

Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
Buildings	\$29,039,835	\$16,747,079	\$50,070,340	\$74,286,924	\$80,320,727	\$56,542,413	\$71,112,212	\$84,153,860	\$9,952,058	\$3,347,610	\$475,573,058
Corporate Studies and Projects	\$6,158,667	\$6,948,066	\$8,321,600	\$6,693,000	\$6,638,000	\$5,589,000	\$5,470,000	\$5,820,000	\$6,620,000	\$6,370,000	\$64,628,333
Fleet	\$11,580,484	\$8,022,179	\$8,638,635	\$7,851,698	\$7,397,038	\$7,795,850	\$10,313,610	\$12,343,472	\$14,703,909	\$10,300,084	\$98,946,959
Infrastructure	\$44,184,459	\$109,316,632	\$100,953,930	\$103,441,402	\$141,412,675	\$151,961,048	\$133,671,990	\$145,734,158	\$108,943,950	\$74,360,640	\$1,113,980,883
Machinery and Equipment	\$4,728,400	\$14,779,500	\$24,296,500	\$34,578,450	\$32,406,800	\$34,500,100	\$31,465,100	\$42,028,600	\$32,647,400	\$27,597,000	\$279,027,850
Parks	\$2,525,600	\$3,717,940	\$3,809,840	\$3,041,000	\$2,714,800	\$3,209,480	\$2,115,220	\$1,902,600	\$4,783,200	\$1,977,600	\$29,797,280
Technology	\$4,361,917	\$5,754,893	\$5,971,619	\$5,735,000	\$4,701,000	\$4,856,000	\$3,501,185	\$3,590,000	\$3,750,000	\$3,340,000	\$45,561,614
Grand Total	\$102,579,362	\$165,286,289	\$202,062,464	\$235,627,474	\$275,591,040	\$264,453,891	\$257,649,317	\$295,572,690	\$181,400,517	\$127,292,934	\$2,107,515,977

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Buildings											
Z281	Allandale Recreation Centre Expansion	\$0	\$0	\$0	\$350,000	\$0	\$1,670,000	\$690,000	\$19,370,000	\$9,690,000	\$3,213,000	\$34,983,000
001041	5th Floor Data Air Cooling Replacement	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
001013	Allandale Recreation Centre - Pool Grout Rehabilitation	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
000211	Allandale Recreation Centre Blue Arena Compressor Replacement	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000216	Allandale Recreation Centre Blue Rink Roof Replacement	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
000221	Allandale Recreation Centre Exterior Masonry Repairs	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000156	Allandale Recreation Centre Facility Renewal Assessment	\$0	\$0	\$5,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,500,000
000355	Allandale Recreation Centre Family Change Room Flooring	\$0	\$0	\$63,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63,800
000222	Allandale Recreation Centre Fitness & Conditioning Room Renovations	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000401	Allandale Recreation Centre Flooring Replacement	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000209	Allandale Recreation Centre Ice Plant Main Control Panel Upgrade - Blue Arena	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000226	Allandale Recreation Centre Interior Doors Replacement	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000225	Allandale Recreation Centre Large Pool Heating System Replacement	\$50,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
000228	Allandale Recreation Centre Red Arena Ice Pad Replacement	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000
000229	Allandale Recreation Centre Red Arena Ice Plant Main Control Panel Upgrade	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000231	Allandale Recreation Centre Red Ice Plant Compressor Replacement	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,000
000397	Allandale Recreation Centre Replace Arena Dasher Boards and Glazing - Blue Arena	\$0	\$0	\$0	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
000434	Allandale Recreation Centre Replace Blue Arena Ice Pad	\$0	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
000339	Allandale Recreation Centre RTU 11 Ice Unit Replacement	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,000
000232	Allandale Recreation Centre RTU 2 & 4: Main Hall and Upper/Lower Lobbies Repacement	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
000233	Allandale Recreation Centre RTU 8 Replacement	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
000338	Allandale Recreation Centre RTU 9 Ice Unit Replacement	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,000
000237	Allandale Recreation Centre Sidewalk Paver Replacement	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Buildings											
000235	Allandale Recreation Centre Small Pool Heat Exchanger Replacement	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
FC1206	Allandale Transit Hub Development	\$7,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,750,000
000693	Barrie - Simcoe Emergency Services Campus - Phase 2	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$19,300,000	\$0	\$0	\$29,300,000
000159	Barrie Community Sports Complex Facility Renewal Assessment	\$0	\$0	\$100,000	\$0	\$0	\$240,000	\$0	\$0	\$0	\$0	\$340,000
000238	Barrie Community Sports Complex Park Lot & Lighting Rehabilitation	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
000867	Barrie Fire Station 1 Apparatus Bay Floor Resurfacing	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000921	Barrie Fire Station 1 Overhead Door Refurbishment	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
000240	Barrie Molson Centre Concourse Epoxy Rehabilitation	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000242	Barrie Molson Centre East Entrance Renovation	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000243	Barrie Molson Centre Exterior Door Replacement	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000160	Barrie Molson Centre Facility Renewal Assessment	\$0	\$0	\$800,000	\$2,400,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$4,200,000
000244	Barrie Molson Centre New Event Staging	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
000245	Barrie Molson Centre New Show Curtain	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000161	Barrie Sports Dome Facility Renewal Assessment	\$0	\$0	\$480,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$480,000
000168	BPS 79 Bell Farm Facility Renewal Assessment	\$0	\$0	\$0	\$3,500,000	\$305,640	\$28,000	\$0	\$0	\$0	\$0	\$3,833,640
TR1018	Bus Stop Infrastructure Replacement/Improvements	\$114,835	\$704,258	\$589,780	\$610,424	\$140,087	\$125,905	\$130,312	\$125,660	\$130,058	\$134,610	\$2,805,929
001002	Collier Street Parkade Renewal	\$0	\$16,500	\$0	\$0	\$0	\$0	\$451,900	\$76,200	\$0	\$0	\$544,600
001035	Collier Street Parkade Sprinkler Replacement Program	\$125,000	\$125,000	\$125,000	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
000599	Dorian Parker Centre Renovation / Rebuild of Facility	\$0	\$535,000	\$1,170,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,705,000
000975	East Bayfield Community Centre Air Cooled Condenser Replacement	\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000
000247	East Bayfield Community Centre Arena Duct Rehabilitation	\$0	\$0	\$41,760	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$41,760
000250	East Bayfield Community Centre Compressor Replacement	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000252	East Bayfield Community Centre Facility PA & Soundsystem Upgrade	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
000179	East Bayfield Community Centre Facility Renewal Assessment	\$0	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Buildings											
000253	East Bayfield Community Centre Fitness Centre Floor Replacement	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000976	East Bayfield Community Centre Flooring Replacement	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
000254	East Bayfield Community Centre Green Rink Tuflex Flooring Replacement	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
000255	East Bayfield Community Centre Gymnasium Curtain Replacement	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000258	East Bayfield Community Centre Kube Replacement - Part 1	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000259	East Bayfield Community Centre Kube Replacement - Part 2	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000260	East Bayfield Community Centre New Desiccant Dehumidifiers for 2 Ice Pads	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000261	East Bayfield Community Centre New Fluid Cooler	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000263	East Bayfield Community Centre New Munters Desicant Unit	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
000265	East Bayfield Community Centre Parking Lot Lighting Upgrade	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
000269	East Bayfield Community Centre Purple Rink Tuflex Flooring Replacement	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
000376	Eastview Arena Flat Roof Replacement	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
000180	Environmental Centre Facility Renewal Assessment	\$0	\$240,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$240,000
001029	Fire HQ UPS Replacement	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
FC1138	Fisher Auditorium Redevelopment	\$0	\$0	\$500,000	\$2,500,000	\$10,000,000	\$10,000,000	\$3,000,000	\$0	\$0	\$0	\$26,000,000
FC1085	Hewitt's Community Centre New Building Development	\$0	\$0	\$13,000,000	\$47,750,000	\$47,750,000	\$0	\$0	\$0	\$0	\$0	\$108,500,000
FC1086	Hewitt's Library Branch New Building Development	\$0	\$0	\$0	\$4,000,000	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$7,500,000
000270	Holly Community Centre Cooling Tower Replacement	\$0	\$0	\$0	\$62,000	\$0	\$0	\$0	\$0	\$0	\$0	\$62,000
000271	Holly Community Centre DHW Boiler Replacement	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000182	Holly Community Centre Facility Renewal Assessment	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
000272	Holly Community Centre Floor Replacement (Act Rm's/MPR/Youth Centre)	\$0	\$0	\$0	\$71,500	\$0	\$0	\$0	\$0	\$0	\$0	\$71,500
000273	Holly Community Centre Ice Plant Compressor 1 Replacement	\$0	\$0	\$0	\$52,500	\$0	\$0	\$0	\$0	\$0	\$0	\$52,500
000274	Holly Community Centre Ice Plant Compressor 2 Replacement	\$0	\$0	\$0	\$51,500	\$0	\$0	\$0	\$0	\$0	\$0	\$51,500
000275	Holly Community Centre Ice Plant Compressor 3 Replacement	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Buildings											
000276	Holly Community Centre Men's & Ladies Pool Change Room Floor Tile Replacement	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000277	Holly Community Centre New Main Entrance Electronic Sign	\$0	\$0	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
000279	Holly Community Centre Rink 1 & 2 Rubber Flooring Replacement	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000977	Holly Community Centre Rink 1/2 Glycol System Replacement	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
FC1230	Holly Community Centre Roof Replacement	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
000184	Lampman Lane Community Centre Facility Renewal Assessment	\$0	\$0	\$460,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$460,000
Z766	Lampman Lane Community Centre Interior Washroom and Access Renovation	\$50,000	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
000967	Lampman Lane Community Centre Roof Replacement	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
001030	Main Library Garbage Bin Replacement	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
FC1216	Main Library Lobby Terrazzo Refurbishment	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
001045	McClaren Art Center Teak Refurbishment	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
001046	McClaren Art Center Window Replacement Program	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$200,000
001044	McClaren Arts Center Floor Refinishing	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001026	McClaren Arts Centre RTU Replacement and optimization	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
001057	Operations Centre Master Plan - Land Purchase	\$14,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000,000
FC1124	Operations Centre Master Plan Implementation	\$1,500,000	\$5,000,000	\$14,000,000	\$5,000,000	\$10,500,000	\$11,000,000	\$11,550,000	\$0	\$0	\$0	\$58,550,000
000408	Parkview Community Centre Building Envelope Refurbishment	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000361	Parkview Community Centre DSS Abatement	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000196	Parkview Community Centre Facility Renewal Assessment	\$0	\$0	\$321,000	\$8,000	\$0	\$451,600	\$0	\$0	\$0	\$0	\$780,600
000969	Parkview Community Centre Flooring Replacement	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
000444	Parkview Community Centre Replace HVAC Units	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000974	Sadlon Arena - Fire System Replacement	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
001011	Sadlon Arena - Roof Repairs	\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000
000613	Salem Community Centre New Building Development	\$0	\$0	\$0	\$0	\$0	\$13,000,000	\$38,500,000	\$38,500,000	\$0	\$0	\$90,000,000
000614	Salem Library Branch New Building Development	\$0	\$0	\$0	\$0	\$0	\$500,000	\$6,750,000	\$6,750,000	\$0	\$0	\$14,000,000
FC1126	Secondary Plan Area Municipal Campus New Site Development	\$0	\$0	\$0	\$0	\$7,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$10,000,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Buildings											
Z731	South Shore Community Centre Electric Heater Replacement	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
000920	South Shore Community Centre Exterior Washroom Replacement	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000200	South Shore Community Centre Facility Renewal Assessment	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$400,000
000970	South Shore Community Centre Historical Element Refurbishment	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
000439	South Shore Community Centre Replace HVAC Unit 1,2,3	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
000203	Surface Water Treatment Plant Facility Renewal Assessment	\$0	\$0	\$0	\$125,000	\$75,000	\$0	\$40,000	\$0	\$0	\$0	\$240,000
001015	SWTP - Solar PV Installation	\$0	\$1,402,252	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,402,252
001008	SWTP-Boiler Replacement and Optimization	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
001014	SWTP-Garage Floor Structural Rehabilitation and Prevention	\$0	\$300,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,550,000
000954	Transit Downtown Mini Hub	\$50,000	\$284,069	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$334,069
000719	Transit Garage Expansion 2026	\$0	\$0	\$0	\$0	\$0	\$16,526,908	\$0	\$0	\$0	\$0	\$16,526,908
001024	Transit Terminal Canopy Drain Line Replacement	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
001022	Transit Terminal Exterior Door Replacement	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
000208	Waste Water Maintenance Facility Renewal Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32,000	\$32,000	\$0	\$64,000
FC1215	WWTF Innovation Center	\$1,000,000	\$6,000,000	\$6,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000,000
	Buildings Total	\$29,039,835	\$16,747,079	\$50,070,340	\$74,286,924	\$80,320,727	\$56,542,413	\$71,112,212	\$84,153,860	\$9,952,058	\$3,347,610	\$475,573,058

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
Corporate Studies and Projects												
000356	Allandale Recreation Centre Concessions RTU	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
001038	Asset Management Plan Updates - Regulatory Compliance and Program Advancement	\$75,000	\$310,000	\$275,000	\$235,000	\$100,000	\$150,000	\$350,000	\$400,000	\$150,000	\$0	\$2,045,000
001025	Bradford UST Contamination Remediation	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
001004	Condition Assessment - Paid Public Lots	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
FI1018	County of Simcoe Capital Program - Long Term Care & Senior Services	\$118,000	\$97,000	\$33,000	\$118,000	\$125,000	\$74,000	\$100,000	\$100,000	\$100,000	\$100,000	\$965,000
FI1019	County of Simcoe Capital Program - Paramedic Services	\$1,698,000	\$1,585,000	\$1,395,000	\$1,475,000	\$1,740,000	\$1,988,000	\$2,094,000	\$2,094,000	\$2,094,000	\$2,094,000	\$18,257,000
FI1020	County of Simcoe Capital Program - Social Housing & Community Services	\$1,826,000	\$2,252,000	\$2,685,000	\$2,965,000	\$2,873,000	\$2,977,000	\$2,826,000	\$2,826,000	\$2,826,000	\$2,826,000	\$26,882,000
001039	DC Update - Infrastructure Cost Study	\$170,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
000358	Dorian Parker Community Centre Exterior Concrete Repairs	\$0	\$0	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000
000377	Dorian Parker Community Centre Laneways and Parking and lighting	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
000435	East Bayfield Community Centre Replace 7 Kubes	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
000993	Environmental Center Automatic Weigh Scale and Traffic Lane	\$0	\$350,000	\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,250,000
EN1177	Infrastructure Master Plans / DC Technical Studies Update	\$0	\$0	\$150,000	\$1,400,000	\$1,550,000	\$400,000	\$0	\$150,000	\$1,250,000	\$1,350,000	\$6,250,000
000991	Landfill Litter Fencing	\$100,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
000992	Landfill Purge Well 5	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
IO1000	Municipal Innovation Exchange (MiX) Project	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
001019	North Barrier Wall Program - implementation of 2020 study recommendations	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
000313	North Shore Trail Master Plan Update	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
001001	Parking Studies	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$400,000
001023	Soil Vapour Mitigation	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
FI1024	Stormwater Climate Action Fund	\$466,667	\$466,666	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$933,333
ES1056	Studies for Future Solid Waste Disposal Options	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
000937	Transit Studies	\$0	\$0	\$250,000	\$0	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$750,000
EN1429	Water and Transportation Asset Management Plans - Update	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
001028	Waterfront, Marina & Parks Master Plan Update	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	\$600,000	\$657,400	\$504,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,762,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
Corporate Studies and Projects												
EN1331	WwTF/BSF/SPS Condition Assessments for Wastewater Asset Management Plan	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
	Corporate Studies and Projects Total	\$6,158,667	\$6,948,066	\$8,321,600	\$6,693,000	\$6,638,000	\$5,589,000	\$5,470,000	\$5,820,000	\$6,620,000	\$6,370,000	\$64,628,333

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Fleet											
BF1029	Apparatus Replacement-Technical Rescue Truck	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000
000536	Conventional Transit Bus Growth	\$2,088,888	\$1,441,334	\$2,983,560	\$2,315,988	\$1,598,032	\$1,653,964	\$3,423,704	\$3,543,532	\$3,667,556	\$3,795,920	\$26,512,478
TR1029	Conventional Transit Bus Replacement Program	\$2,088,888	\$2,882,668	\$2,237,670	\$2,315,988	\$2,397,048	\$2,480,946	\$3,423,704	\$3,543,532	\$5,501,334	\$5,693,880	\$32,565,658
RP1156	Fleet Replacement Program	\$6,000,000	\$3,500,000	\$3,000,000	\$3,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$4,500,000	\$4,500,000	\$0	\$32,000,000
001054	New Front End Loader for Downtown Winter Maintenance	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
000930	Specialized Transit Bus Growth	\$0	\$198,177	\$205,113	\$0	\$219,722	\$454,824	\$235,372	\$0	\$252,136	\$270,094	\$1,835,438
TR1028	Specialized Transit Bus Replacement Program	\$792,708	\$0	\$212,292	\$219,722	\$682,236	\$706,116	\$730,830	\$756,408	\$782,883	\$540,190	\$5,423,385
	Fleet Total	\$11,580,484	\$8,022,179	\$8,638,635	\$7,851,698	\$7,397,038	\$7,795,850	\$10,313,610	\$12,343,472	\$14,703,909	\$10,300,084	\$98,946,959

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
001018	Dunlop Street Bridge Sanitary - Sarjeant Drive to Anne Street	\$1,208,069	\$1,000,000	\$1,000,000	\$0	\$2,846,316	\$9,018,126	\$9,018,126	\$9,018,126	\$0	\$0	\$33,108,763
EN1294	Watermain Renewal Program	\$1,713,000	\$290,000	\$1,767,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,770,000
001051	2021 Accessible Pedestrian Pushbutton Installation	\$82,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$82,500
001053	2021 Streetlight Infill Program	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
001049	2021 Traffic Signal Cabinet Replacement Program	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
EN1435	Alliance Boulevard Expansion - Bell Farm to Bell Farm	\$0	\$0	\$0	\$0	\$0	\$0	\$640,000	\$794,000	\$2,439,000	\$2,450,000	\$6,323,000
EN1377	Anne Street Right of Way Expansion - Wellington to Dunlop	\$75,000	\$0	\$140,000	\$216,000	\$216,000	\$2,550,000	\$350,000	\$1,690,000	\$1,690,000	\$0	\$6,927,000
EN1323	Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	\$200,000	\$708,726	\$1,551,663	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,460,389
EN1322	Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	\$157,303	\$600,000	\$3,073,277	\$3,073,277	\$0	\$0	\$0	\$0	\$0	\$0	\$6,903,857
000973	Barrie Molson Centre Site Walkway Improvements	\$0	\$280,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000
Z347	Bayfield Street Right of Way Expansion - Cundles to Grove	\$0	\$523,000	\$523,000	\$290,000	\$520,000	\$5,850,000	\$1,660,000	\$6,530,000	\$6,530,000	\$0	\$22,426,000
EN1288	Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	\$648,179	\$205,200	\$491,400	\$3,351,722	\$3,927,455	\$981,864	\$0	\$0	\$0	\$0	\$9,605,820
EN1164	Bell Farm Road ROW Expansion - St. Vincent to Duckworth	\$0	\$6,170,000	\$1,475,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,645,000
EN1259	Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	\$0	\$0	\$350,844	\$0	\$0	\$0	\$0	\$0	\$2,682,456	\$0	\$3,033,300
EN1324	Big Bay Point Rd., Painswick Bridge B Rehabilitation- (Metrolinx Corridor)- Ashford to Pine	\$0	\$1,609,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,609,000
EN1375	Big Bay Point Road New Transmission Watermain & Road Expansion - Prince William to Street N (City)	\$0	\$0	\$0	\$84,000	\$375,500	\$375,500	\$186,000	\$386,000	\$0	\$0	\$1,407,000
EN1286	Big Bay Point Road ROW Expansion - Bayview to Huronia	\$1,572,962	\$5,295,444	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,868,406
EN1132	Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	\$167,500	\$676,500	\$1,227,000	\$1,227,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,298,000
EN1278	Bryne Drive (North) New Road Construction - Harvie Rd to Essa Rd	\$0	\$0	\$0	\$0	\$7,901,100	\$513,600	\$2,041,652	\$4,083,303	\$4,083,303	\$0	\$18,622,958
Z445	Bryne Drive and Commerce Park Drive Right of Way Expansion	\$927,000	\$0	\$0	\$0	\$289,000	\$289,000	\$234,000	\$391,000	\$391,000	\$3,050,000	\$5,571,000
EN1277	Bryne Drive New Road Construction - Harvie to North of Caplan	\$998,100	\$2,653,701	\$4,107,401	\$2,913,432	\$0	\$0	\$0	\$0	\$0	\$0	\$10,672,634

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
EN1274	Bunkers Creek Culverts and Watercourse Improvements - Innisfil to Lakeshore	\$0	\$5,877,966	\$7,323,600	\$5,492,700	\$5,492,700	\$0	\$0	\$0	\$0	\$0	\$24,186,966
000048	Bunkers Milligans Pond	\$0	\$0	\$0	\$0	\$0	\$231,000	\$235,000	\$156,000	\$1,849,000	\$2,774,000	\$5,245,000
EN1453	Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Weldon	\$412,500	\$412,500	\$860,000	\$2,235,700	\$2,235,700	\$2,235,700	\$0	\$0	\$0	\$0	\$8,392,100
EN1144	County Road 27 New Transmission Watermain - Holly PS to Former Barrie South City Limits (Developer)	\$1,322,230	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,322,230
Z423	Cundles Road East New Transmission Watermain - St Vincent to Golden Eagle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$245,000	\$733,000	\$0	\$978,000
EN1265	Cycle Barrie Infrastructure Program	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
EN1166	Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	\$0	\$0	\$3,338,400	\$6,447,000	\$2,111,400	\$0	\$0	\$0	\$0	\$0	\$11,896,800
EN1167	Dunlop Street East Corridor Improvements - Toronto to Mulcaster	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
EN1306	Dunlop Street Interchange Replacement - Sarjeant Drive to Anne Street	\$350,809	\$500,000	\$1,250,542	\$0	\$1,780,798	\$7,037,779	\$7,037,779	\$7,037,779	\$0	\$0	\$24,995,486
EN1071	Dunlop Street West ROW Replacement - Eccles to Toronto	\$7,500,000	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,500,000
EN1101	Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	\$2,770,000	\$1,221,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,991,000
EN1168	Dyments Creek Culvert Expansion - Bradford St.	\$0	\$3,553,000	\$3,659,680	\$5,720,000	\$5,328,000	\$0	\$0	\$0	\$0	\$0	\$18,260,680
Z522	Dyments Creek Culvert Replacement - Anne Street to John Street	\$0	\$0	\$99,000	\$610,000	\$796,000	\$531,000	\$2,812,800	\$1,875,200	\$0	\$0	\$6,724,000
000079	Dyments Creek Culvert Replacement - George Street	\$0	\$0	\$0	\$0	\$86,000	\$232,000	\$127,000	\$1,433,000	\$0	\$0	\$1,878,000
000081	Dyments Creek Culvert Replacement - Hart Drive	\$0	\$0	\$0	\$107,000	\$354,000	\$425,000	\$284,000	\$2,882,000	\$0	\$0	\$4,052,000
Z508	Dyments Creek Culvert Replacement - Innisfil Street	\$0	\$0	\$145,000	\$518,000	\$420,000	\$4,599,000	\$0	\$0	\$0	\$0	\$5,682,000
EN1279	Dyments Creek New Storm Pond - North of Dunlop St. W	\$125,000	\$1,025,000	\$669,000	\$1,953,000	\$1,953,000	\$1,953,000	\$0	\$0	\$0	\$0	\$7,678,000
EN1308	End of Life Pavement Replacement Program	\$650,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$655,000	\$6,545,000
EN1353	Essa Road and Anne Street Intersection Reconstruction	\$0	\$0	\$0	\$166,000	\$3,010,000	\$3,010,000	\$0	\$0	\$0	\$0	\$6,186,000
EN1456	Essa Road Expansion - Athabaska to Salem (Developer)	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000
EN1455	Essa Road Expansion - Mapleview to Athabaska (Developer)	\$224,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$224,500

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
EN1048	Essa Road Level Rail Crossing	\$0	\$571,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$571,000
EN1275	Essa Road New Transmission Watermain - Athabaska to Salem (Developer)	(\$477,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$477,000)
EN1250	Essa Road New Transmission Watermain - Mapleview to Athabaska (Developer)	\$1,900,873	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,900,873
EN1015	Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	\$1,693,420	\$592,916	\$4,302,000	\$4,302,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,890,336
EN1392	Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	\$1,708,000	\$6,488,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,196,000
EN1170	Essa Road ROW Expansion - Coughlin to Mapleview	\$714,000	\$0	\$0	\$0	\$0	\$0	\$564,700	\$2,087,880	\$2,762,820	\$0	\$6,129,400
EN1319	Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to Duckworth	\$281,000	\$762,000	\$2,964,000	\$2,964,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,971,000
000924	Fairview Road Right of Way Expansion - Big Bay Point to Little	\$0	\$0	\$0	\$479,000	\$479,000	\$374,000	\$675,000	\$675,000	\$4,431,000	\$1,152,000	\$8,265,000
EN1395	Ferndale Drive South Watermain Replacement – Tiffin to Ardagh	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
EN1254	Foster, Merrett, Garson, MacLaren and Yeates New Sanitary and Watermain and ROW Replacement	\$0	\$0	\$0	\$0	\$150,000	\$260,300	\$390,400	\$1,450,000	\$3,862,000	\$5,793,000	\$11,905,700
000934	Georgian College Transit Infrastructure Improvements	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
EN1355	Grove Street East Watermain Replacement and Road Renewal – Duckworth to Fletcher	\$324,000	\$125,200	\$2,917,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,366,200
EN1172	Gunn Street ROW Replacement - Peel to St. Vincent	\$1,092,700	\$4,917,150	\$4,917,150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,927,000
EN1137	Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	\$0	\$0	\$0	\$2,704,750	\$0	\$2,709,000	\$0	\$0	\$0	\$0	\$5,413,750
000458	Hewitts Pump Station (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$91,000	\$868,000	\$959,000
EN1396	Hotchkiss Creek Storm Ponds at Wood Street and Associated Culvert Improvements	\$1,000,000	\$3,831,000	\$938,000	\$2,003,800	\$4,007,600	\$8,015,200	\$6,011,400	\$0	\$0	\$0	\$25,807,000
000293	Huron Road New Transmission Watermain - Mapleview to Lockhart (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$49,000	\$508,000	\$424,000	\$4,656,000	\$5,637,000
EN1255	Huron Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	(\$2,136,800)	\$0	\$0	\$2,673,608	\$7,459,290	\$7,459,290	\$7,158,416	\$0	\$0	\$0	\$22,613,804
Z436	Huron Road Right of Way Expansion - Herrell to Big Bay Point	\$0	\$0	\$0	\$0	\$0	\$0	\$262,000	\$443,000	\$443,000	\$2,400,000	\$3,548,000
EN1333	Huron Road Right of Way Expansion - Yonge to Herrell	\$0	\$0	\$50,000	\$50,000	\$540,000	\$0	\$0	\$0	\$0	\$1,202,000	\$1,842,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
EN1178	Interim Watermain Replacement Pilot Program	\$512,985	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$512,985
000141	Jean and Tyndale Sanitary Servicing Installation	\$303,000	\$0	\$0	\$0	\$0	\$0	\$90,000	\$470,000	\$375,000	\$3,685,000	\$4,923,000
EN1269	Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	\$2,987,000	\$1,347,000	\$0	\$0	\$993,000	\$3,425,492	\$3,425,492	\$3,425,492	\$0	\$0	\$15,603,476
001052	Kidd's Creek marina sediment removal	\$200,000	\$1,335,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,535,000
Z438	Lakeshore/Hurst Drive ROW Expansion - Tiffin Street to Cox Mill	\$0	\$0	\$0	\$411,000	\$411,000	\$411,000	\$530,000	\$983,000	\$983,000	\$930,000	\$4,659,000
EN1263	Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	\$922,475	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$922,475
EN1354	Lockhart Road ROW Expansion - Huronia to Yonge (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$266,000	\$1,197,500	\$1,197,500	\$5,562,000	\$8,223,000
000334	Lockhart Road ROW Expansion - Prince William to East of Collector 11 (Developer)	\$0	\$0	\$0	\$0	\$47,000	\$211,000	\$211,000	\$1,438,000	\$288,000	\$1,666,000	\$3,861,000
EN1334	Lockhart Road ROW Expansion and Trunk Watermain - Saunders to Huronia (City)	\$0	\$0	\$0	\$0	\$505,010	\$3,565,210	\$3,762,500	\$4,332,000	\$644,000	\$0	\$12,808,720
EN1285	Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	\$0	\$2,725,000	\$899,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,624,000
001005	Lovers Creek Mapleview LSRCA Compensation	\$87,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$87,000
EN1169	Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	\$1,994,622	\$1,202,681	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,197,303
RP1154	Lovers Creek Watershed, LV05 SWMF-Rehabilitation	\$1,923,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,923,000
001050	LT04 Storm Pond repairs and retrofit	\$325,000	\$1,550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,875,000
001047	LT14 (JC Massey Way) Emergency Storm Water Pond Repair	\$2,000,000	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000
EN1270	Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	\$1,075,795	\$2,100,204	\$2,647,901	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,823,900
EN1271	Mapleview Dr E Road Expansion - East of Yonge to Prince William (City)	(\$6,591,000)	\$1,323,000	\$1,930,700	\$3,459,850	\$6,919,700	\$6,919,700	\$6,919,700	\$6,919,700	\$3,702,040	\$0	\$31,503,390
EN1388	Mapleview Drive Diverging Diamond Interchange Retrofit	\$0	\$300,000	\$280,000	\$0	\$490,000	\$490,000	\$1,500,000	\$800,000	\$4,000,000	\$4,000,000	\$11,860,000
EN1097	Mapleview Drive East Improvements - Country Lane to Yonge (City)	\$1,725,500	\$4,064,895	\$361,715	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,152,110
000106	Mary Street ROW Replacement - Ross to Dunlop	\$0	\$70,000	\$280,000	\$131,000	\$0	\$0	\$0	\$0	\$2,190,000	\$0	\$2,671,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
EN1337	McDonald Municipal Parking Lot Reconstruction	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
000332	McKay Pump Station (City)	\$0	\$0	\$0	\$0	\$0	\$0	\$88,000	\$634,000	\$834,000	\$2,419,000	\$3,975,000
EN1251	McKay Road New Interchange - Highway 400 (City)	\$2,136,100	\$2,000,000	\$0	\$0	\$7,000,000	\$944,600	\$9,898,420	\$9,898,420	\$14,847,630	\$10,469,910	\$57,195,080
EN1256	McKay Road New Trunk Sanitary Sewer - Hwy 400 to Huronia (City)	(\$8,560,800)	\$0	\$1,758,200	\$6,612,160	\$11,999,720	\$11,999,720	\$0	\$0	\$0	\$0	\$23,809,000
EN1345	McKay Road Road Expansion - Hwy 400 to Huronia (City)	(\$1,420,892)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$521,600	(\$899,292)
EN1257	McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	\$2,407,562	\$4,084,347	\$3,074,000	\$0	\$7,658,650	\$7,703,134	\$0	\$0	\$0	\$0	\$24,927,693
Z197	Miller Drive and Edgehill Drive New Sanitary and ROW Expansion - Sproule to East of Pringle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000	\$80,000	\$320,000
EN1282	NRP- HNS Allandale A Neighbourhood Reconstruction	\$360,500	\$1,632,500	\$1,632,500	\$5,269,250	\$5,269,250	\$5,269,250	\$5,269,250	\$0	\$0	\$0	\$24,702,500
EN1281	NRP- HNS Allandale B Neighbourhood Reconstruction	\$160,000	\$0	\$0	\$2,441,517	\$3,182,200	\$5,051,400	\$5,051,400	\$0	\$0	\$0	\$15,886,517
EN1437	NRP- HNS Brock Park B Neighbourhood Reconstruction	\$0	\$0	\$100,000	\$171,600	\$581,400	\$756,000	\$2,994,000	\$4,491,000	\$4,491,000	\$2,994,000	\$16,579,000
EN1318	NRP- HNS Brock Park Neighbourhood Reconstruction	\$2,029,761	\$4,933,757	\$0	\$1,489,938	\$5,697,953	\$5,841,453	\$0	\$0	\$0	\$0	\$19,992,862
000724	NRP- HNS Grove B1 Neighbourhood Reconstruction	\$0	\$0	\$257,000	\$1,215,200	\$810,200	\$1,425,000	\$1,425,000	\$1,425,000	\$835,600	\$835,600	\$8,228,600
000725	NRP- HNS Grove B2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$165,000	\$805,000	\$970,000
EN1280	NRP- HNS Queens Park A1 Neighbourhood Reconstruction	\$920,600	\$3,565,000	\$4,095,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$9,580,600
EN1336	NRP- HNS Queens Park B Neighbourhood Reconstruction	\$1,116,740	\$0	\$0	\$1,678,754	\$2,518,131	\$0	\$4,196,885	\$8,393,771	\$8,393,771	\$0	\$26,298,052
EN1357	NRP- HNS The Grove A1 Neighbourhood Reconstruction	\$0	\$0	\$142,000	\$142,000	\$0	\$516,000	\$516,000	\$2,088,800	\$2,088,800	\$6,266,400	\$11,760,000
000088	NRP- HNS The Grove A2 Neighbourhood Reconstruction	\$0	\$0	\$0	\$0	\$275,000	\$0	\$539,400	\$539,400	\$1,968,700	\$2,638,200	\$5,960,700
EN1238	NRP- Wellington D1 Neighbourhood Reconstruction	\$241,500	\$616,500	\$3,788,000	\$3,788,000	\$0	\$0	\$0	\$0	\$0	\$0	\$8,434,000
EN1240	NRP- Wellington D2 Neighbourhood Reconstruction	\$235,019	\$0	\$0	\$0	\$1,323,000	\$4,417,500	\$4,417,500	\$0	\$0	\$0	\$10,393,019
000030	Orchard Drive ROW Replacement - St. Vincent to End	\$0	\$0	\$35,000	\$175,000	\$105,000	\$957,600	\$106,400	\$0	\$0	\$0	\$1,379,000
000389	Parkview Community Centre Parking Lot & Curb Replacement	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
000069	Penetang Street ROW Replacement - Mulcaster to Duckworth	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$170,000	\$1,170,000
001048	Permanent Traffic Calming Measures	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
EN1252	PRV Chamber Replacement Program	\$813,215	\$137,215	\$1,501,422	\$1,694,578	\$0	\$0	\$0	\$0	\$0	\$0	\$4,146,430
000111	Puget Street ROW Replacement and Drainage Upgrades - Steel to End	\$0	\$150,000	\$538,000	\$538,000	\$850,000	\$1,667,000	\$2,501,200	\$4,168,000	\$0	\$0	\$10,412,200

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
EN1398	Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	\$407,000	\$758,000	\$2,948,000	\$2,948,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,061,000
001003	Renewal - Paid Public Parking Lots	\$0	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$325,930	\$2,933,370
EN1289	Road Resurfacing Program	\$4,750,000	\$5,800,000	\$6,825,000	\$7,875,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$8,400,000	\$0	\$67,250,000
EN1183	Ross, Collier, Bayfield Intersection Realignment	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$3,493,000	\$3,244,000	\$6,797,000
EN1276	Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	\$15,000	\$226,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$491,000
000926	Salem Road Reservoir and Pumping Station	\$0	\$0	\$0	\$0	\$0	\$374,000	\$1,825,000	\$1,825,000	\$0	\$0	\$4,024,000
EN1272	SalemRd New Watermain,NewTrunk Sanitary Sewer and ROW Expansion-Veterans to Saunders (City)	\$0	(\$1,067,000)	\$0	\$0	\$0	\$578,000	\$2,606,500	\$2,606,500	\$3,864,000	\$644,000	\$9,232,000
Z301	Sanford Street & Short Street Reconstruction - Brock St to Tiffin St	\$0	\$0	\$80,000	\$395,000	\$0	\$0	\$315,000	\$3,075,000	\$0	\$0	\$3,865,000
EN1184	Sewer Rehabilitation Program	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$300,000	\$0	\$2,860,000
EN1185	Sidewalk Infill Program	\$50,000	\$400,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$2,850,000
EN1186	Sophia Creek Culvert Expansion - Grove, 130m East of Davidson	\$1,383,978	\$826,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,209,978
EN1242	Sophia Creek New Storm Pond - MacMorrison Park	\$262,400	\$241,600	\$298,000	\$3,436,900	\$3,040,100	\$0	\$0	\$0	\$0	\$0	\$7,279,000
000558	Sophia Creek Owen Tributary storm outlet from Memorial Square	\$55,700	\$194,950	\$584,850	\$361,000	\$2,186,750	\$2,186,750	\$0	\$0	\$0	\$0	\$5,570,000
000798	Sophia Trunk Storm Sewers - Clapperton, Owen & Sophia (Dunlop to Peel)	\$91,000	\$894,300	\$809,700	\$945,700	\$1,632,600	\$6,098,000	\$7,536,000	\$5,972,700	\$0	\$0	\$23,980,000
EN1316	Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	\$0	\$0	\$158,542	\$0	\$1,000,000	\$2,752,943	\$0	\$0	\$0	\$0	\$3,911,485
EN1013	Sunnidale: Letitia-Wellington Transmission Watermain	\$2,084,550	\$2,850,450	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,935,000
000940	SWMF / Stormwater Storage Area Safety Review	\$187,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$187,000
000461	SWTP Optimization	\$0	\$0	\$0	\$0	\$1,041,000	\$0	\$0	\$0	\$0	\$0	\$1,041,000
EN1016	Tiffin Street - Well 7 to Ferndale	\$342,000	\$2,700,000	\$3,461,000	\$233,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,736,000
EN1386	Tiffin/Bradford/Essa Transportation Feasibility Study	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Z77	Toronto Street ROW Replacement - End to Ross	\$0	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$675,000
000935	Transit Signal Priority	\$0	\$0	\$723,513	\$748,836	\$0	\$0	\$0	\$0	\$0	\$0	\$1,472,349
EN1258	Veterans Drive New Trunk Watermain - Salem to McKay (Developer)	(\$6,169,602)	\$0	\$0	\$913,700	\$3,279,902	\$3,000,000	\$0	\$0	\$0	\$0	\$1,024,000
EN1457	Veterans Drive Road Expansion - Salem to McKay (Developer)	\$0	\$0	\$868,500	\$868,500	\$1,984,320	\$1,806,707	\$3,624,000	\$9,624,000	\$6,000,000	\$0	\$24,776,027

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Infrastructure											
000931	Wastewater Inflow/Infiltration Reduction Action Plan	\$200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,700,000
EN1152	Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	\$225,000	\$225,000	\$195,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$645,000
EN1189	Watermain Cathodic Protection Program	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$960,000	\$0	\$0	\$0	\$0	\$0	\$4,960,000
EN1433	Whiskey Creek - Culvert Crossings - The Boulevard and Brennan Avenue	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
000966	Whiskey Creek - New SWMF - Pond B - 100m south of Beacon Road	\$0	\$0	\$0	\$103,000	\$474,000	\$1,770,000	\$366,000	\$2,624,500	\$2,624,500	\$0	\$7,962,000
000070	Whiskey Creek Channel Reconstruction - Bayview to Lackies Bush	\$0	\$263,000	\$747,000	\$0	\$5,151,000	\$393,000	\$2,934,500	\$2,934,500	\$0	\$0	\$12,423,000
000078	Whiskey Creek Channel Reconstruction - Huronia to Little	\$0	\$0	\$50,000	\$114,000	\$43,000	\$358,000	\$784,000	\$0	\$0	\$0	\$1,349,000
001020	Whiskey Creek Culvert and Channel Improvements - The Blvd, Brennan to Lake	\$0	\$103,000	\$345,000	\$345,000	\$882,000	\$523,000	\$1,510,600	\$3,776,500	\$2,265,900	\$0	\$9,751,000
000094	Whiskey Creek Culvert Replacement - Yonge Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$98,000	\$230,000	\$167,000	\$495,000
000090	Whiskey Creek Culvert Replacement and Watercourse Improvement - Little Avenue, 130 west of Firman Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000	\$750,000	\$1,062,000	\$2,002,000
000086	Whiskey Creek Culvert Upgrade - BCRY, 50m South of Little	\$0	\$0	\$0	\$53,000	\$122,000	\$58,000	\$901,000	\$0	\$0	\$0	\$1,134,000
EN1339	Yonge Street ROW Expansion - Madelaine Drive (South) extension to Lockhart (City)	\$0	\$0	\$198,500	\$0	\$0	\$666,400	\$3,797,280	\$5,695,920	\$0	\$0	\$10,358,100
EN1261	Yonge Street ROW Expansion - Mapleview to Madelaine (City)	\$285,905	\$0	\$0	\$0	\$0	\$413,900	\$3,325,760	\$4,101,237	\$0	\$0	\$8,126,802
	Infrastructure Total	\$44,184,459	\$109,316,632	\$100,953,930	\$103,441,402	\$141,412,675	\$151,961,048	\$133,671,990	\$145,734,158	\$108,943,950	\$74,360,640	\$1,113,980,883

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Machinery and Equipment											
000998	Additional Licence Plate Recognition (LPR) Systems	\$0	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$180,000
RP1093	Alectra Pole Betterment and Capital Upgrade Program - Street Lighting Equipment Relocation	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
000217	Allandale Recreation Centre Card Access System Upgrade	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
000218	Allandale Recreation Centre CCTV System Upgrade	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
000227	Allandale Recreation Centre Red Arena Dasher Boards and Glazing Replacement	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
EN1305	Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	\$0	\$0	\$3,187,000	\$6,374,000	\$4,780,500	\$1,593,500	\$0	\$0	\$0	\$0	\$15,935,000
000971	Barrie Community Sports Complex Scoreboard(s) Replacement	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000
000600	Barrie Molson Centre Sound System Replacement	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
EN1150	Big Bay Point Road Booster Station VFD Upgrade	\$75,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
000810	Bunker Gear Replacement	\$0	\$450,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$950,000
000412	Circle at the Centre Condenser Replacement	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Z817	East Bayfield Community Centre Boiler Replacement	\$0	\$0	\$46,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$46,400
Z810	East Bayfield Community Centre Concession Equipment Upgrade	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Z783	East Bayfield Community Centre Dehumidification System Upgrade	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Z824	East Bayfield Community Centre HRU Compressor Replacement	\$0	\$0	\$40,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,600
Z827	East Bayfield Community Centre Refrigeration System Replacement - Green Rink	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
Z840	Eastview Arena 50 HP Mycom Compressor Replacement	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Z839	Eastview Arena Scoreboard Replacement	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
000809	Fire Helmet Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
001033	Fire Hose Replacement - Forecast	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$80,000
BF1013	Fire Training Facility Temporary Expansion	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135,000
000999	Handheld Licence Plate Recognition (LPR) Systems	\$0	\$12,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
001032	Heavy Extrinsication Equipment Replacement - Forecast	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$0	\$0	\$0	\$0	\$135,000
000972	Holly Community Centre Pool Chemical System Replacement	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Machinery and Equipment											
000061	Johnson Street wastewater pump station valve chamber, back up pump and flow meter	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
EN1122	Little Lk Sew Pump Station Upg	\$0	\$502,000	\$2,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,502,000
000029	Mobile Repeater Replacement	\$0	\$0	\$0	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0	\$80,000
000952	Mobile Response Technology Replacement	\$0	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
000028	Portable/Mobile Radio Replacement	\$0	\$0	\$210,000	\$210,000	\$210,000	\$0	\$0	\$0	\$0	\$0	\$630,000
ES1047	Public Space Bin Upgrade Program	\$237,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$237,500
001016	SWTP Control System Upgrade	\$902,100	\$2,223,900	\$2,471,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,597,000
EN1390	Wastewater Peak Flow Attenuation Facility	\$473,200	\$1,346,400	\$1,009,400	\$200,000	\$0	\$2,215,400	\$8,861,600	\$8,861,600	\$2,215,400	\$0	\$25,183,000
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	\$0	\$0	\$2,496,800	\$3,745,200	\$3,745,200	\$2,496,800	\$0	\$0	\$0	\$0	\$12,484,000
EN1127	WwTF Biosolids Storage Tank Mixers	(\$2,599,400)	\$0	\$1,582,400	\$2,582,400	\$2,582,400	\$2,582,400	\$0	\$0	\$0	\$0	\$6,730,200
EN1245	WwTF Chemical Building Upgrade	\$364,000	\$876,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,240,000
EN1330	WwTF Cleaning and Rehab of Primary Digester 3 Overflow Box and Interior Condition Assessment	\$100,000	\$0	\$1,380,000	\$920,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,400,000
EN1243	WwTF Cogeneration Building Ventilation Upgrades	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
EN1438	WwTF Digester Capacity Expansion	\$500,000	\$1,110,000	\$732,500	\$632,500	\$2,775,000	\$8,325,000	\$8,325,000	\$5,550,000	\$2,775,000	\$0	\$30,725,000
EN1297	WwTF Electrical Substation and Transformer Upgrade	\$570,000	\$600,000	\$2,966,800	\$3,708,500	\$4,450,200	\$3,348,500	\$0	\$0	\$0	\$0	\$15,644,000
EN1091	WwTF New Advanced Nutrient Removal	\$2,500,000	\$7,024,200	\$4,682,800	\$10,730,650	\$13,778,500	\$13,778,500	\$13,778,500	\$27,557,000	\$27,557,000	\$27,557,000	\$148,944,150
Z162	WwTF New Cogeneration and Biogas Treatment System	\$80,000	\$220,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
EN1328	WwTF Septage/Supernating Dosing Tank Pre-Treatment Upgrade	\$0	\$100,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
EN1237	WwTF Sludge Thickening System Process - Polymer System Replacement	\$91,000	\$100,000	\$593,800	\$2,288,200	\$0	\$0	\$0	\$0	\$0	\$0	\$3,073,000
EN1335	WwTF Ventilation Upgrades at Ultraviolet Disinfection Building	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
	Machinery and Equipment Total	\$4,728,400	\$14,779,500	\$24,296,500	\$34,578,450	\$32,406,800	\$34,500,100	\$31,465,100	\$42,028,600	\$32,647,400	\$27,597,000	\$279,027,850

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Parks											
EN1266	Annual Parking Lot Improvement Program	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$475,000
EN1117	Annual Playground Revitalization Program	\$285,600	\$291,500	\$297,000	\$303,000	\$309,000	\$270,000	\$0	\$0	\$0	\$0	\$1,756,100
000915	Barrie Heritage Subdivision New Park Development - Neighbourhood Park	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
000896	Blue Sky Subdivision New Park Development - Hewitts Park 14H - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$92,700	\$0	\$0	\$0	\$92,700
000892	Bullut Subdivision New Park Development - Hewitts Park 10H - Village Square	\$0	\$494,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$494,400
000901	Crisdawn Subdivision New Park Development - Hewitts Park 18H - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$494,400	\$0	\$0	\$494,400
000891	Crisdawn Subdivision New Park Development - Hewitts Park 8&9H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,483,200	\$0	\$1,483,200
000909	Di Poce Subdivision New Park Development - Salem Park 7S - Neighbourhood Park	\$0	\$0	\$1,236,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,236,000
000902	Finger Lakes Estates New Park Development - Hewitts Park 19H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$556,200	\$0	\$0	\$556,200
000907	H and H Capital Subdivision New Park Development - Salem Park 5S - Neighbourhood Park	\$0	\$0	\$0	\$0	\$1,112,400	\$0	\$0	\$0	\$0	\$0	\$1,112,400
000881	Hewitts Gate Subdivision New Park Development - Hewitts Park 5H - Village Square	\$0	\$0	\$0	\$494,400	\$0	\$0	\$0	\$0	\$0	\$0	\$494,400
000889	Hewitts Gate Subdivision New Park Development - Hewitts Park 6H - Village Square	\$0	\$0	\$0	\$0	\$0	\$98,880	\$0	\$0	\$0	\$0	\$98,880
000890	Hewitts Gate Subdivision New Park Development - Hewitts Park 7H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$618,000	\$0	\$0	\$0	\$0	\$0	\$618,000
000900	Irving Subdivision New Park Development - Hewitts Park 17H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,483,200	\$1,483,200
000893	LM Barrie Subdivision New Park Development - Hewitts Park 11H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$0	\$1,013,520	\$0	\$0	\$0	\$1,013,520
000894	LM Barrie Subdivision New Park Development - Hewitts Park 12H - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$309,000	\$0	\$0	\$0	\$309,000
000895	LM Barrie Subdivision New Park Development - Hewitts Park 13H - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$1,483,200	\$0	\$0	\$0	\$0	\$1,483,200
000897	Lockhart Subdivision New Park Development - Hewitts Park 15H - Village Square	\$0	\$0	\$49,440	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$49,440

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Parks											
000898	Lockhart Subdivision New Park Development - Hewitts Park 16H - Village Square	\$0	\$0	\$0	\$0	\$0	\$494,400	\$0	\$0	\$0	\$0	\$494,400
000899	Lockhart Subdivision New Park Development - Hewitts Park 20H - Village Square	\$0	\$0	\$0	\$494,400	\$0	\$0	\$0	\$0	\$0	\$0	\$494,400
000885	Lockmaple Development New Park Development - Hewitts Park 1H - Village Square	\$0	\$173,040	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$173,040
000886	Lockmaple Development New Park Development - Hewitts Park 2H - Neighbourhood Park	\$0	\$1,133,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,133,000
000887	Lockmaple Development New Park Development - Hewitts Park 3H - Village Square	\$0	\$0	\$494,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$494,400
EN1301	MacMorrison Park Sports Program Replacement Plan	\$30,000	\$150,000	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$505,000
EN1284	North Shore Trail New Water Access Points - Sam Cancilla Park, St. Vincent Sq. and/or Nelson Sq.	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$580,000	\$0	\$0	\$0	\$670,000
EN1140	Play Court Construction and Rehabilitation	\$540,000	\$481,000	\$467,000	\$216,000	\$86,000	\$0	\$70,000	\$52,000	\$0	\$0	\$1,912,000
EN1442	Secondary Plan Area New Trail Development (Developer)	\$875,000	\$875,000	\$841,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,591,000
000316	Spirit Catcher Park - Waterfront Park Development	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$750,000	\$3,250,000	\$0	\$4,150,000
000980	Waterfront Park Furnishings Program	\$70,000	\$70,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000
000903	Watersand Subdivision New Park Development - Salem Park 1S - Neighbourhood Park	\$0	\$0	\$0	\$1,483,200	\$0	\$0	\$0	\$0	\$0	\$0	\$1,483,200
000904	Watersand Subdivision New Park Development - Salem Park 2S - Village Square	\$0	\$0	\$0	\$0	\$494,400	\$0	\$0	\$0	\$0	\$0	\$494,400
000905	Wormwood Subdivision New Park Development - Salem Park 3S - Village Square	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$494,400	\$494,400
000908	Wormwood Subdivision New Park Development - Salem Park 6S - Neighbourhood Park	\$0	\$0	\$0	\$0	\$0	\$618,000	\$0	\$0	\$0	\$0	\$618,000
	Parks Total	\$2,525,600	\$3,717,940	\$3,809,840	\$3,041,000	\$2,714,800	\$3,209,480	\$2,115,220	\$1,902,600	\$4,783,200	\$1,977,600	\$29,797,280

Project #	Asset Class	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Grand Total
	Technology											
IT1044	Barrie Fire and Emergency Services Technology Program	\$50,000	\$75,000	\$75,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$300,000
IT1050	BFES Next Gen 911 Phone System	\$100,000	\$100,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
IT1031	Citizen Relationship Management (CRM) Solution	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000
IT1049	City of Barrie Facilities Wi-Fi Expansion	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
IT1029	Corporate Audio Visual Technology Infrastructure	\$0	\$50,000	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	\$200,000	\$0	\$1,100,000
IT1013	Corporate Communications Infrastructure Program	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$250,000
IT1015	Corporate PC Infrastructure Program	\$75,000	\$100,000	\$650,000	\$575,000	\$300,000	\$500,000	\$50,000	\$50,000	\$0	\$0	\$2,300,000
IT1014	Corporate Printing Infrastructure	\$0	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$0	\$1,040,000
001031	Digital Parking Pass Solution	\$138,904	\$142,581	\$53,285	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$334,770
CC1000	ERP Sustainment Program	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$2,100,000
IT1025	External Website Technology Program	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
001040	Fire Record Management Systems Upgrade	\$200,000	\$115,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$315,000
001037	Fleet Management System	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
000962	IT Security Monitoring and Incident Management system	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
IT1019	Mobility Technology Program	\$150,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$0	\$2,470,000
IT1010	Network Technology Infrastructure Program	\$206,000	\$765,000	\$765,000	\$765,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,501,000
IT1043	Public Safety Communication Program	\$440,000	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000	\$0	\$0	\$0	\$0	\$1,640,000
IT1024	Server and Desktop Software Program	\$850,000	\$850,000	\$875,000	\$885,000	\$895,000	\$900,000	\$910,000	\$920,000	\$930,000	\$940,000	\$8,955,000
IT1012	Server and Storage Technology Infrastructure Program	\$650,000	\$620,000	\$635,000	\$600,000	\$596,000	\$596,000	\$0	\$0	\$0	\$0	\$3,697,000
000472	Technology Forecasted Needs	\$0	\$1,250,000	\$1,500,000	\$1,650,000	\$1,650,000	\$1,650,000	\$1,800,000	\$2,000,000	\$2,200,000	\$2,400,000	\$16,100,000
000742	Transit Alternative Payment Technology Implementation	\$317,013	\$577,312	\$258,334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,152,659
000938	Transit Dynamic Bus Bays	\$0	\$0	\$0	\$0	\$0	\$0	\$171,185	\$0	\$0	\$0	\$171,185
	Technology Total	\$4,361,917	\$5,754,893	\$5,971,619	\$5,735,000	\$4,701,000	\$4,856,000	\$3,501,185	\$3,590,000	\$3,750,000	\$3,340,000	\$45,561,614
	Grand Total	\$102,579,362	\$165,286,289	\$202,062,464	\$235,627,474	\$275,591,040	\$264,453,891	\$257,649,317	\$295,572,690	\$181,400,517	\$127,292,934	\$2,107,515,977