

**CITY OF BARRIE
2021 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Infrastructure Department – Water Operations

		2019 Actuals	2020 Budget	2020 - In Year Forecast	2021 - Base Budget	2022 - Forecast	2023 - Forecast	2024 - Forecast
Expenses	Salaries & Benefits	\$7,834,182	\$8,097,191	\$7,474,865	\$8,200,883	\$8,394,088	\$8,592,880	\$8,767,969
	Materials & Supplies	\$3,200,001	\$2,880,243	\$2,936,913	\$3,006,991	\$3,072,724	\$3,129,856	\$3,188,111
	Equipment & Capital Purchases	\$458,491	\$451,927	\$496,259	\$449,893	\$463,864	\$471,640	\$479,571
	Services	\$2,377,492	\$1,799,139	\$1,712,692	\$1,866,316	\$1,912,777	\$1,939,977	\$1,969,721
	Rents & Other Expenses	\$406,854	\$274,557	\$424,000	\$334,251	\$277,714	\$284,961	\$291,953
	Grant Expenses & Transfers	\$5,097,860	\$6,792,699	\$5,568,475	\$7,309,293	\$7,045,493	\$6,914,953	\$6,932,557
	Sub-Total	\$19,374,881	\$20,295,756	\$18,613,204	\$21,167,626	\$21,166,659	\$21,334,266	\$21,629,882
Revenues	User Fees, Service Charges, & Rentals	(\$27,110,670)	(\$27,930,240)	(\$26,389,583)	(\$29,062,575)	(\$29,177,803)	(\$29,616,035)	(\$30,060,883)
	Fines & Penalties	(\$83,369)	(\$80,000)	(\$75,000)	(\$80,000)	(\$80,000)	\$0	\$0
	Grant Revenues & Contributions	(\$17,645)	\$0	\$0	\$0	\$0	\$0	\$0
	Interdepartmental Transfers	\$7,846,426	\$7,714,484	\$7,851,379	\$7,974,949	\$8,091,144	\$8,281,769	\$8,431,001
	Sub-Total	(\$19,365,259)	(\$20,295,756)	(\$18,613,204)	(\$21,167,626)	(\$21,166,659)	(\$21,334,266)	(\$21,629,882)
Net Operating (Expense)/Revenue		\$9,622	\$0	\$0	\$0	\$0	\$0	\$0

2021 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Infrastructure Department – Water Operations

		2019 Actuals	2020 Budget	In Year Forecast	2021 Base Budget	New Investments	2021 Requested Budget	Change in 2021 Base Budget to 2020 Approved Budget		Change in 2021 Requested Budget to 2020 Approved Budget	
Expenses	Salaries & Benefits	\$7,834,182	\$8,097,191	\$7,474,865	\$8,324,729	\$0	\$8,324,729	\$227,538	2.81%	\$227,538	2.81%
	Recovery from Capital	\$0	\$0	\$0	(\$123,846)	\$0	(\$123,846)	(\$123,846)	-	(\$123,846)	-
	Materials & Supplies	\$3,200,001	\$2,880,243	\$2,936,913	\$3,006,991	\$0	\$3,006,991	\$126,748	4.40%	\$126,748	4.40%
	Equipment & Capital Purchases	\$458,491	\$451,927	\$496,259	\$449,893	\$0	\$449,893	(\$2,034)	-0.45%	(\$2,034)	-0.45%
	Services	\$2,377,492	\$1,799,139	\$1,712,692	\$1,866,316	\$0	\$1,866,316	\$67,177	3.73%	\$67,177	3.73%
	Rents & Other Expenses	\$406,854	\$274,557	\$424,000	\$334,251	\$0	\$334,251	\$59,694	21.74%	\$59,694	21.74%
	Grant Expenses & Transfers	\$5,097,860	\$6,792,699	\$5,568,475	\$7,309,293	(\$41,629)	\$7,267,664	\$516,594	7.61%	\$474,965	6.99%
	Total	\$19,374,881	\$20,295,756	\$18,613,204	\$21,167,626	(\$41,629)	\$21,125,998	\$871,870	4.30%	\$830,242	4.09%
Revenues	User Fees, Service Charges, & Rentals	(\$27,110,670)	(\$27,930,240)	(\$26,389,583)	(\$29,062,575)	\$0	(\$29,062,575)	(\$1,132,335)	4.05%	(\$1,132,335)	4.05%
	Fines & Penalties	(\$83,369)	(\$80,000)	(\$75,000)	(\$80,000)	\$0	(\$80,000)	\$0	0.00%	\$0	0.00%
	Grant Revenues & Contributions	(\$17,645)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Interdepartmental Transfers	\$7,846,426	\$7,714,484	\$7,851,379	\$7,974,949	\$41,629	\$8,016,577	\$260,465	3.38%	\$302,093	3.92%
	Total	(\$19,365,259)	(\$20,295,756)	(\$18,613,204)	(\$21,167,626)	\$41,629	(\$21,125,998)	(\$871,870)	4.30%	(\$830,242)	4.09%
Net Operating Expense/(Revenue)		\$9,622	\$0	\$0	\$0	\$0	\$0	\$0	0%	\$0	0%

Comments:

The cost of labour is expected to increase by \$228 thousand for 2021. The increase provides for cost of living provisions, merit increases for full time CUPE and non-union employees, and estimated increases for benefit rates.

In addition, water rate revenue is expected to increase by \$1.1 million in 2021 based on consumption patterns and the proposed rate increase.

After taking into account proposed new investment and service recommendations, the contribution to the water capital reserve will be increased by \$517 thousand. The increase proposed for the 2021 budget will help support the sustainability of the City's drinking water infrastructure while keeping rate increases in line with historical norms.

The proposed 2021 Water budget includes new investments at a cost of \$41 thousand. The 2021 recommendations consist of:

- \$25 thousand for water's proportionate share of a permanent Operations Coordinator
- \$16 thousand for water's proportionate share of a permanent Customer Service Representative

**CITY OF BARRIE
2021 - OPERATING BUDGET
EXPENDITURES**

Infrastructure & Growth Management

Infrastructure Department – Wastewater Operations

		2019 Actuals	2020 Budget	2020 - In Year Forecast	2021 - Base Budget	2022 - Forecast	2023 - Forecast	2024 - Forecast
Expenses	Salaries & Benefits	\$4,151,588	\$4,687,776	\$4,148,136	\$4,658,976	\$4,757,250	\$4,852,857	\$4,957,806
	Materials & Supplies	\$3,821,938	\$4,001,396	\$4,077,266	\$4,447,909	\$4,537,965	\$4,628,724	\$4,721,299
	Equipment & Capital Purchases	\$83,177	\$78,023	\$81,423	\$89,026	\$90,807	\$92,623	\$94,475
	Services	\$3,628,413	\$3,537,309	\$3,733,913	\$3,644,164	\$3,730,646	\$3,805,259	\$3,823,802
	Rents & Other Expenses	\$391,037	\$348,718	\$370,961	\$395,836	\$405,994	\$416,312	\$426,793
	Grant Expenses & Transfers	\$16,186,565	\$15,848,640	\$15,138,403	\$16,887,650	\$16,582,452	\$16,572,521	\$16,697,250
	Sub-Total	\$28,262,719	\$28,501,861	\$27,550,102	\$30,123,561	\$30,105,113	\$30,368,296	\$30,721,426
Revenues	User Fees, Service Charges, & Rentals	(\$34,210,117)	(\$35,817,754)	(\$34,282,721)	(\$37,316,005)	(\$37,456,711)	(\$38,018,822)	(\$38,589,369)
	Fines & Penalties	(\$83,408)	(\$80,000)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	\$0
	Grant Revenues & Contributions	(\$899,689)	\$0	\$0	\$0	\$0	\$0	\$0
	Interdepartmental Transfers	\$6,930,496	\$7,395,892	\$6,812,619	\$7,272,444	\$7,431,598	\$7,650,526	\$7,867,944
	Sub-Total	(\$28,262,719)	(\$28,501,861)	(\$27,550,102)	(\$30,123,561)	(\$30,105,113)	(\$30,368,296)	(\$30,721,426)
Net Operating (Expense)/Revenue		\$0	\$0	\$0	\$0	\$0	\$0	\$0

2021 - BASE BUDGET CHANGE REPORT

Infrastructure & Growth Management

Infrastructure Department – Wastewater Operations

		2019 Actuals	2020 Budget	In Year Forecast	2021 Base Budget	New Investments	2021 Requested Budget	Change in 2021 Base Budget to 2020 Approved Budget		Change in 2021 Requested Budget to 2020 Approved Budget	
Expenses	Salaries & Benefits	\$4,236,350	\$4,813,099	\$4,273,461	\$4,792,172	\$105,689	\$4,897,860	(\$20,927)	-0.43%	\$84,761	1.76%
	Recovery from Capital	(\$84,761)	(\$125,323)	(\$125,325)	(\$133,196)	(\$82,000)	(\$215,196)	(\$7,873)	6.28%	(\$89,873)	71.71%
	Materials & Supplies	\$3,821,938	\$4,001,396	\$4,077,266	\$4,447,909	\$0	\$4,447,909	\$446,513	11.16%	\$446,513	11.16%
	Equipment & Capital Purchases	\$83,177	\$78,023	\$81,423	\$89,026	\$7,100	\$96,126	\$11,003	14.10%	\$18,103	23.20%
	Services	\$3,628,413	\$3,537,309	\$3,733,913	\$3,644,164	\$0	\$3,644,164	\$106,855	3.02%	\$106,855	3.02%
	Rents & Other Expenses	\$391,037	\$348,718	\$370,961	\$395,836	\$0	\$395,836	\$47,118	13.51%	\$47,118	13.51%
	Grant Expenses & Transfers	\$16,186,565	\$15,848,640	\$15,138,403	\$16,887,650	(\$46,838)	\$16,840,812	\$1,039,010	6.56%	\$992,172	6.26%
	Total	\$28,262,719	\$28,501,861	\$27,550,102	\$30,123,561	(\$16,050)	\$30,107,511	\$1,621,699	5.69%	\$1,605,650	5.63%
Revenues	User Fees, Service Charges, & Rentals	(\$34,210,117)	(\$35,817,754)	(\$34,282,721)	(\$37,316,005)	\$0	(\$37,316,005)	(\$1,498,251)	4.18%	(\$1,498,251)	4.18%
	Fines & Penalties	(\$83,408)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	(\$80,000)	\$0	0.00%	\$0	0.00%
	Grant Revenues & Contributions	(\$899,689)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Interdepartmental Transfers	\$6,930,496	\$7,395,892	\$6,812,619	\$7,272,444	\$16,050	\$7,288,494	(\$123,448)	-1.67%	(\$107,399)	-1.45%
	Total	(\$28,262,719)	(\$28,501,861)	(\$27,550,102)	(\$30,123,561)	\$16,050	(\$30,107,511)	(\$1,621,699)	5.69%	(\$1,605,650)	5.63%
Net Operating Expense/(Revenue)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%	\$0	0%

Comments:

The cost of labour is expected to increase by \$85 thousand for 2021. The increase provides for cost of living provisions, merit increases for full time CUPE and non-union employees, and estimated increases for benefit rates.

Materials and supplies is expected to increase by \$446 thousand for 2021 due to the significant jump in the cost of chemicals required for the treatment of wastewater.

In addition, wastewater rate revenue is expected to increase by \$1.5 million in 2021 based on consumption and flow patterns along with the proposed rate increase.

After taking in to account proposed new investment and service recommendations, the contribution to the wastewater capital reserve will be increased by \$1.0 million. The increase will contribute to the sustainability of the City's wastewater infrastructure while keeping rate increases in line with historical norms.

The proposed 2021 Wastewater budget includes new investment and service recommendations at a cost of \$47 thousand. The 2021 recommendations consist of:

- \$31 thousand for new Wastewater Capital Works Technologist
- \$16 thousand for Wastewater proportional share of a Customer Service Representative

**CITY OF BARRIE
2021 - OPERATING BUDGET
EXPENDITURES**

Access Barrie

Parking Operations

		2019 Actuals	2020 Budget	2020 - In Year Forecast	2021 - Base Budget	2022 - Forecast	2023 - Forecast	2024 - Forecast
Expenses	Salaries & Benefits	\$406,528	\$404,712	\$376,290	\$431,409	\$438,664	\$448,736	\$458,299
	Materials & Supplies	\$32,179	\$38,065	\$49,474	\$49,241	\$49,345	\$49,345	\$49,345
	Equipment & Capital Purchases	\$49,439	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
	Services	\$254,116	\$148,717	\$165,000	\$190,000	\$195,000	\$200,000	\$187,000
	Rents & Other Expenses	\$36,371	\$54,467	\$63,000	\$63,134	\$63,197	\$63,261	\$63,300
	Grant Expenses & Transfers	(\$146,467)	\$0	\$0	\$0	\$0	\$0	\$0
	Sub-Total	\$632,166	\$755,961	\$763,764	\$843,784	\$856,206	\$871,342	\$867,944
Revenues	User Fees, Service Charges, & Rentals	(\$1,749,946)	(\$712,055)	(\$808,740)	(\$1,483,740)	(\$1,483,740)	(\$1,483,740)	(\$1,483,740)
	Fines & Penalties	(\$8,674)	\$0	\$0	\$0	\$0	\$0	\$0
	Licenses & Permits	(\$511,071)	(\$1,523,306)	(\$270,000)	(\$500,000)	(\$500,000)	(\$500,000)	(\$500,000)
	Grant Revenues & Contributions	(\$2,203)	(\$619,702)	(\$1,581,541)	(\$608,201)	(\$654,678)	(\$679,997)	(\$686,826)
	Interdepartmental Transfers	\$1,639,728	\$2,099,102	\$1,896,517	\$1,748,157	\$1,782,212	\$1,792,395	\$1,802,622
	Sub-Total	(\$632,166)	(\$755,961)	(\$763,764)	(\$843,784)	(\$856,206)	(\$871,342)	(\$867,944)
Net Operating (Expense)/Revenue		\$0	\$0	\$0	\$0	\$0	\$0	\$0

2021 - BASE BUDGET CHANGE REPORT

Access Barrie

Parking Operations

		2019 Actuals	2020 Budget	In Year Forecast	2021 Base Budget	New Investments	2021 Requested Budget	Change in 2021 Base Budget to 2020 Approved Budget		Change in 2021 Requested Budget to 2020 Approved Budget	
Expenses	Salaries & Benefits	\$406,528	\$404,712	\$376,290	\$517,313	\$0	\$517,313	\$112,601	27.82%	\$112,601	27.82%
	Recovery from Capital	\$0	\$0	\$0	(\$85,904)	\$0	(\$85,904)	(\$85,904)	-	(\$85,904)	-
	Materials & Supplies	\$32,179	\$38,065	\$49,474	\$49,241	\$0	\$49,241	\$11,176	29.36%	\$11,176	29.36%
	Equipment & Capital Purchases	\$49,439	\$110,000	\$110,000	\$110,000	\$0	\$110,000	\$0	0.00%	\$0	0.00%
	Services	\$254,116	\$148,717	\$165,000	\$190,000	\$0	\$190,000	\$41,283	27.76%	\$41,283	27.76%
	Rents & Other Expenses	\$36,371	\$54,467	\$63,000	\$63,134	\$0	\$63,134	\$8,667	15.91%	\$8,667	15.91%
	Grant Expenses & Transfers	(\$146,467)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Total	\$632,166	\$755,961	\$763,764	\$843,784	\$0	\$843,784	\$87,824	11.62%	\$87,824	11.62%
Revenues	User Fees, Service Charges, & Rentals	(\$1,749,946)	(\$712,055)	(\$808,740)	(\$1,483,740)	\$0	(\$1,483,740)	(\$771,685)	108.37%	(\$771,685)	108.37%
	Fines & Penalties	(\$8,674)	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	Licenses & Permits	(\$511,071)	(\$1,523,306)	(\$270,000)	(\$500,000)	\$0	(\$500,000)	\$1,023,306	-67.18%	\$1,023,306	-67.18%
	Grant Revenues & Contributions	(\$2,203)	(\$619,702)	(\$1,581,541)	(\$608,201)	(\$17,087)	(\$625,288)	\$11,501	-1.86%	(\$5,586)	0.90%
	Interdepartmental Transfers	\$1,639,728	\$2,099,102	\$1,896,517	\$1,748,157	\$17,087	\$1,765,244	(\$350,945)	-16.72%	(\$333,858)	-15.90%
	Total	(\$632,166)	(\$755,961)	(\$763,764)	(\$843,784)	\$0	(\$843,784)	(\$87,824)	11.62%	(\$87,824)	11.62%
Net Operating Expense/(Revenue)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%	\$0	0%

Comments:

Salaries and Benefits – Net of Recovery from Capital additional salaries and benefits are a result of direct payroll allocation for parking revenue counting services.

Materials and Supplies – Additional signage/materials for Parking Strategy Update implementation

Services – Additional communication budget for parking changes (parking app, parking strategy update) plus increased repairs and maintenance for aging equipment.

Rents and Other Expenses – Data/communication fees for additional Pay and Display units.

Licenses & Permits / User Fees – Reallocation of GL Accounts to match revenue postings. Anticipated reduction in parking revenue in the downtown resulting from impacts of COVID-19.

Interdepartmental Transfers – Reduction in planned facility related maintenance for the Collier Street Parkade.