

**CITY OF BARRIE  
2019 - OPERATING BUDGET  
EXPENDITURES**

**Infrastructure & Growth Management**

**Water Operations**

		2017 Actuals	2018 Budget	2018 - In Year Forecast	2019 - Base Budget	2020 - Forecast	2021 - Forecast	2022 - Forecast
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$6,847,816	\$7,618,480	\$7,293,783	\$7,935,242	\$8,158,318	\$8,299,550	\$8,470,412
	<b>Materials &amp; Supplies</b>	\$2,810,973	\$3,138,425	\$3,053,238	\$3,341,207	\$3,430,089	\$3,553,528	\$3,635,850
	<b>Equipment &amp; Capital Purchases</b>	\$564,731	\$564,159	\$505,225	\$627,120	\$596,141	\$598,787	\$603,368
	<b>Contracted &amp; Other Services</b>	\$1,867,108	\$2,196,870	\$2,026,406	\$2,008,273	\$2,038,094	\$2,071,350	\$1,965,185
	<b>Rents &amp; Other Expenses</b>	\$381,079	\$409,135	\$394,136	\$418,502	\$425,431	\$429,969	\$435,513
	<b>Grant Expenses &amp; Transfers</b>	\$6,827,084	\$5,173,149	\$5,192,457	\$4,610,173	\$4,259,820	\$4,267,546	\$4,010,601
	<b>Sub-Total</b>	<b>\$19,298,791</b>	<b>\$19,100,218</b>	<b>\$18,465,245</b>	<b>\$18,940,516</b>	<b>\$18,907,893</b>	<b>\$19,220,731</b>	<b>\$19,120,929</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$24,811,024)	(\$26,547,406)	(\$26,117,383)	(\$26,982,604)	(\$27,537,447)	(\$28,083,855)	(\$28,392,046)
	<b>Fines &amp; Penalties</b>	(\$61,640)	(\$75,000)	(\$75,000)	(\$80,000)	(\$80,000)	(\$80,000)	(\$80,000)
	<b>Grant Revenues &amp; Contributions</b>	(\$7,926,656)	(\$7,917,481)	(\$7,917,481)	\$0	\$0	\$0	\$0
	<b>Interdepartmental Transfers</b>	\$13,500,530	\$15,439,669	\$7,004,904	\$8,122,088	\$8,709,553	\$8,943,124	\$9,351,116
	<b>Sub-Total</b>	<b>(\$19,298,791)</b>	<b>(\$19,100,218)</b>	<b>(\$27,104,960)</b>	<b>(\$18,940,516)</b>	<b>(\$18,907,893)</b>	<b>(\$19,220,731)</b>	<b>(\$19,120,929)</b>
<b>Net Operating (Expense)/Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$8,639,715)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## 2019 - BASE BUDGET CHANGE REPORT

### Infrastructure & Growth Management

#### Water Operations

		2017 Actuals	2018 Budget	In Year Forecast	2019 Base Budget	New Investments	2019 Requested Budget	Change in 2019 Base Budget to 2018 Approved Budget		Change in 2019 Requested Budget to 2018 Approved Budget	
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$6,847,816	\$7,618,480	\$7,293,783	\$7,935,242	\$0	\$7,935,242	\$316,762	4.16%	\$316,762	4.16%
	<b>Recovery from Capital</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Materials &amp; Supplies</b>	\$2,810,973	\$3,138,425	\$3,053,238	\$3,341,207	\$0	\$3,341,207	\$202,781	6.46%	\$202,781	6.46%
	<b>Equipment &amp; Capital Purchases</b>	\$564,731	\$564,159	\$505,225	\$627,120	\$0	\$627,120	\$62,961	11.16%	\$62,961	11.16%
	<b>Contracted &amp; Other Services</b>	\$1,867,108	\$2,196,870	\$2,026,406	\$2,008,273	\$0	\$2,008,273	(\$188,597)	-8.58%	(\$188,597)	-8.58%
	<b>Rents &amp; Other Expenses</b>	\$381,079	\$409,135	\$394,136	\$418,502	(\$120,000)	\$298,502	\$9,367	2.29%	(\$110,633)	-27.04%
	<b>Grant Expenses &amp; Transfers</b>	\$6,827,084	\$5,173,149	\$5,192,457	\$4,610,173	\$85,074	\$4,695,247	(\$562,976)	-10.88%	(\$477,902)	-9.24%
	<b>Total</b>	<b>\$19,298,791</b>	<b>\$19,100,218</b>	<b>\$18,465,245</b>	<b>\$18,940,516</b>	<b>(\$34,926)</b>	<b>\$18,905,589</b>	<b>(\$159,702)</b>	<b>-0.84%</b>	<b>(\$194,628)</b>	<b>-1.02%</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$24,811,024)	(\$26,547,406)	(\$26,117,383)	(\$26,982,604)	\$0	(\$26,982,604)	(\$435,198)	1.64%	(\$435,198)	1.64%
	<b>Fines &amp; Penalties</b>	(\$61,640)	(\$75,000)	(\$75,000)	(\$80,000)	\$0	(\$80,000)	(\$5,000)	6.67%	(\$5,000)	6.67%
	<b>Grant Revenues &amp; Contributions</b>	(\$7,926,656)	(\$7,917,481)	(\$7,917,481)	\$0	\$0	\$0	\$7,917,481	-100.00%	\$7,917,481	-100.00%
	<b>Interdepartmental Transfers</b>	\$13,500,530	\$15,439,669	\$7,004,904	\$8,122,088	\$34,926	\$8,157,015	(\$7,317,581)	-47.39%	(\$7,282,655)	-47.17%
	<b>Total</b>	<b>(\$19,298,791)</b>	<b>(\$19,100,218)</b>	<b>(\$27,104,960)</b>	<b>(\$18,940,516)</b>	<b>\$34,926</b>	<b>(\$18,905,589)</b>	<b>\$159,702</b>	<b>-0.84%</b>	<b>\$194,628</b>	<b>-1.02%</b>
<b>Net Operating Expense/(Revenue)</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$8,639,715)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.03%</b>	<b>\$0</b>	<b>-100.03%</b>

#### Comments:

In 2019 increase in materials & supplies expense is due to the meter replacement program. Based on the age of existing units they expect to replace a significant number of meters in 2019 over 2018. No other significant changes to operating expenses or revenues to note.

**CITY OF BARRIE  
2019 - OPERATING BUDGET  
EXPENDITURES**

**Infrastructure & Growth Management**

**Wastewater Operations**

		2017 Actuals	2018 Budget	2018 - In Year Forecast	2019 - Base Budget	2020 - Forecast	2021 - Forecast	2022 - Forecast
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$4,026,392	\$4,182,157	\$4,141,020	\$4,347,172	\$4,448,265	\$4,518,105	\$4,539,353
	<b>Materials &amp; Supplies</b>	\$3,920,339	\$4,401,340	\$4,371,469	\$4,231,218	\$4,340,694	\$4,424,740	\$4,495,832
	<b>Equipment &amp; Capital Purchases</b>	\$66,491	\$86,275	\$86,275	\$117,570	\$118,880	\$120,658	\$122,467
	<b>Contracted &amp; Other Services</b>	\$3,182,202	\$4,021,127	\$4,033,020	\$4,118,332	\$4,199,535	\$4,270,272	\$4,338,482
	<b>Rents &amp; Other Expenses</b>	\$332,818	\$550,176	\$555,858	\$563,351	\$572,154	\$581,638	\$590,523
	<b>Grant Expenses &amp; Transfers</b>	\$14,930,302	\$14,195,518	\$14,195,518	\$14,257,131	\$14,619,000	\$14,918,249	\$15,345,107
	<b>Sub-Total</b>	<b>\$26,458,543</b>	<b>\$27,436,593</b>	<b>\$27,383,160</b>	<b>\$27,634,775</b>	<b>\$28,298,528</b>	<b>\$28,833,662</b>	<b>\$29,431,764</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$31,461,929)	(\$34,071,687)	(\$34,071,687)	(\$34,281,865)	(\$34,967,502)	(\$35,666,852)	(\$36,334,727)
	<b>Fines &amp; Penalties</b>	(\$62,997)	(\$75,000)	(\$75,000)	(\$80,000)	(\$80,000)	(\$80,000)	(\$80,000)
	<b>Grant Revenues &amp; Contributions</b>	(\$8,234,771)	(\$8,377,067)	(\$8,377,067)	(\$793,571)	\$0	\$0	\$0
	<b>Interdepartmental Transfers</b>	\$13,301,153	\$15,087,161	\$7,321,748	\$7,520,661	\$6,748,974	\$6,913,191	\$6,982,963
	<b>Sub-Total</b>	<b>(\$26,458,543)</b>	<b>(\$27,436,593)</b>	<b>(\$35,202,006)</b>	<b>(\$27,634,775)</b>	<b>(\$28,298,528)</b>	<b>(\$28,833,662)</b>	<b>(\$29,431,764)</b>
<b>Net Operating (Expense)/Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$7,818,846)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## 2019 - BASE BUDGET CHANGE REPORT

### Infrastructure & Growth Management

#### Wastewater Operations

		2017 Actuals	2018 Budget	In Year Forecast	2019 Base Budget	New Investments	2019 Requested Budget	Change in 2019 Base Budget to 2018 Approved Budget		Change in 2019 Requested Budget to 2018 Approved Budget	
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$4,100,337	\$4,182,157	\$4,141,020	\$4,347,172	\$117,635	\$4,464,807	\$165,015	3.95%	\$282,650	6.76%
	<b>Recovery from Capital</b>	(\$73,944)	\$0	\$0	\$0	(\$117,635)	(\$117,635)	\$0	-	(\$117,635)	-
	<b>Materials &amp; Supplies</b>	\$3,920,339	\$4,401,340	\$4,371,469	\$4,231,218	\$0	\$4,231,218	(\$170,122)	-3.87%	(\$170,122)	-3.87%
	<b>Equipment &amp; Capital Purchases</b>	\$66,491	\$86,275	\$86,275	\$117,570	\$0	\$117,570	\$31,295	36.27%	\$31,295	36.27%
	<b>Contracted &amp; Other Services</b>	\$3,182,202	\$4,021,127	\$4,033,020	\$4,118,332	\$0	\$4,118,332	\$97,205	2.42%	\$97,205	2.42%
	<b>Rents &amp; Other Expenses</b>	\$332,818	\$550,176	\$555,858	\$563,351	(\$90,000)	\$473,351	\$13,175	2.39%	(\$76,825)	-13.96%
	<b>Grant Expenses &amp; Transfers</b>	\$14,930,302	\$14,195,518	\$14,195,518	\$14,257,131	\$55,074	\$14,312,204	\$61,613	0.43%	\$116,687	0.82%
	<b>Total</b>	<b>\$26,458,543</b>	<b>\$27,436,593</b>	<b>\$27,383,160</b>	<b>\$27,634,775</b>	<b>(\$34,926)</b>	<b>\$27,599,848</b>	<b>\$198,182</b>	<b>0.72%</b>	<b>\$163,256</b>	<b>0.60%</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$31,461,929)	(\$34,071,687)	(\$34,071,687)	(\$34,281,865)	\$0	(\$34,281,865)	(\$210,178)	0.62%	(\$210,178)	0.62%
	<b>Fines &amp; Penalties</b>	(\$62,997)	(\$75,000)	(\$75,000)	(\$80,000)	\$0	(\$80,000)	(\$5,000)	6.67%	(\$5,000)	6.67%
	<b>Grant Revenues &amp; Contributions</b>	(\$8,234,771)	(\$8,377,067)	(\$8,377,067)	(\$793,571)	\$0	(\$793,571)	\$7,583,496	-90.53%	\$7,583,496	-90.53%
	<b>Interdepartmental Transfers</b>	\$13,301,153	\$15,087,161	\$7,321,748	\$7,520,661	\$34,926	\$7,555,587	(\$7,566,500)	-50.15%	(\$7,531,574)	-49.92%
	<b>Total</b>	<b>(\$26,458,543)</b>	<b>(\$27,436,593)</b>	<b>(\$35,202,006)</b>	<b>(\$27,634,775)</b>	<b>\$34,926</b>	<b>(\$27,599,848)</b>	<b>(\$198,182)</b>	<b>0.72%</b>	<b>(\$163,256)</b>	<b>0.60%</b>
<b>Net Operating Expense/(Revenue)</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$7,818,846)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-30.22%</b>	<b>\$0</b>	<b>-6.88%</b>

#### Comments:

No significant changes in operating expenses or revenues to note.

**CITY OF BARRIE  
2019 - OPERATING BUDGET  
EXPENDITURES**

**Infrastructure & Growth Management**

**Parking Operations**

		2017 Actuals	2018 Budget	2018 - In Year Forecast	2019 - Base Budget	2020 - Forecast	2021 - Forecast	2022 - Forecast
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$360,013	\$360,906	\$356,851	\$373,687	\$383,405	\$388,799	\$381,852
	<b>Materials &amp; Supplies</b>	\$135,855	\$27,860	\$12,300	\$12,300	\$12,485	\$12,672	\$12,862
	<b>Equipment &amp; Capital Purchases</b>	\$84,370	\$60,000	\$70,000	\$70,000	\$71,050	\$72,116	\$73,197
	<b>Contracted &amp; Other Services</b>	\$635,116	\$214,099	\$223,799	\$211,087	\$214,320	\$217,384	\$220,495
	<b>Rents &amp; Other Expenses</b>	\$37,332	\$9,579	\$8,193	\$12,202	\$12,392	\$12,566	\$11,181
	<b>Grant Expenses &amp; Transfers</b>	\$15,402	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub-Total</b>	<b>\$1,268,088</b>	<b>\$672,444</b>	<b>\$671,143</b>	<b>\$679,275</b>	<b>\$693,651</b>	<b>\$703,537</b>	<b>\$699,587</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$320,513)	(\$8,484)	(\$8,484)	(\$8,569)	(\$8,655)	(\$8,785)	\$0
	<b>Licenses &amp; Permits</b>	(\$1,705,755)	(\$2,051,558)	(\$2,051,558)	(\$2,102,690)	(\$2,113,566)	(\$2,145,270)	(\$2,177,449)
	<b>Grant Revenues &amp; Contributions</b>	(\$414,299)	(\$546,349)	(\$546,349)	(\$554,533)	(\$587,988)	(\$582,845)	(\$575,097)
	<b>Interdepartmental Transfers</b>	\$1,172,479	\$1,933,948	\$1,765,953	\$1,986,516	\$2,016,558	\$2,033,363	\$2,052,959
	<b>Sub-Total</b>	<b>(\$1,268,088)</b>	<b>(\$672,444)</b>	<b>(\$840,439)</b>	<b>(\$679,275)</b>	<b>(\$693,651)</b>	<b>(\$703,537)</b>	<b>(\$699,587)</b>
<b>Net Operating (Expense)/Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$169,296)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## 2019 - BASE BUDGET CHANGE REPORT

### Infrastructure & Growth Management

#### Roads, Parks, & Fleet

		2017 Actuals	2018 Budget	In Year Forecast	2019 Base Budget	New Investments	2019 Requested Budget	Change in 2019 Base Budget to 2018 Approved Budget		Change in 2019 Requested Budget to 2018 Approved Budget	
<b>Expenses</b>	<b>Salaries &amp; Benefits</b>	\$360,013	\$360,906	\$356,851	\$373,687	\$0	\$373,687	\$12,781	3.54%	\$12,781	3.54%
	<b>Recovery from Capital</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Materials &amp; Supplies</b>	\$135,855	\$27,860	\$12,300	\$12,300	\$0	\$12,300	(\$15,560)	-55.85%	(\$15,560)	-55.85%
	<b>Equipment &amp; Capital Purchases</b>	\$84,370	\$60,000	\$70,000	\$70,000	\$0	\$70,000	\$10,000	16.67%	\$10,000	16.67%
	<b>Services</b>	\$635,116	\$214,099	\$223,799	\$211,087	\$0	\$211,087	(\$3,012)	-1.41%	(\$3,012)	-1.41%
	<b>Rents &amp; Other Expenses</b>	\$37,332	\$9,579	\$8,193	\$12,202	\$0	\$12,202	\$2,623	27.38%	\$2,623	27.38%
	<b>Grant Expenses &amp; Transfers</b>	\$15,402	\$0	\$0	\$0	\$0	\$0	\$0	-	\$0	-
	<b>Total</b>	<b>\$1,268,088</b>	<b>\$672,444</b>	<b>\$671,143</b>	<b>\$679,275</b>	<b>\$0</b>	<b>\$679,275</b>	<b>\$6,832</b>	<b>1.02%</b>	<b>\$6,832</b>	<b>1.02%</b>
<b>Revenues</b>	<b>User Fees, Service Charges, &amp; Rentals</b>	(\$320,513)	(\$8,484)	(\$8,484)	(\$8,569)	\$0	(\$8,569)	(\$85)	1.00%	(\$85)	1.00%
	<b>Licenses &amp; Permits</b>	(\$1,705,755)	(\$2,051,558)	(\$2,051,558)	(\$2,102,690)	\$0	(\$2,102,690)	(\$51,132)	2.49%	(\$51,132)	2.49%
	<b>Grant Revenues &amp; Contributions</b>	(\$414,299)	(\$546,349)	(\$546,349)	(\$554,533)	(\$65,710)	(\$620,243)	(\$8,183)	1.50%	(\$73,893)	13.52%
	<b>Interdepartmental Transfers</b>	\$1,172,479	\$1,933,948	\$1,765,953	\$1,986,516	\$65,710	\$2,052,226	\$52,568	2.72%	\$118,278	6.12%
	<b>Total</b>	<b>(\$1,268,088)</b>	<b>(\$672,444)</b>	<b>(\$840,439)</b>	<b>(\$679,275)</b>	<b>\$0</b>	<b>(\$679,275)</b>	<b>(\$6,832)</b>	<b>1.02%</b>	<b>(\$6,832)</b>	<b>1.02%</b>
<b>Net Operating Expense/(Revenue)</b>		<b>\$0</b>	<b>\$0</b>	<b>(\$169,296)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-119.97%</b>	<b>\$0</b>	<b>-119.97%</b>

#### Comments:

Parking rate expenses and revenues have increased by 1.02% over 2018. No significant changes to note.