehman and Members of Council,

On behalf of the Barrie Area Physician Recruitment Task Force I'd like to take this opportunity to thank the Council of the City of Barrie for their ongoing support of the recruitment and retention initiative in our community.

Despite many obstacles with respect to the Covid-19 pandemic, we have made significant progress in bringing much needed Family Physicians and Specialists into the area. Despite this success, there is still a tremendous amount of work to be done. Health care human resources will be a significant issue facing all residents of the area in the coming years and recruitment will be the key initiative to alleviate the hardships of the physician shortage.

In addition to recruitment, The Task Force also focuses on the various needs of incoming physicians; we tour visiting physicians throughout the catchment area as well as ensure a unique support system is in place for both the physician and their families should they choose to start a practice in Barrie or elsewhere in the Barrie Area. The Task Force also ensures a structured retention plan is in place to maintain physician satisfaction within the Barrie Area for years to come.

In order to continue to be successful in the recruitment and retention of family physicians and specialists into the area we kindly request your financial support, in the amount of \$60,000 to help further our initiatives for the 2022-2023 fiscal year. As you are aware your financial contribution allows for your representatives, currently Gary Harvey and Susan Rockey, to hold a seat on the Task Force, which will ensure that your input and accountability needs are met.

If you have any questions please do not hesitate to contact me at any time, or if you prefer to meet, I am available at your convenience. I can be reached directly at 705-828-3423 or by e-mail at ThompsonB@rvh.on.ca

Thank-you for your continued support.

Sincerely,



Brittany Thompson
Physician Recruitment Coordinator
Barrie Area Physician Recruitment

